



Loja Recife aeroporto

movida
por Você

Divulgação
de Resultados



4T25 e 2025

UMA EMPRESA DO GRUPO





Este material foi preparado pela MOVIDA e pode incluir declarações que representem expectativas sobre eventos ou resultados futuros. Tais informações constituem-se em crenças e premissas da Diretoria da Companhia, bem como em informações atualmente disponíveis. Considerações futuras dependem, substancialmente, das condições de mercado, regras governamentais, do desempenho do setor e da economia brasileira, entre outros fatores, dados operacionais podem afetar o desempenho futuro da MOVIDA e podem conduzir a resultados que diferem materialmente daqueles expressos em tais considerações futuras.

Esta apresentação foi resumida e não tem o objetivo de ser completa. Os acionistas da Companhia e os potenciais investidores devem realizar a leitura da presente apresentação sempre acompanhada das Informações Trimestrais.



Modelo de gestão da MOVIDA, com clientes no centro da estratégia, combinada a eficiência operacional, lidera as inovações e rentabilidade no segmento de aluguel de carros no Brasil



PRÊMIO DE MELHOR NPS DO SEGMENTO DE ALUGUEL DE CARROS

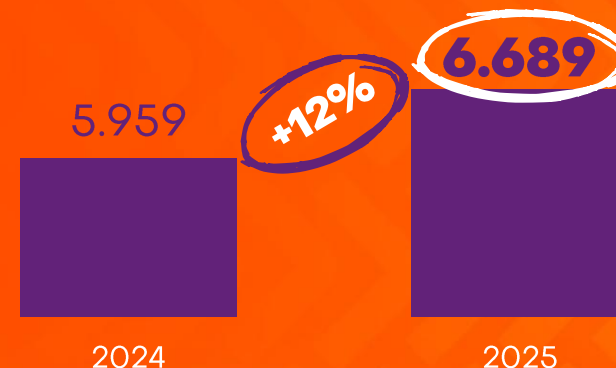
LÍDER EM SATISFAÇÃO E RECOMENDAÇÃO

OPINION BOX



GANHO DE MARKET SHARE COM MAIOR CRESCIMENTO DE VOLUME DE DIÁRIAS

Volume de Diárias RAC



MELHORES MARGENS EBITDA DO SETOR

RAC

GTF

2025



MAIOR RETORNO SOBRE O CAPITAL INVESTIDO (ROIC)

2025



CRESCIMENTO CONTÍNUO DE MARKET SHARE E DE RENTABILIDADE ASSEGURAM O DESENVOLVIMENTO SUSTENTÁVEL



Foco na jornada dos clientes, oferecendo soluções e serviços customizados com excelência e fidelizando o cliente

movida
por você

Atendimento no balcão.



Cada interação é pensada para encantar. Agilidade e dedicação pra começar sua jornada.



Senhas automatizadas: mais agilidade e comodidade – 86% dos atendimentos em até 10 minutos e tablet à vista do cliente

Autoatendimento

Mais tecnologia e inovação. Você mesmo faz o aluguel nos totens e agiliza a retirada do carro, com ajuda sempre disponível.



ÚNICA EMPRESA
DO SETOR

movida

Mais de 100 mil atendimentos já realizados e expansão para mais 18 lojas em 2026 (atualmente presente em 23 lojas)

Movida Express



Você desbloqueia o carro direto pelo app, sem passar pelo atendimento. Ainda mais autonomia pra quem só quer liberdade.



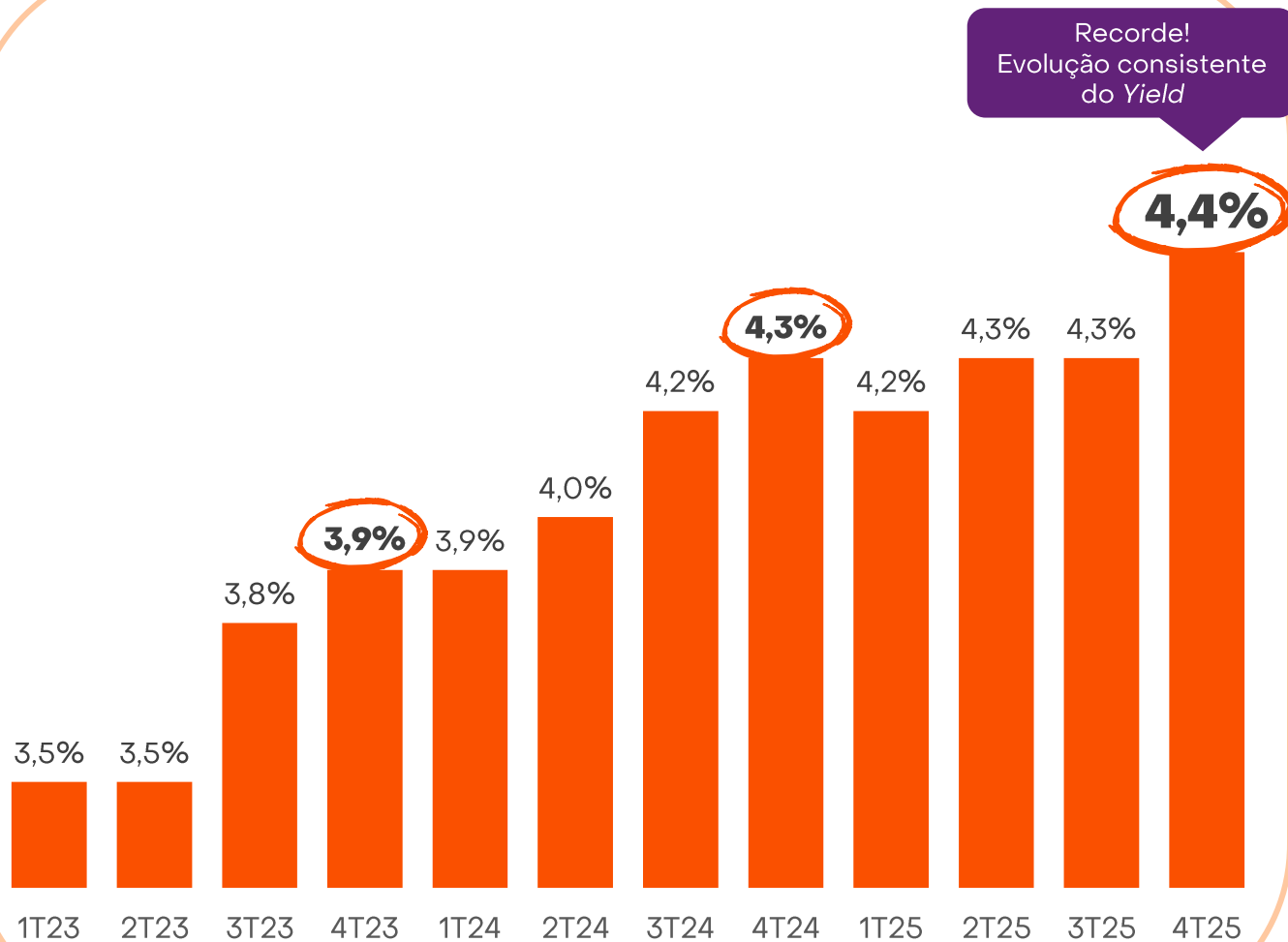
Tecnologia proprietária permite adaptações e melhorias constantes para melhor experiência do cliente

Recorde com 676 mil novos clientes em 2025 é resultado dos diferenciais da Movida

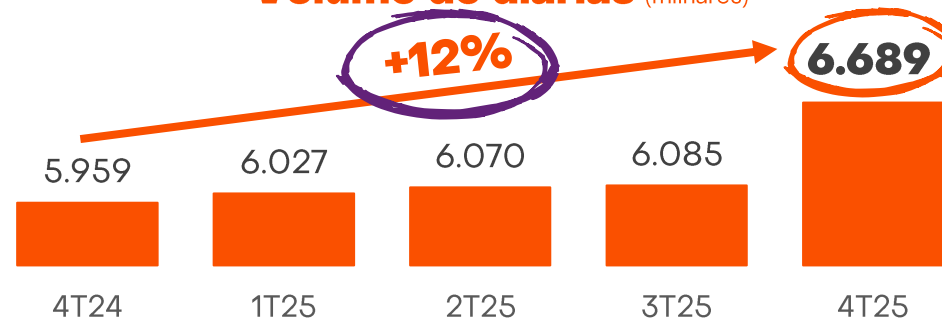


RAC: única empresa com crescimento de volume de diárias combinado a *yield* recorde, resultado da evolução constante do nível de serviço e antecipação das necessidades dos clientes

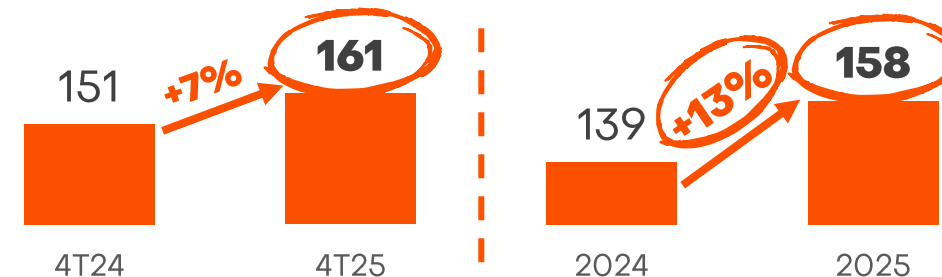
Evolução Yield¹



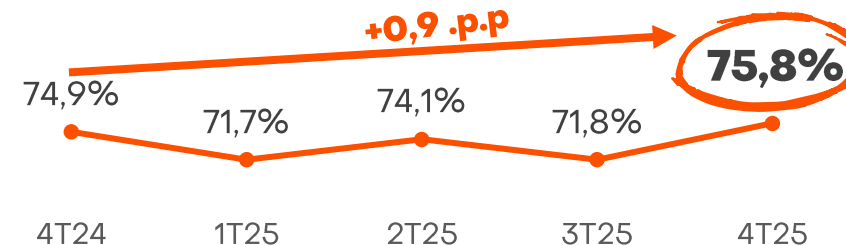
Volume de diárias (milhares)



Tarifa RAC (R\$)



Taxa de Ocupação (%)





Melhoria contínua na performance operacional e financeira impulsiona indicadores de rentabilidade

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por VOCÊ

Variações 2025 vs 2024

Receita Líquida

Consolidada

RECORDE!

R\$ **14,672** bi

RECORDE!

Locação

R\$ **7,879** bi **↑ +19%**

EBITDA

Consolidado

RECORDE!

R\$ **5,686** bi

RECORDE!

Locação

R\$ **5,615** bi **↑ +22%**

EBIT

Consolidado

RECORDE!

R\$ **3,256** bi

RECORDE!

Locação

R\$ **3,260** bi **↑ +24%**

Frota

Total (final de período)

275 mil **↑ +2%**

Operacional (média)

227 mil **↑ +6%**

Lucro Líquido

R\$ **318** mm

↑ +38%

ROIC LTM

16,6%

↑ +4,3 p.p

MELHOR
ROIC DA
HISTÓRIA!

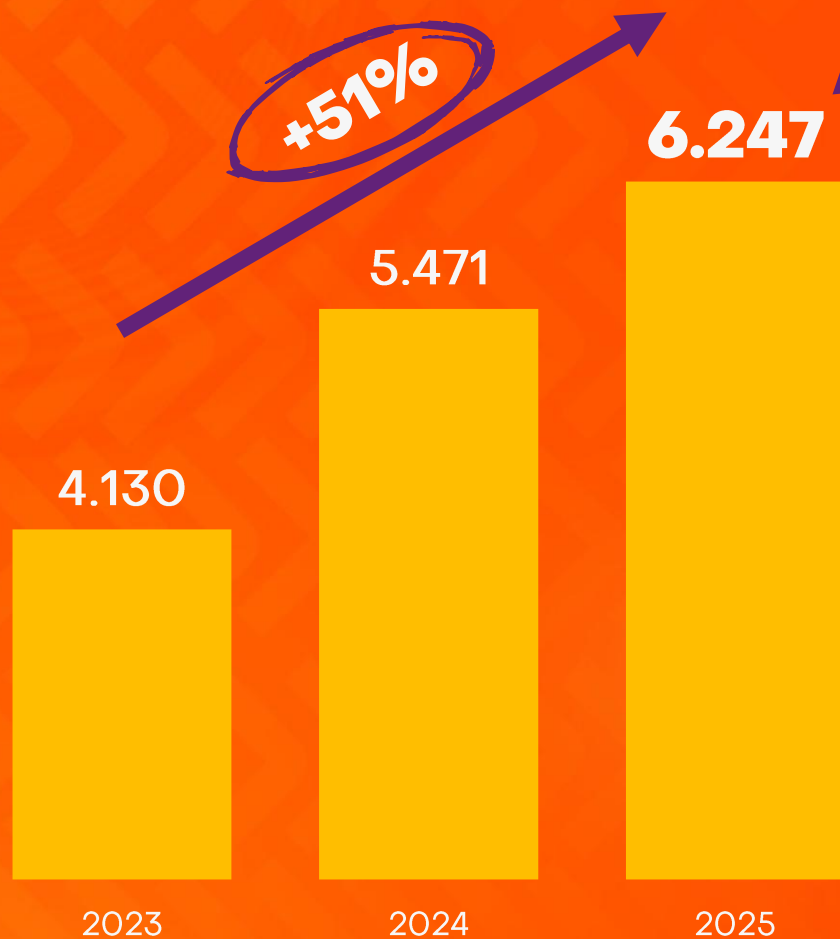
Resultado operacional consistentemente superior ao da frota



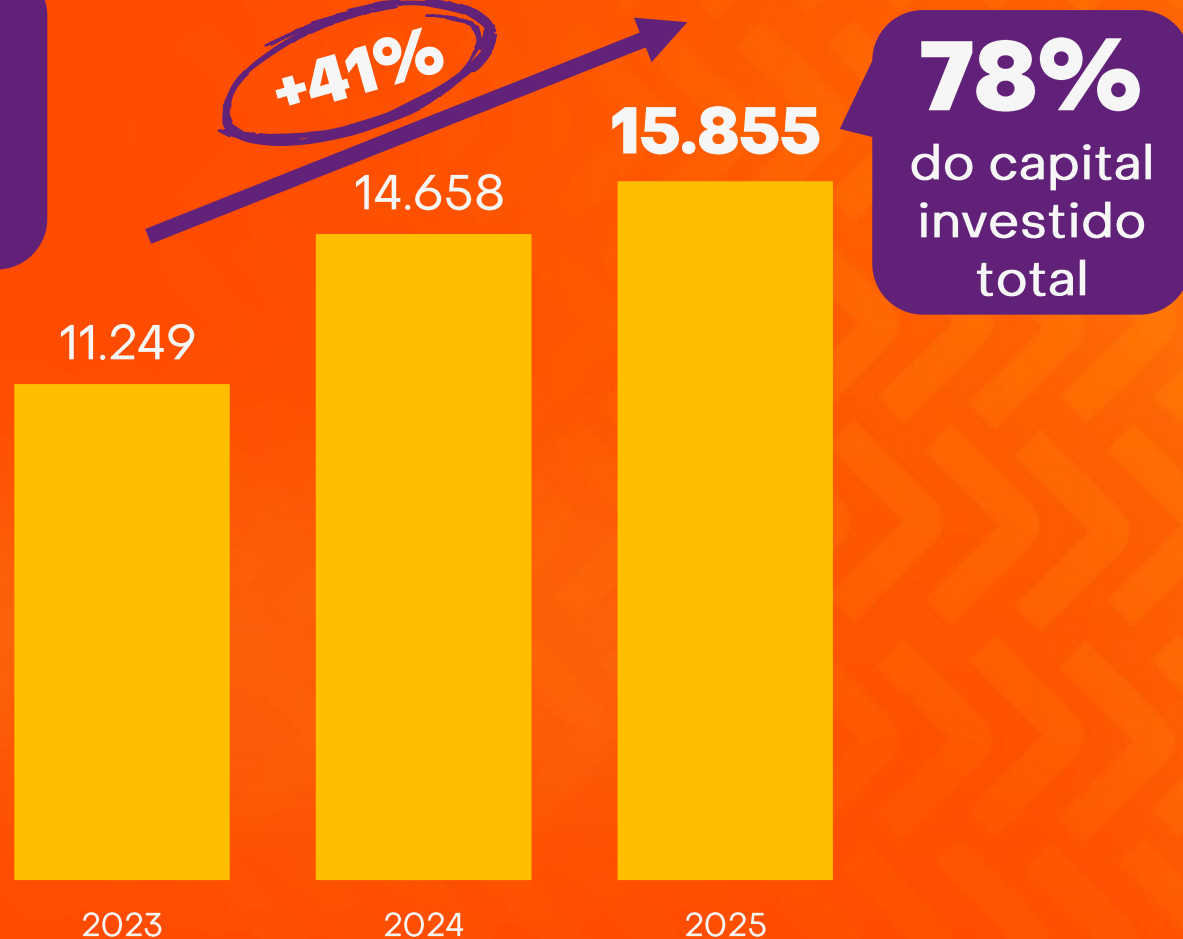
Recorrência de receita por meio de contratos mensais e anuais assegura maior estabilidade e previsibilidade dos resultados



Receita Recorrente (em R\$ mm)



Capital investido em contratos recorrentes (Imobilizado bruto operacional em R\$ mm)

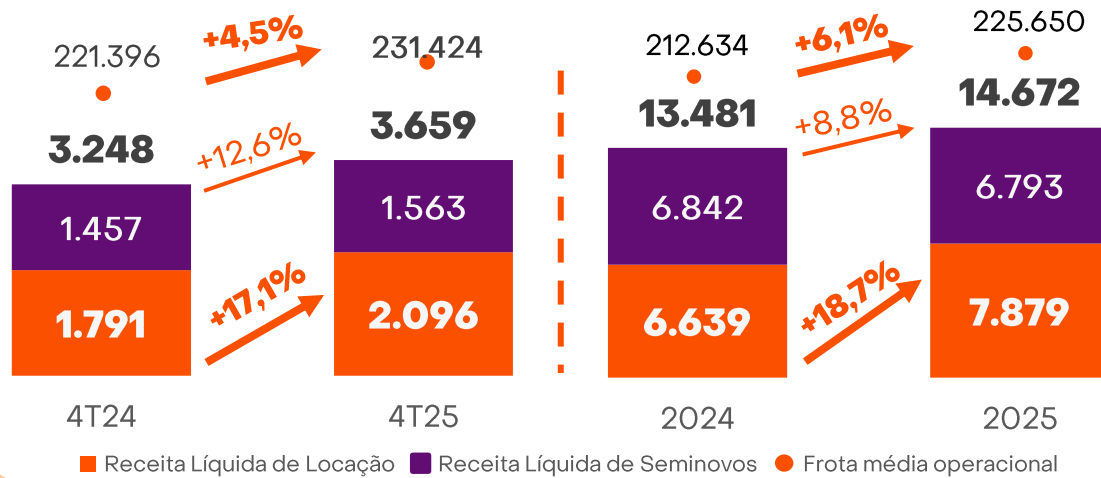




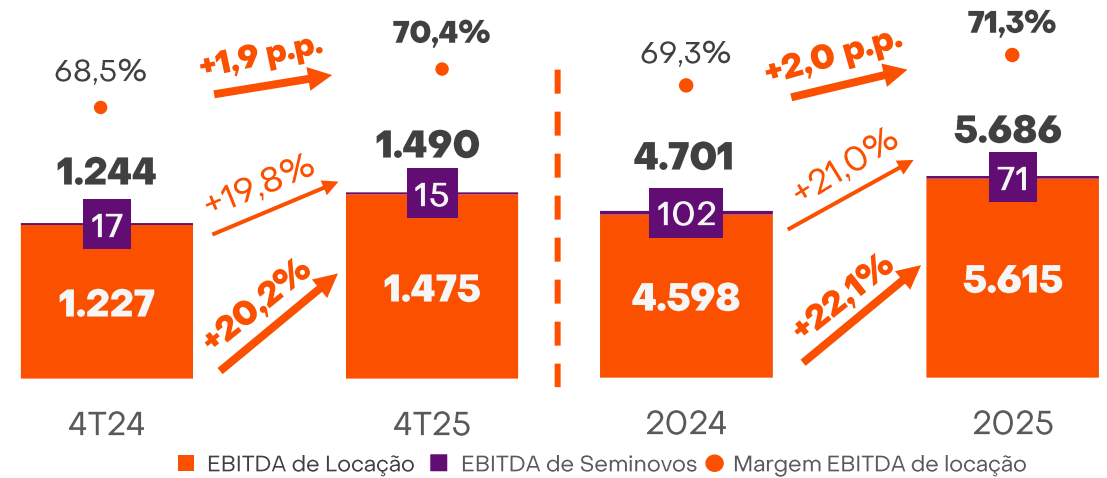
Lucro líquido de R\$102 mm no 4T25 e de R\$318 mm em 2025

Maior lucro trimestral dos últimos 3 anos

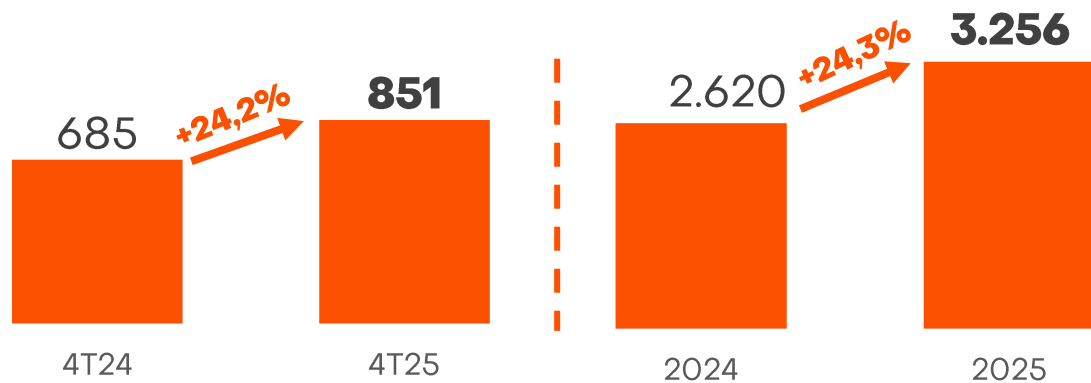
Receita Líquida (R\$ milhões)



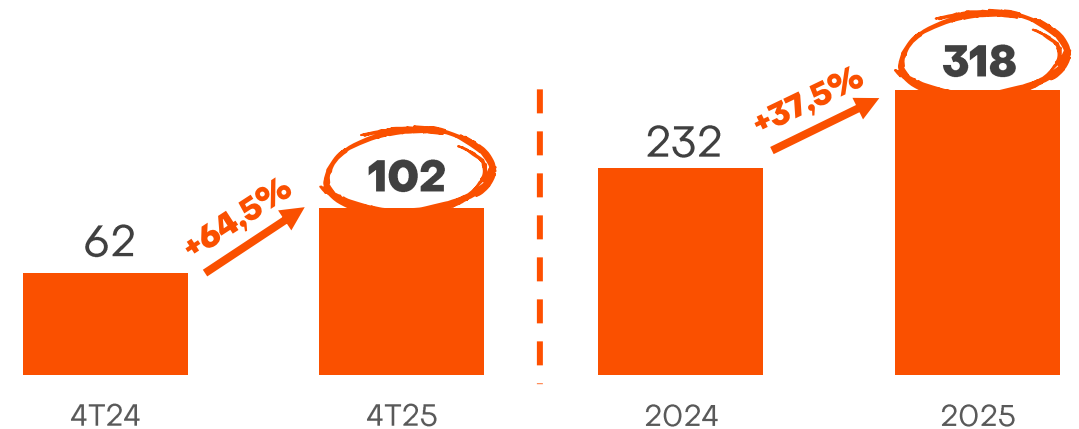
EBITDA (R\$ milhões) e Margem EBITDA (%)



EBIT (R\$ milhões)



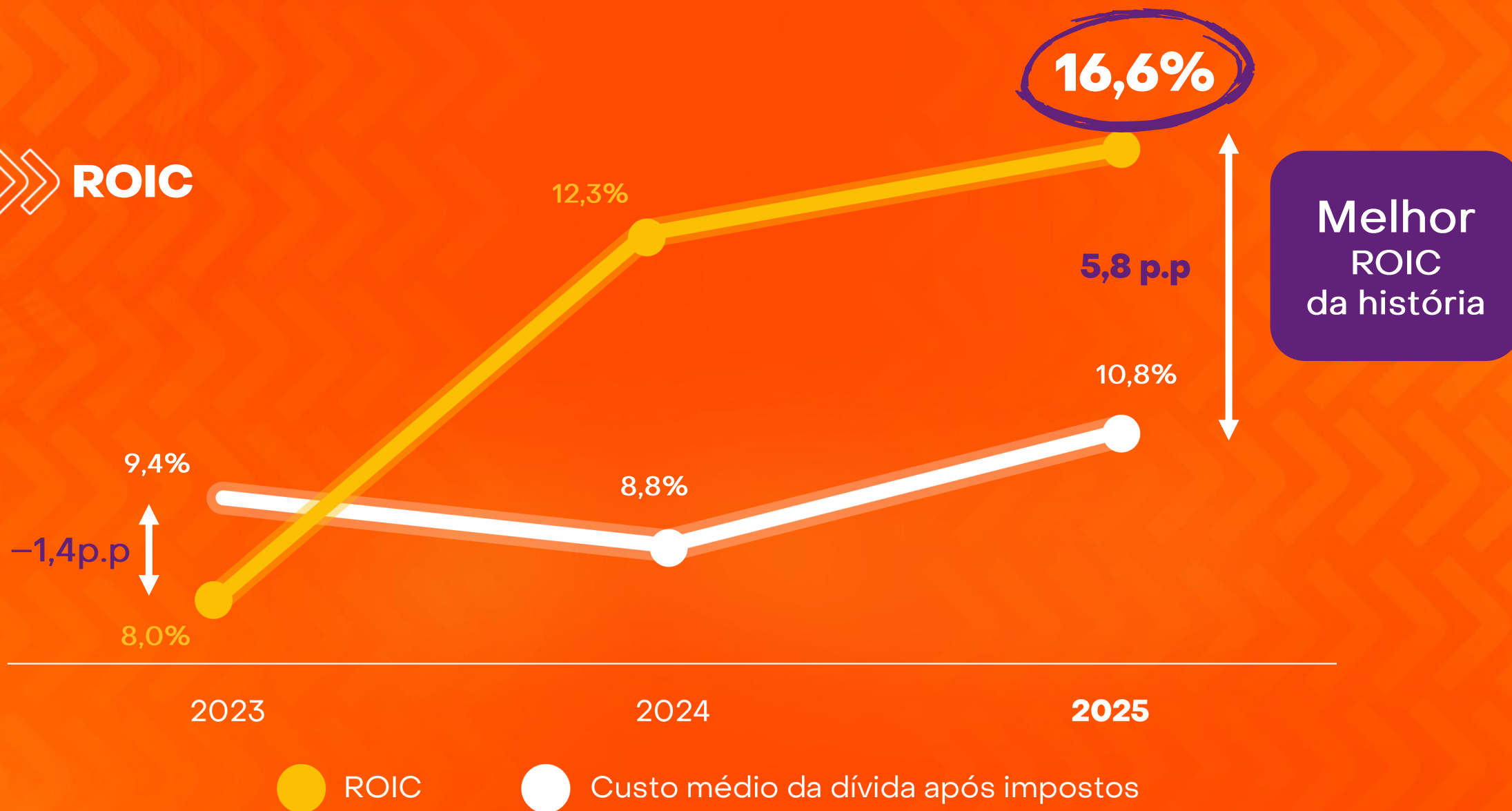
Lucro Líquido (R\$ milhões)





Transformação dos indicadores de rentabilidade reflete a qualidade da entrega e evolução da eficiência

ROIC

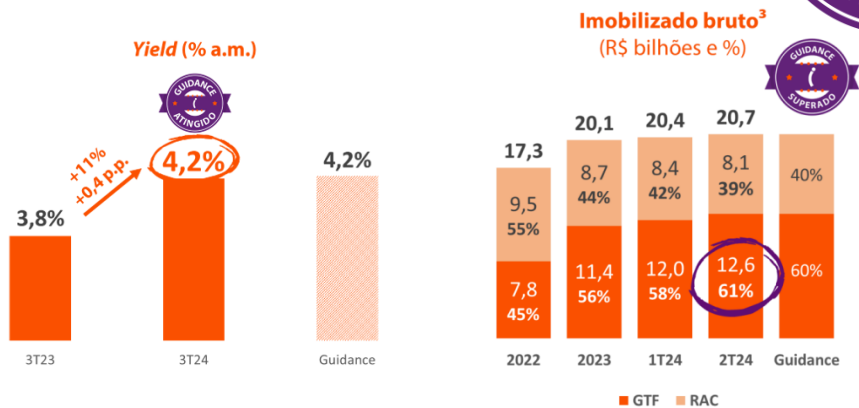




Compromisso com a execução do planejamento estratégico resulta no atingimento de todos os guidances dos últimos 2 anos

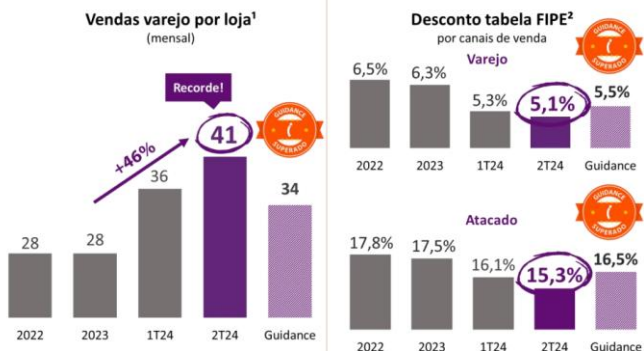
2024

Dados operacionais



OBS: Yield calculado pela divisão da receita mensal por carro operacional pelo ticket médio de aquisição da frota no RAC.

³ Proporção do imobilizado bruto de veículos considerando implementos alocado em cada um dos segmentos.

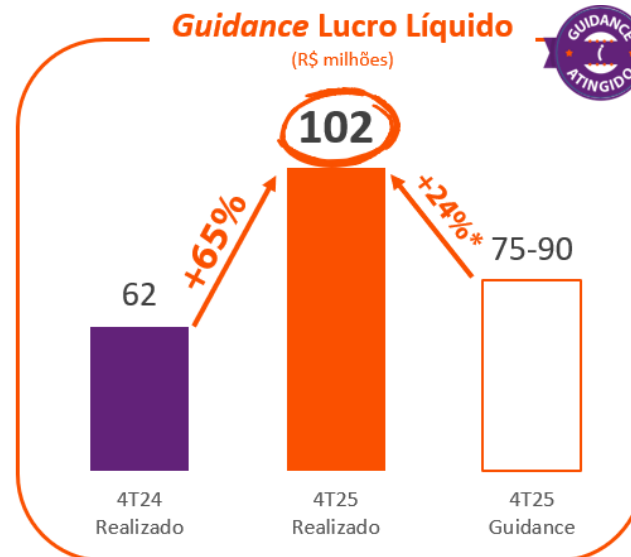


¹ Calculado pela divisão do número de carros vendidos no varejo e da quantidade média de lojas de Seminovos por mês.

² Considera a diferença entre o preço de venda dos carros Seminovos frente ao preço médio do mesmo carro anunciado de acordo com a FIPE.

2025

Dados financeiros



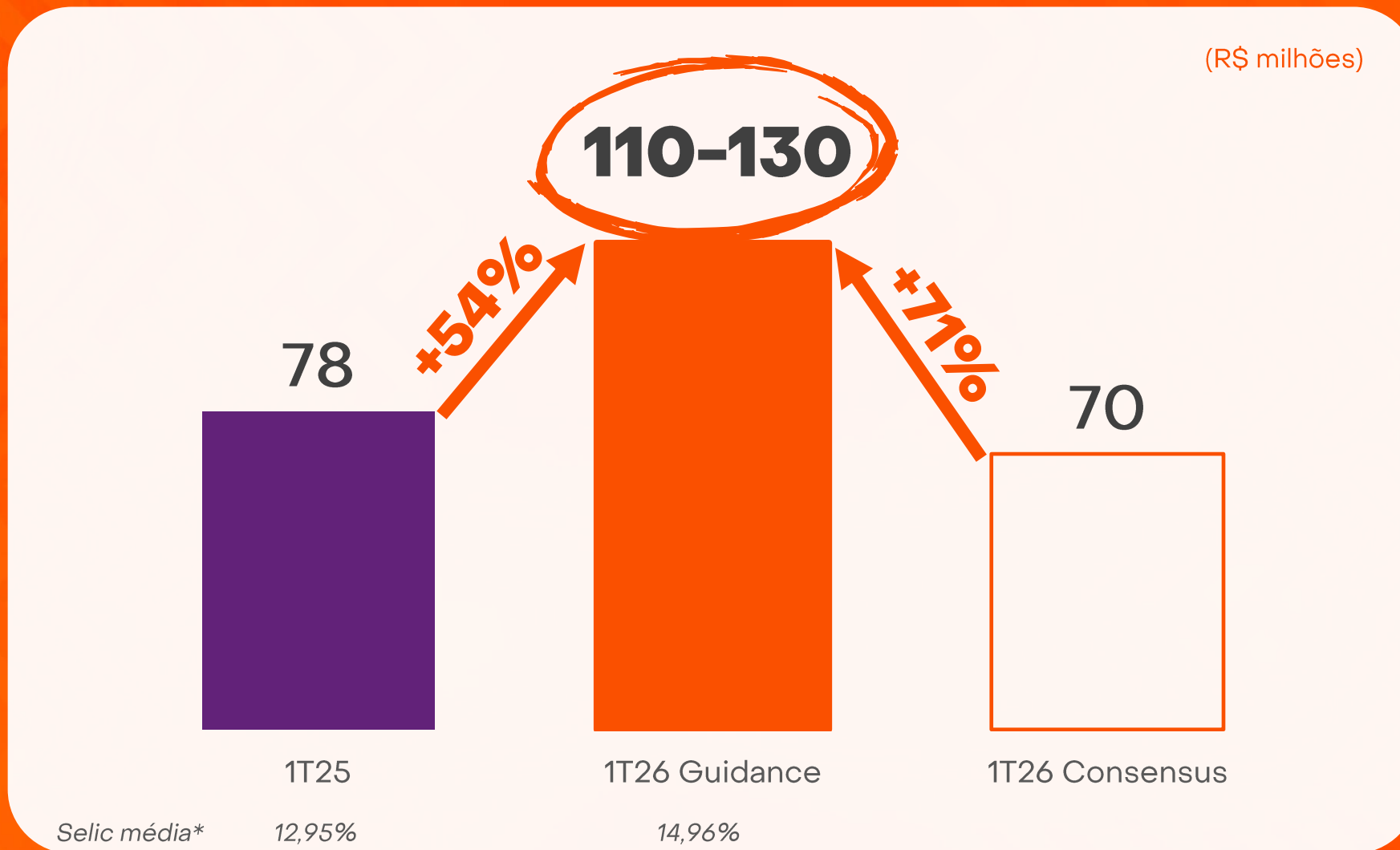
* Considera a variação contra o ponto médio do guidance

Nota: As informações são preliminares, não auditadas e sujeitas a revisão até a data da divulgação oficial





Novo guidance de Lucro Líquido para o 1T26



OBS: variações consideram o ponto médio e o consensus da Bloomberg considera a estimativa de 20 de março de 2026.

*Selic meta média fonte: <https://www.bcb.gov.br/controleinflacao/historicotaxasjuros>

movida

aluguel de carros

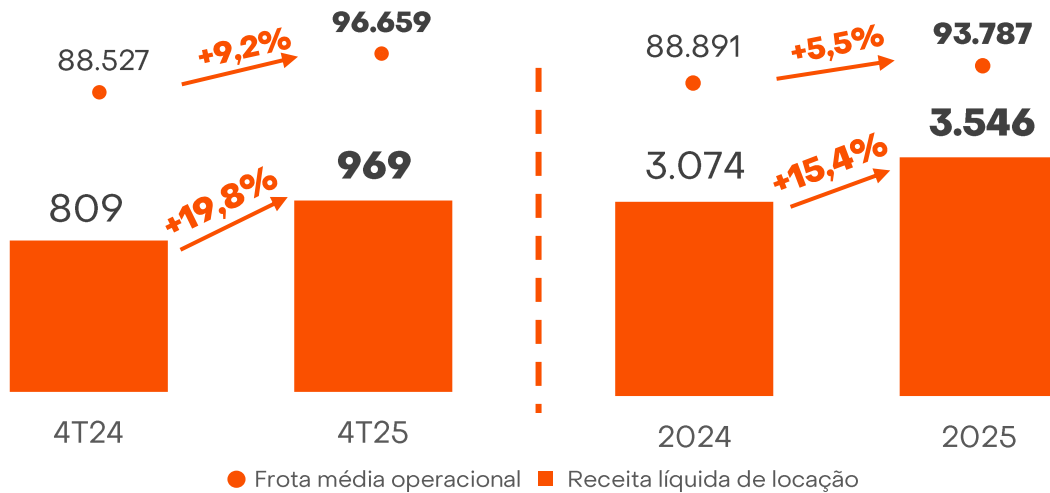
Rent-a-car



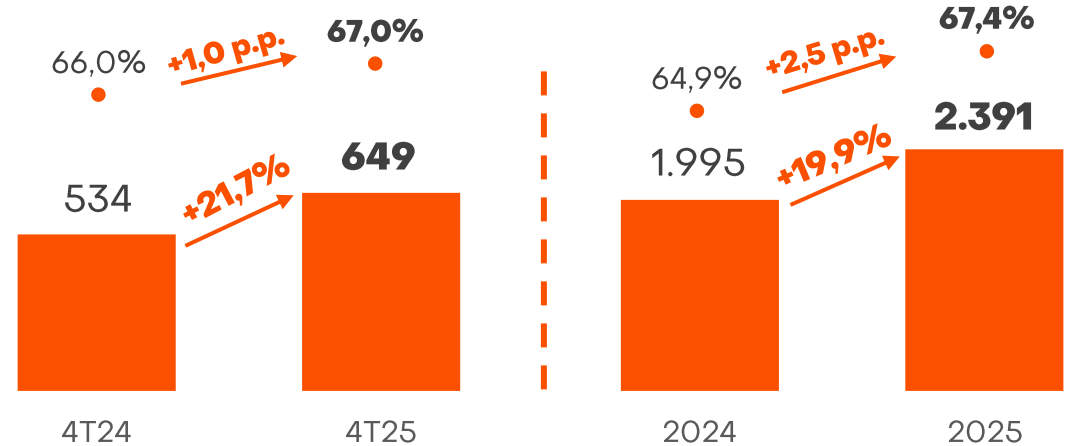


RAC: mais rentabilidade com evolução da receita e EBITDA acima do crescimento da frota

Receita Líquida (R\$ milhões)

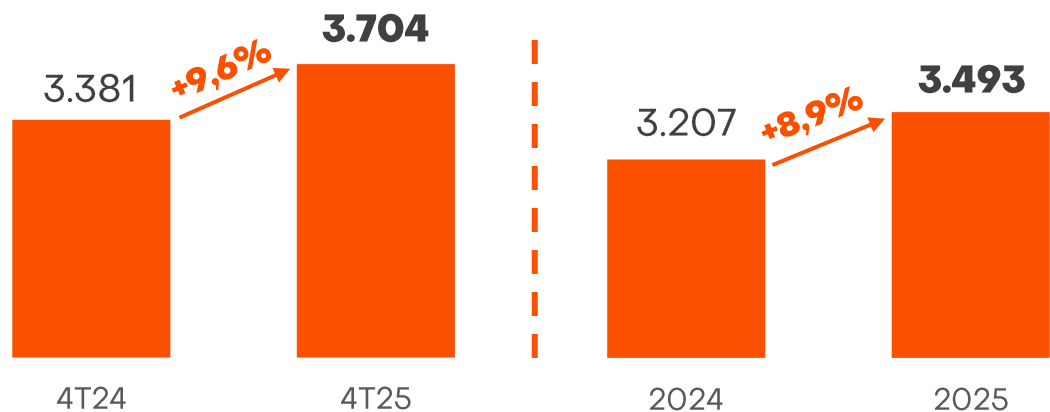


EBITDA (R\$ milhões) e Margem EBITDA (%)



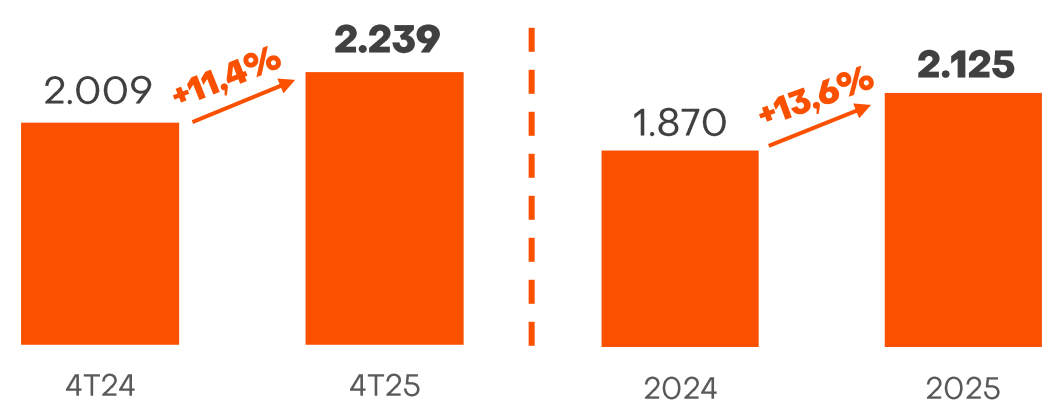
Receita por carro

Média mensal bruta por frota operacional (R\$)



EBITDA por carro

Média mensal por frota operacional (R\$)



mov(da)

aluguel de carros

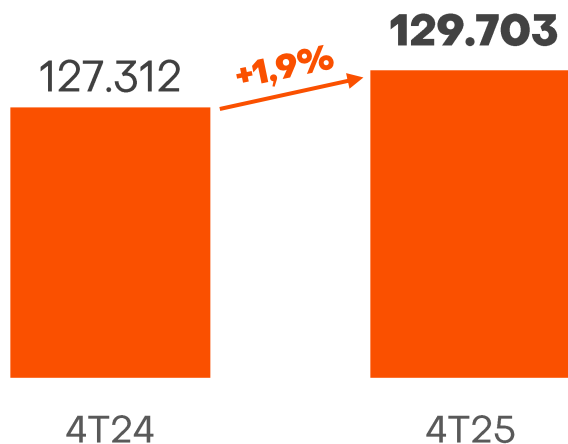
Gestão e Terceirização de Frotas



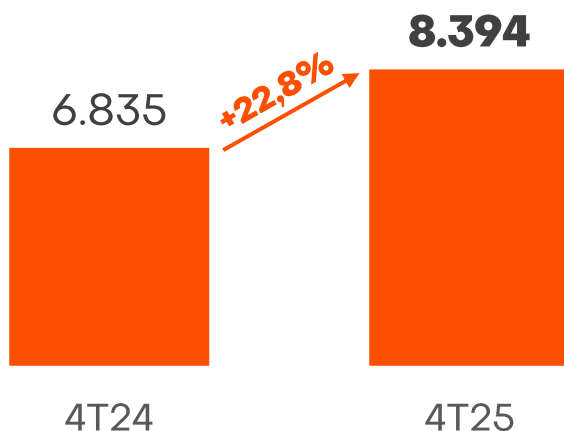


GTF: consistência dos contratos de longo prazo reforça a previsibilidade dos resultados futuros

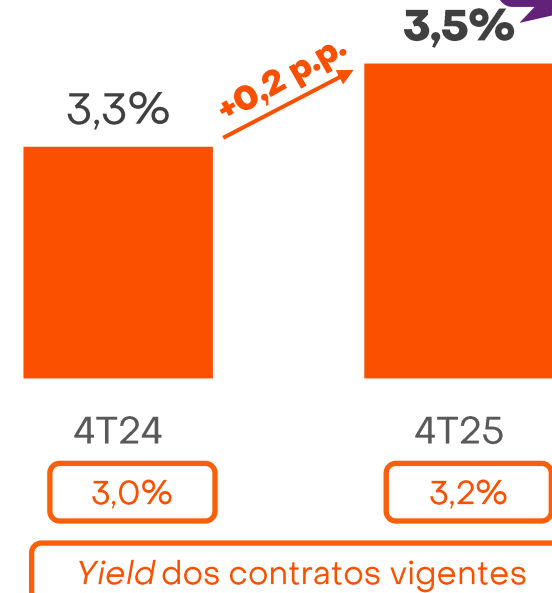
Frota Média Operacional



Backlog de Receita (R\$ milhões)



Yield¹ de novos contratos (%)



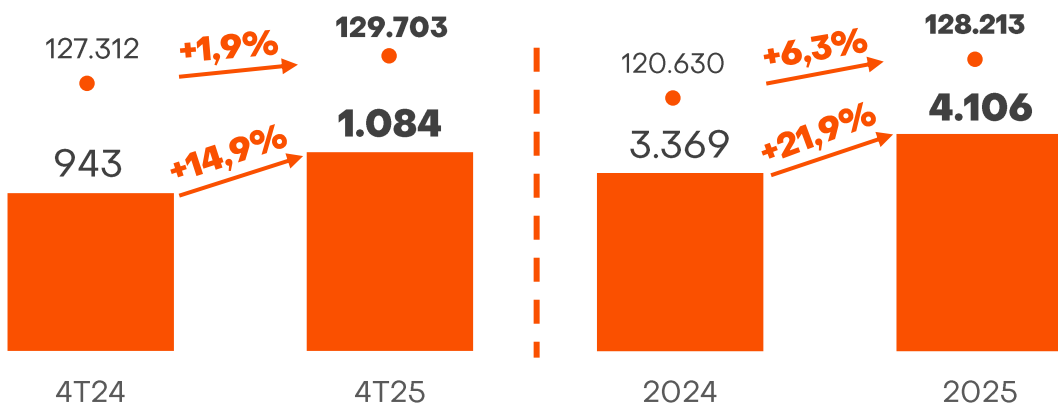
¹Yield calculado pela divisão da receita mensal por carro operacional pelo ticket médio de aquisição da frota dos novos contratos no GTF.





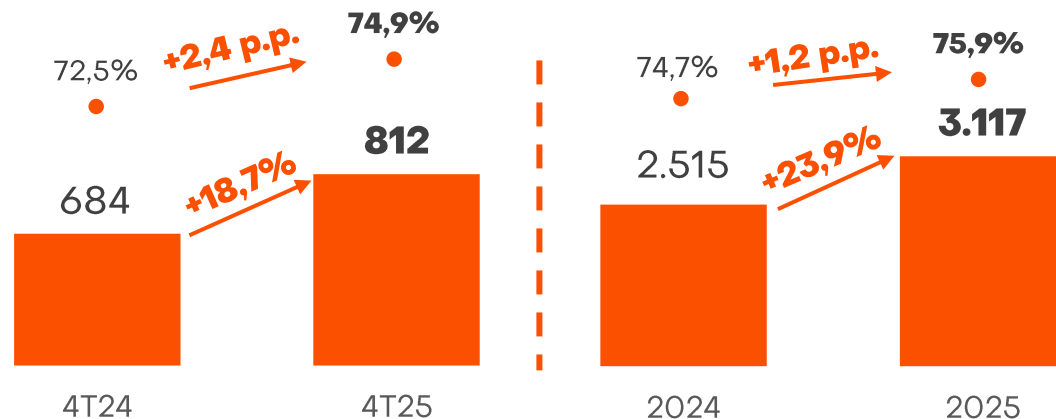
GTF: aceleração na receita com manutenção de forte margem EBITDA

Receita Líquida (R\$ milhões)



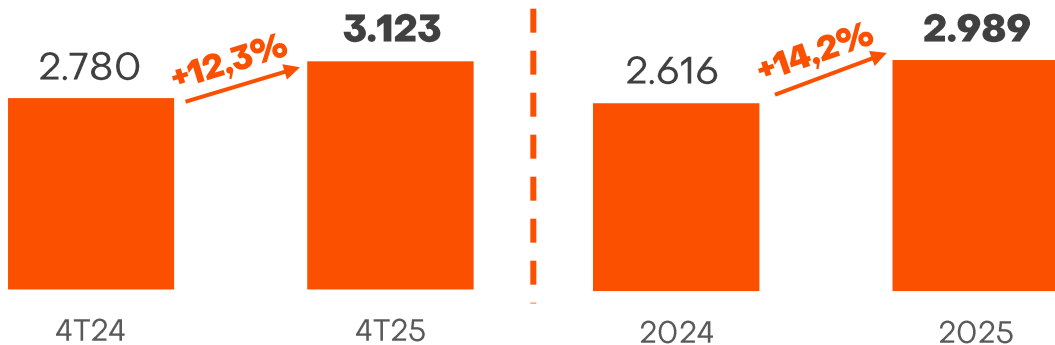
● Frota média operacional ■ Receita líquida de locação

EBITDA (R\$ milhões) e Margem EBITDA (%)



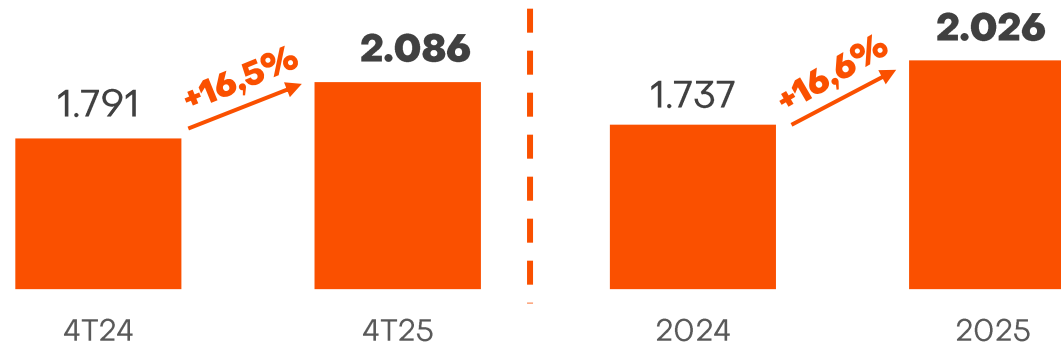
Receita por carro

Média mensal bruta por frota operacional (R\$)



EBITDA por carro

Média mensal por frota operacional (R\$)



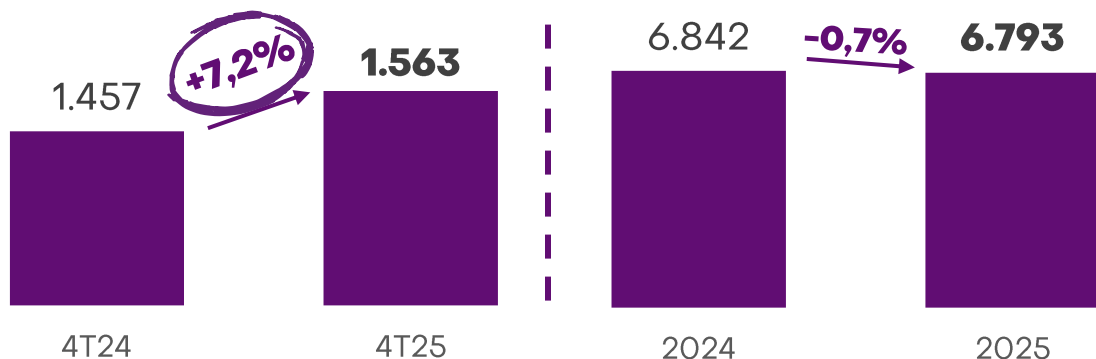
seminovos
mov(da)



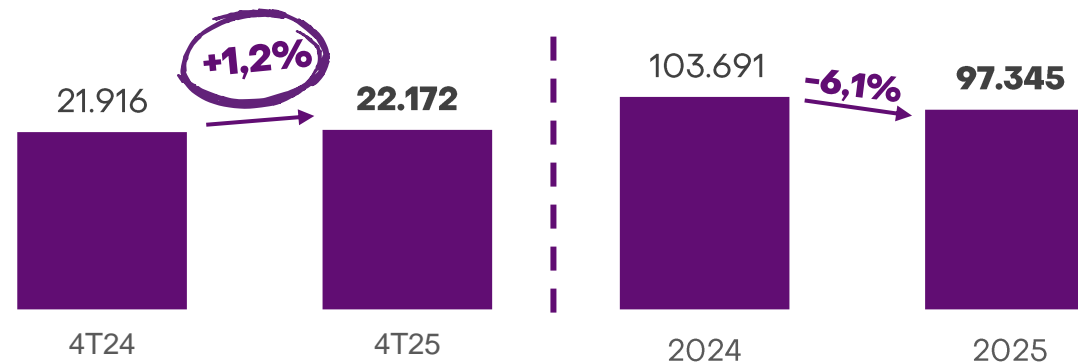


A regularidade de vendas e o resultado de Seminovos refletem o planejamento de compra e desmobilização de veículos, combinado à infraestrutura de vendas

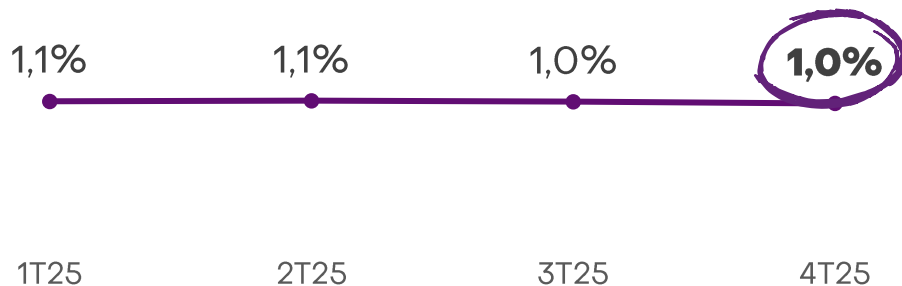
Receita Líquida (R\$ milhões)



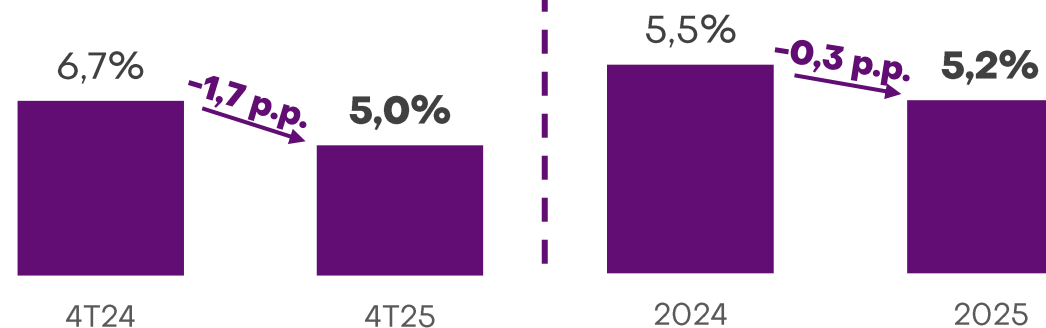
Carros Vendidos



Margem EBITDA (%)



SG&A (%)







Volume de vendas estabilizado dos últimos trimestres garante a manutenção da idade média da frota em níveis adequados e previsibilidade da operação



Seminovos: execução do planejamento estratégico reflete na melhora do mix de carros e na evolução da eficiência operacional

Posicionamento diferenciado

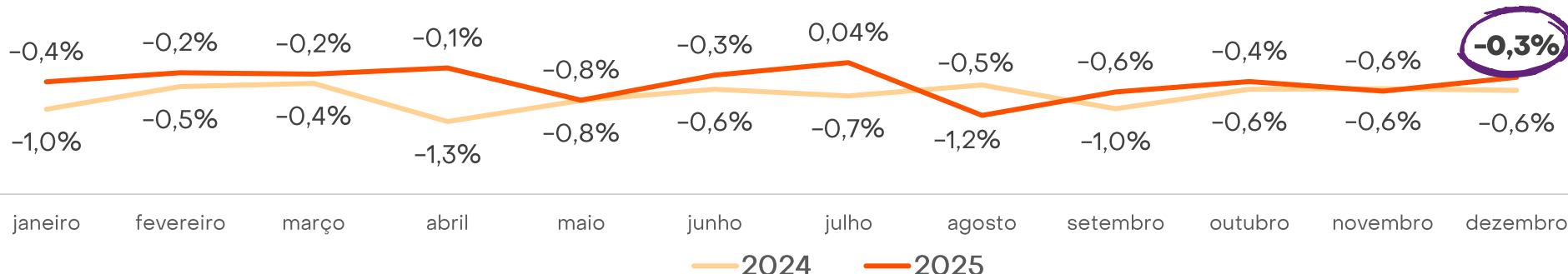
- 
Escala e mix: Diversificação de marcas e modelos de maior liquidez, mais novos, menor quilometragem, e utilização/manutenção adequada
- 
Estrutura de lojas instalada: Presença nacional com equipe capacitada
- 
Canais de vendas: Mix equilibrado entre varejo e atacado e continuidade de avanços
- 
Marketing: Otimização do investimento em marketing com melhor aderência ao varejo

Novo canal de vendas do VAREJO: Auto Shoppings



- 17 pontos abertos entre dez/25 e fev/26
- 5 pontos a serem abertos até mai/26

Variação mensal FIPE – Estoque de Seminovos Movida



Média mensal
 2025: **-0,4%**
 2024: -0,7%



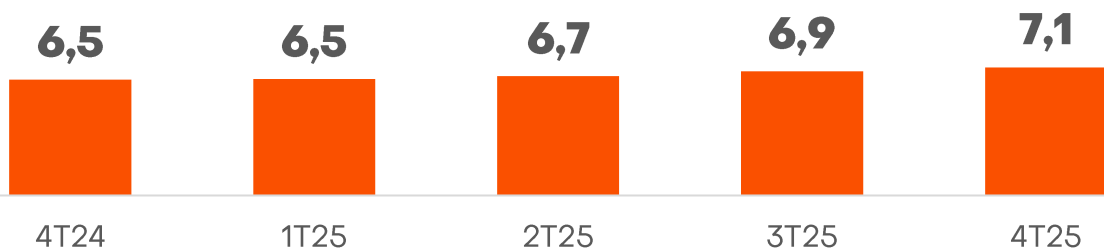
Adequação do mix de carros, maturidade da escala, estrutura de lojas e sistemas resultam na estabilização da depreciação

Depreciação anualizada por frota média operacional¹

(R\$ mil)

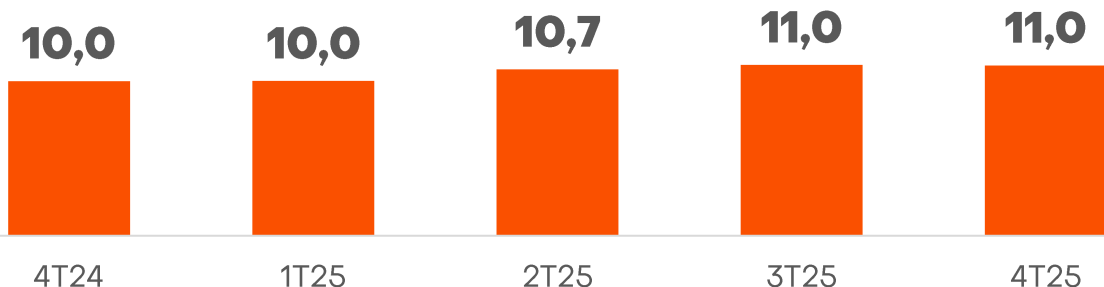
RAC

Estabilização da taxa de depreciação entre **8% e 9% a.a.**



GTF

Estabilização da taxa de depreciação entre **9% e 10% a.a.**



Percentual da frota renovado nos últimos 2 anos

ASSERTIVIDADE DO VALOR RESIDUAL
COMPROVADA PELOS RESULTADOS
DOS ÚLTIMOS 24 MESES

	RAC	GTF	Total
Frota Dezembro/23	113.150	130.634	243.784
Carros vendidos em 2024 e 2025	112.429	88.607	201.036
% dos carros de 2023 que foram vendidos	99%	68%	82%

Mg. EBITDA de 1,3%
na venda de ativos em 2024 e 2025

¹Depreciação por frota operacional = depreciação frota no trimestre * 4 / frota média operacional.

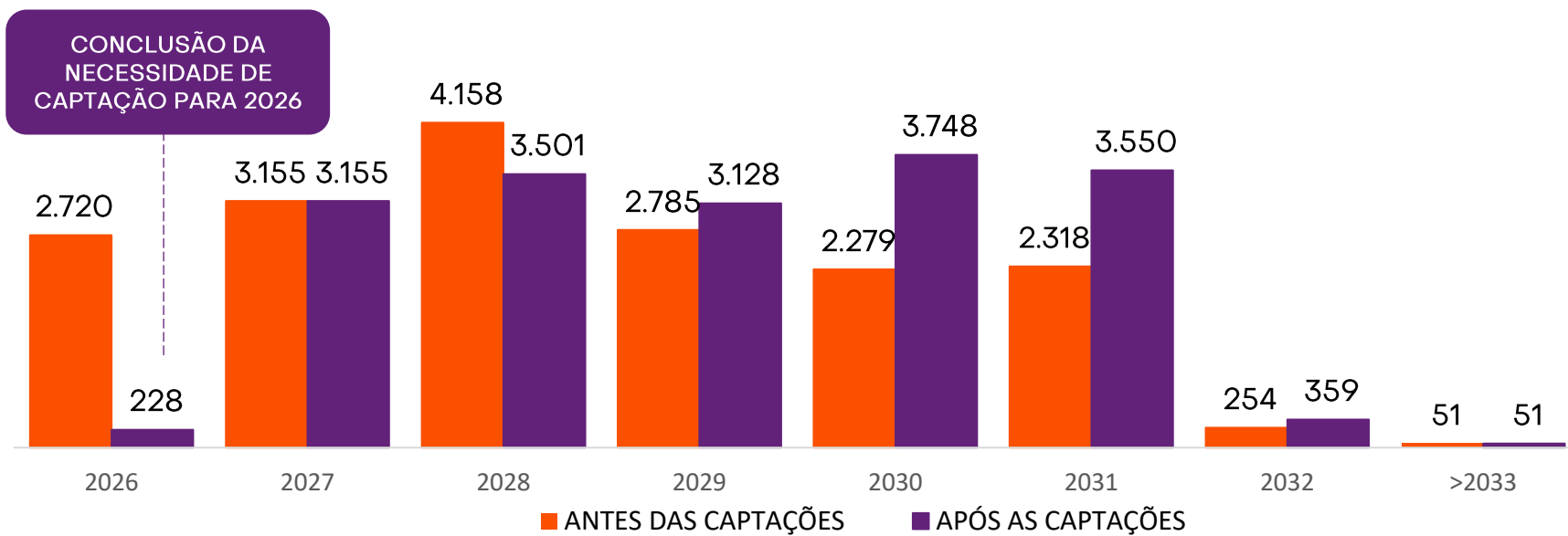


Balanco e Estrutura de Capital



Estrutura de capital sólida, alongamento de prazos e acesso diversificado a *funding*, reforçam a qualidade da gestão financeira

Cronograma de vencimento de dívidas Proforma



Dívida bruta¹
R\$18,1 bi

Dívida líquida
R\$15,5 bi

Prazo médio da dívida líquida (após as captações)
4,1 anos

Captações de janeiro e fevereiro de 2026

Captação	Montante
25ª Debênture	R\$400 milhões
Nova Debênture	R\$750 milhões
Rolagem de dívidas atuais	R\$750 milhões
Empréstimo IFC	USD 235 milhões (~R\$1,3 bilhão)
Empréstimo	USD 67 milhões (~R\$350 milhões)

R\$3,5 bi
Montante total captado

CDI+2,2% a.a.
Custo médio das novas captações

4,7 anos
Prazo médio das novas captações

Custo médio da dívida (após as captações)
CDI + **1,8%** a.a.

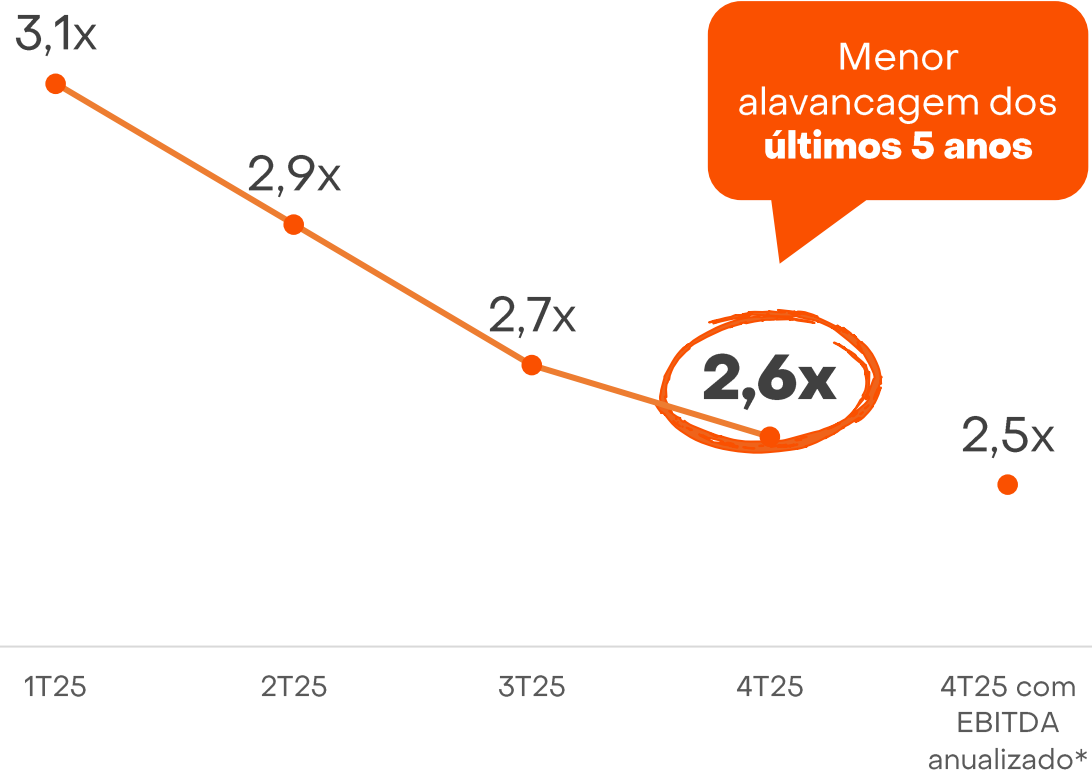
Obs: Caixa e cronograma de vencimentos das dívidas pro forma considerando as captações e rolagens de dívidas realizadas em janeiro e fevereiro de 2026.

¹ Para fins de comparabilidade, considerar a conciliação da dívida líquida na página 34 do Earnings Release.



Menor alavancagem dos últimos cinco anos e alongamento de prazos com fornecedores demonstram disciplina com gestão financeira e desalavancagem

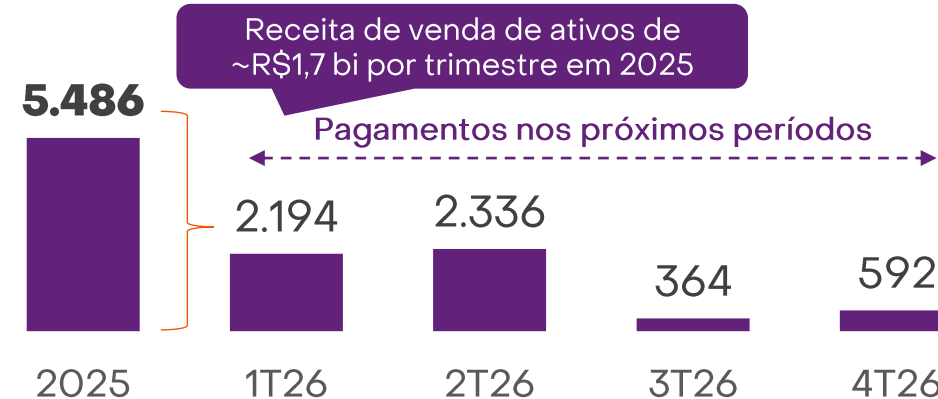
Dívida Líquida / EBITDA¹ (Covenant <= 3,5x)



Evolução da dívida e do imobilizado (R\$ milhões)

	2024	2025	Var.
Dívida Bruta	19.016	18.071 ²	-5,2%
Dívida Líquida	14.725	15.542	+5,5%
Imobilizado líquido (carros)	21.609	23.353	+8,1%

Saldo de Fornecedores (somente montadoras - R\$ milhões)



¹ Verificar conciliações no Release na página 27 *Dívida líquida 4T25 dividida pelo EBITDA 4T25 anualizado (*4)

² Para fins de comparabilidade, considerar a conciliação da dívida líquida na página 34 do Earnings Release.



2026: Evolução dos resultados com austeridade de custos, melhorias na inteligência de precificação e eficiência operacional, asseguram contínua melhoria dos indicadores financeiros e de experiência do cliente

Cliente no centro. Jornadas personalizadas. Eficiência maximizada. Geração de valor sustentável.

ÚNICA EMPRESA
DO SETOR

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PRIORIDADES 2026:

- ✓ **Continuidade na recomposição de preços em todos os segmentos**
 - Melhoria nas ferramentas de precificação
 - Aumento de participação do varejo em Seminovos
- ✓ **Contínuo processo de redução de custos**
 - Verticalização dos serviços >> 29 novos pontos do Pit Stop Movida e 11 centros de preparação e até dez/26
- ✓ **Aumento da taxa de ocupação do RAC**
- ✓ **Estabilidade de margens e volumes em Seminovos**
- ✓ **Continuidade da geração de caixa**

Movida é a única locadora de carros a oferecer atendimento na área de embarque em aeroporto

Aeroporto de Brasília

Obrigado



mov(í)da

mov(í)da
aluguel de carros

moover

mov(í)da
rent a car

 **CSfrotas**

seminovos
mov(í)da

 **sat**



ri@movida.com.br | +55 11 3528-1103

Empresa

Certificada

UMA EMPRESA DO GRUPO
 **SIMP**



Recife Airport store

movida
por VOCÊ

Earnings
Release



**4Q25 and
2025**



This material has been prepared by MOVIDA and may include statements that represent expectations about future events or results. Such information is based on the beliefs and assumptions of the Company's management and on currently available information. Forward-looking statements are highly dependent on, among other things, market conditions, government regulations, industry performance and the Brazilian economy; operating data may affect MOVIDA's future performance and lead to results that differ materially from those expressed in such forward-looking statements.

This presentation is a summary and does not purport to be complete. The Company's shareholders and potential investors should always read this presentation together with the Quarterly Information.



MOVIDA'S MANAGEMENT MODEL, DRIVEN BY CUSTOMER SATISFACTION AND OPERATIONAL EFFICIENCY, IS LEADING A NEW PHASE IN BRAZIL'S CAR RENTAL INDUSTRY



BEST NPS IN THE CAR RENTAL SEGMENT

LEADER IN SATISFACTION AND RECOMMENDATION

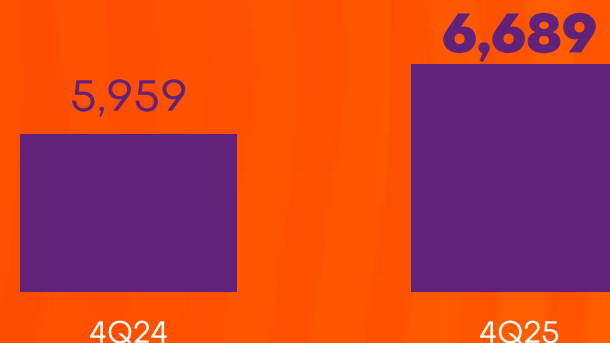
OPINION BOX



MARKET SHARE GAINS WITH STRONG GROWTH IN RENTAL DAYS VOLUME

RAC Rental Days Volume

4Q25 vs 4Q24



BEST EBITDA MARGINS IN THE INDUSTRY

RAC

GTF



HIGHEST RETURN ON INVESTED CAPITAL (ROIC)

2025



SUSTAINED MARKET SHARE EXPANSION AND PROFITABILITY GAINS SUPPORT LONG-TERM SUSTAINABLE GROWTH



Strong presence throughout the customer journey, offering tailored solutions and services with excellence

Counter Service



Each interaction is designed to delight, with agility and dedication guiding the start of your journey.



Automated queuing: faster, more convenient service — 86% of interactions resolved within 10 minutes and customer-facing tablets

Self-Service

More technology and innovation. Self-service kiosks streamline the rental process, with support available whenever needed.

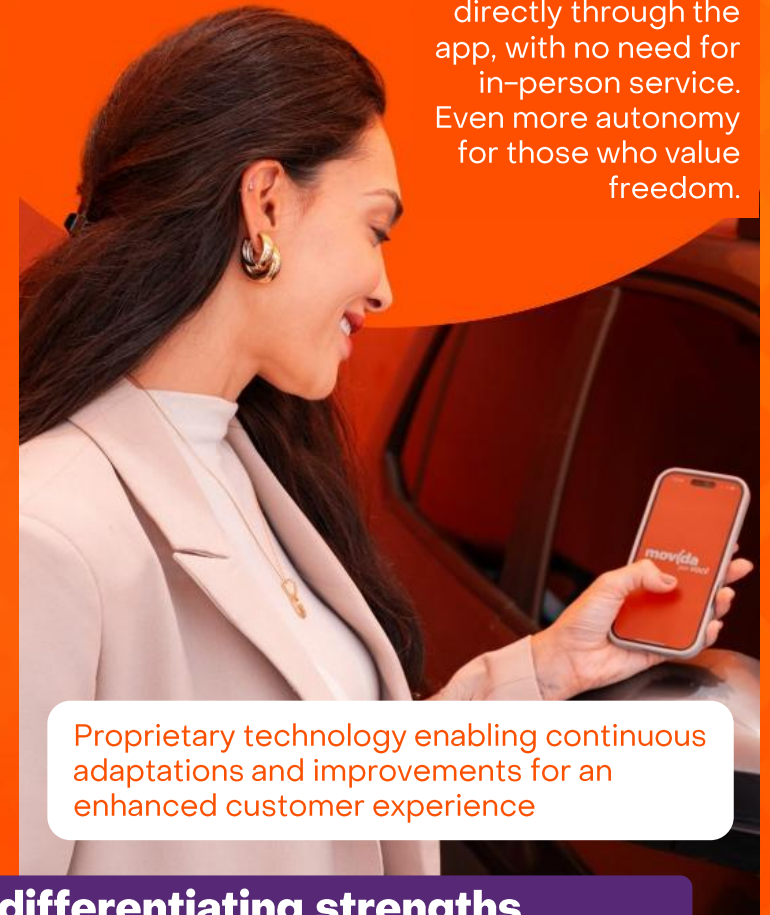


Over 100,000 service interactions completed and expansion to 18 additional stores in 2026 (currently present in 23 locations)

Movida Express



Unlock the car directly through the app, with no need for in-person service. Even more autonomy for those who value freedom.



Proprietary technology enabling continuous adaptations and improvements for an enhanced customer experience

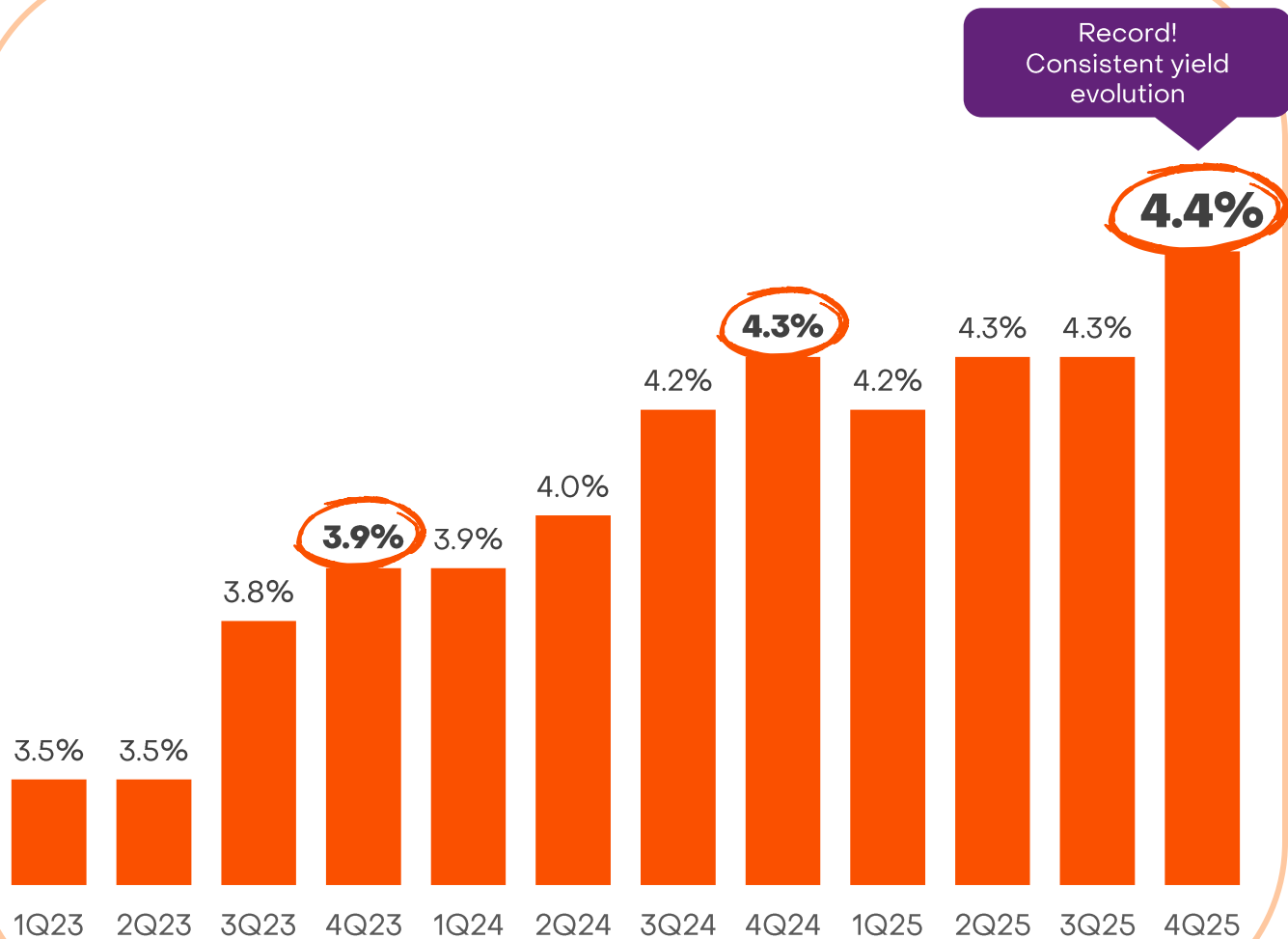
A record 676,000 new customers in 2025 reflects Movida's differentiating strengths



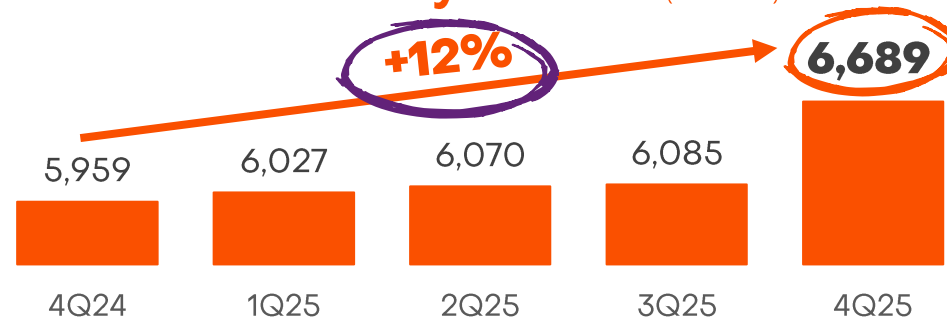
RAC: the only company combining growth in rental day volume with record yields, reflecting consistent service improvement and proactive customer insight



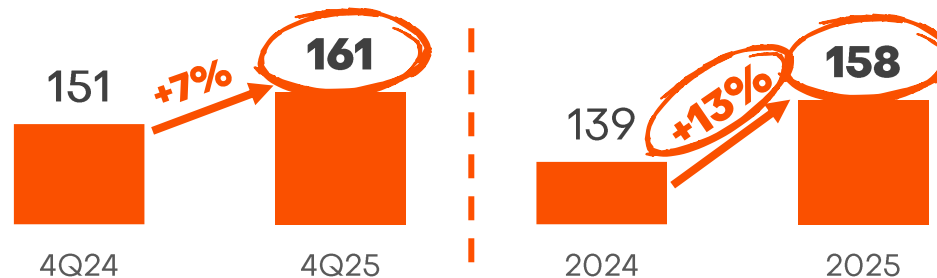
Yield Evolution¹



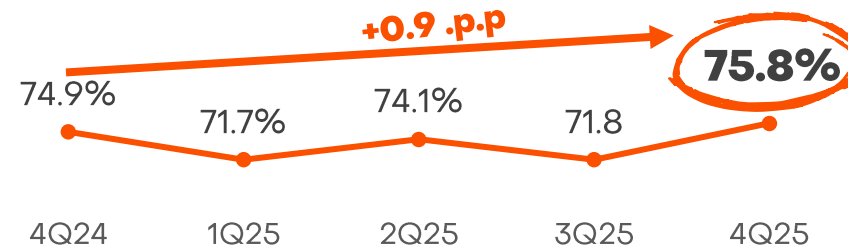
Rental Days Volume (thousand)



RAC Daily Rate (R\$)



Occupancy rate (%)



NOTE: Includes Brazilian operations only. ¹Yield calculated by dividing monthly revenue per operating car by the average acquisition cost of the RAC fleet.



Continuous improvement in operational and financial performance is reflected in stronger profitability metrics

Variations 2025 vs 2024

Net Revenue

Consolidated

RECORD!

R\$ **14.672** B

RECORD!

Rental

R\$ **7.879** B **↑ +19%**

EBITDA

Consolidated

RECORD!

R\$ **5.686** B

RECORD!

Rental

R\$ **5.615** B **↑ +22%**

EBIT

Consolidated

RECORD!

R\$ **3.256** B

RECORD!

Rental

R\$ **3.260** B **↑ +24%**

Fleet

Total (end of period)

275 K **↑ +2%**

Operational (average)

227 thousand **↑ +6%**

Net Income

R\$ **318** M

↑ +38%

LTM ROIC

16.6%

↑ +4.3 p.p

HIGHEST
ROIC IN THE
COMPANY'S
HISTORY!

Operating performance consistently outpacing fleet growth



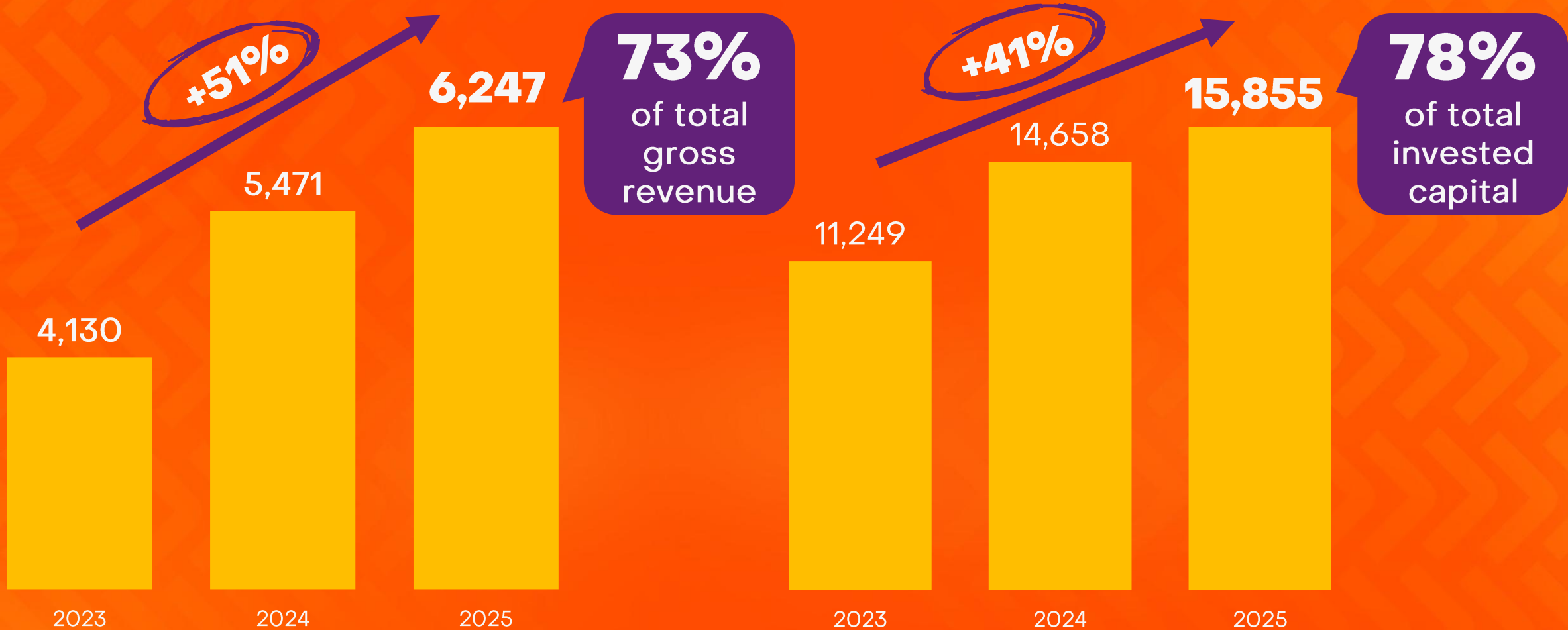
Recurring revenue from monthly and annual contracts ensures greater stability and predictability of results



Recurring Revenue (R\$ million)



Capital invested in recurring contracts (Gross operating assets | R\$ million)



■ RAC Monthly Contracts and Annual Contracts (GTF / CS Fleets / Subscription Cars)

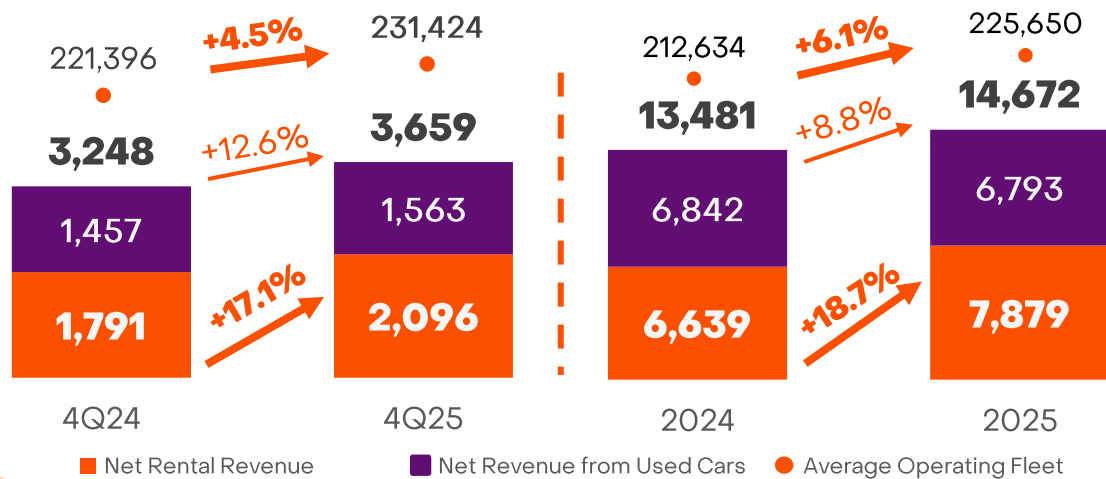


Net income of R\$102 MM in 4Q25 and R\$318 MM in 2025

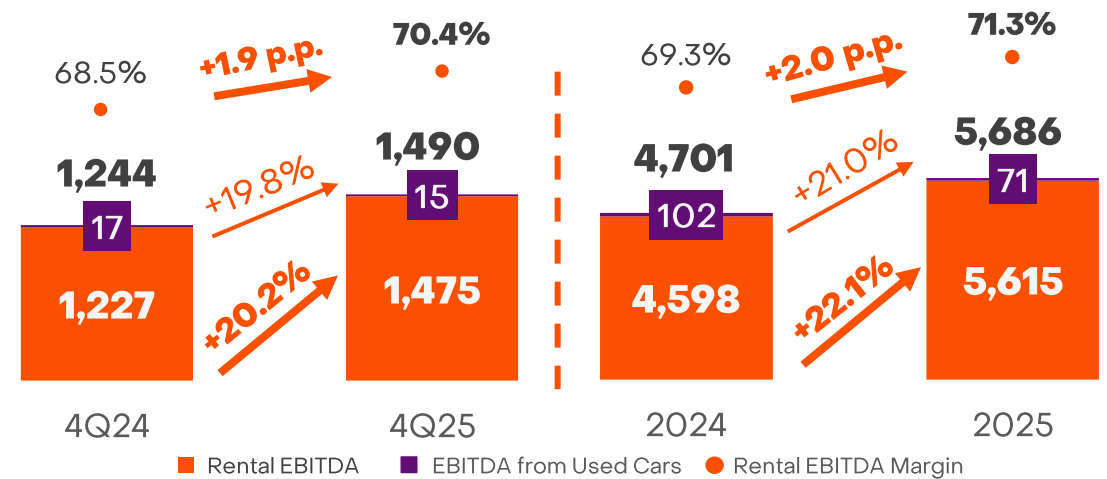
Highest quarterly net income in the last 3 years



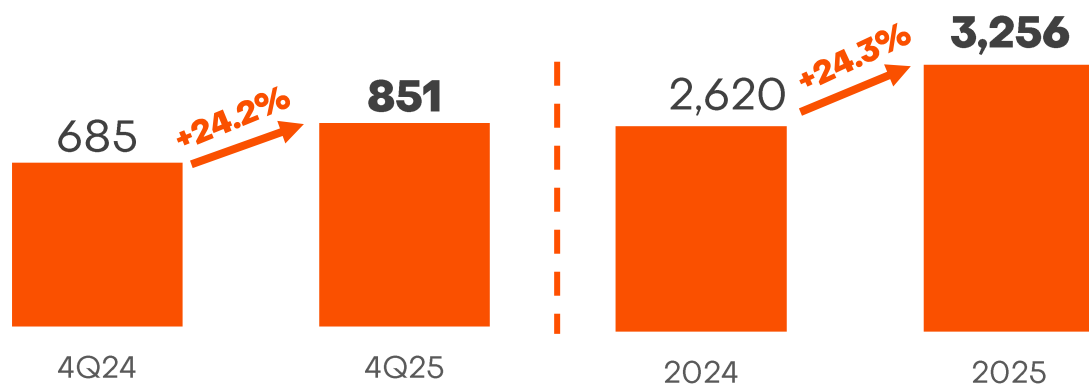
Net Revenue (R\$ million)



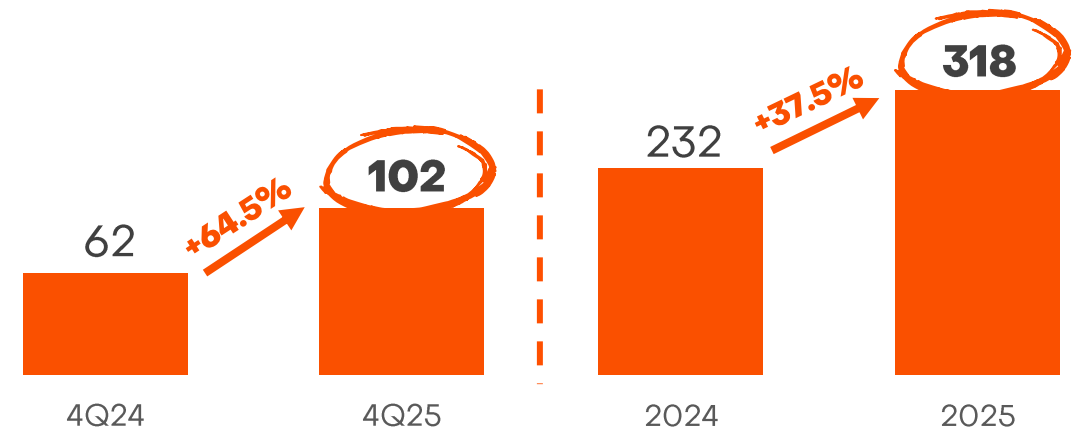
EBITDA (R\$ million) and EBITDA Margin (%)



EBIT (R\$ million)



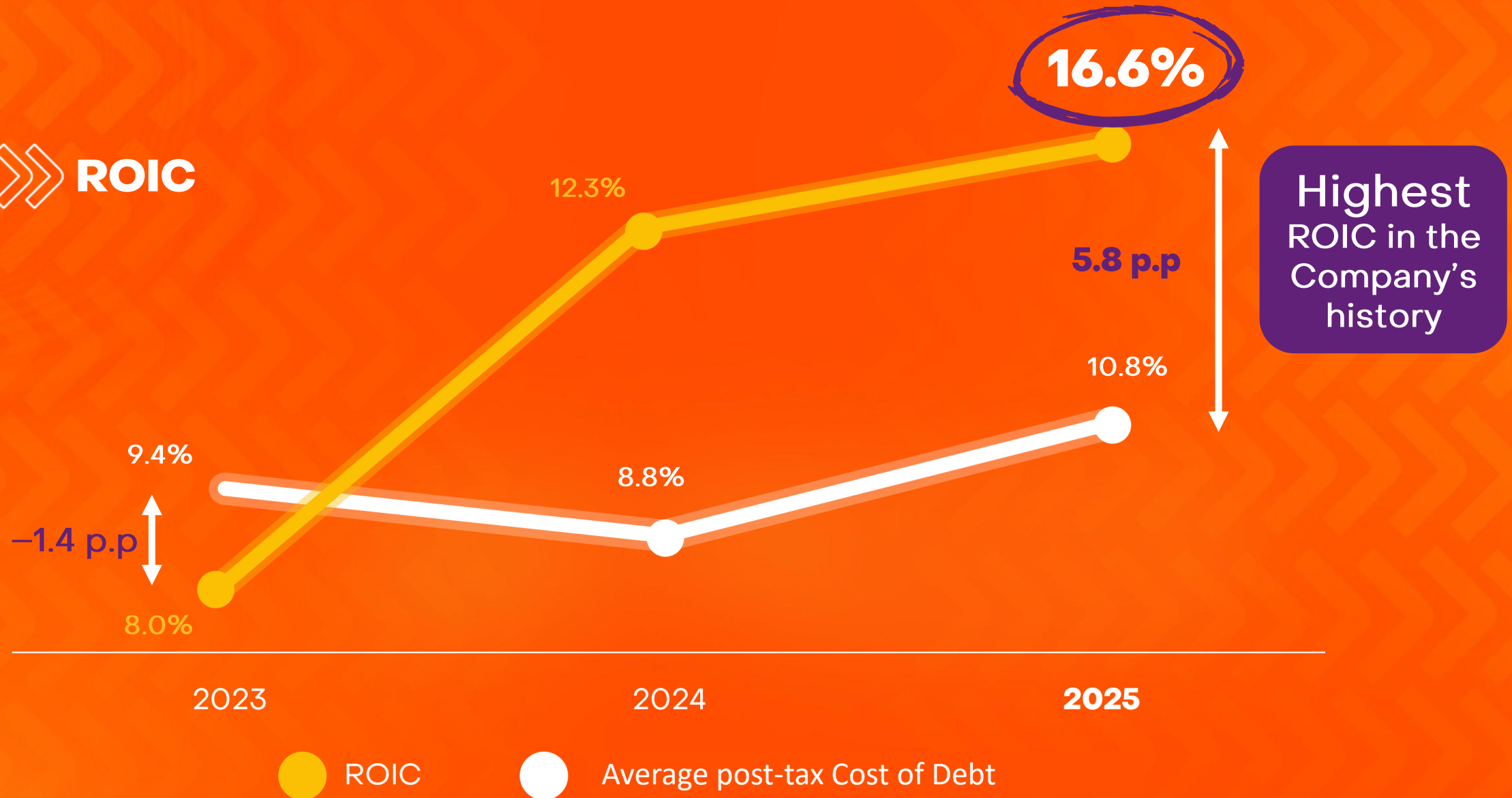
Net Income (R\$ millions)





Transformation of profitability metrics reflects quality deliveries and efficiency gains

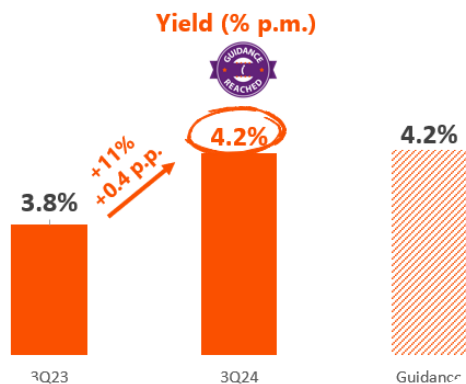
ROIC



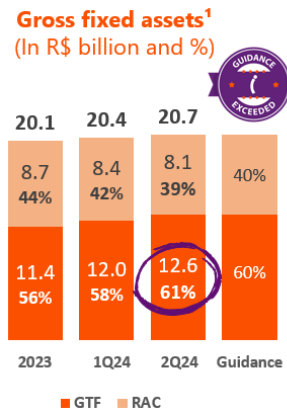


Disciplined execution of the strategic plan has enabled the Company to meet all guidance over the past two years

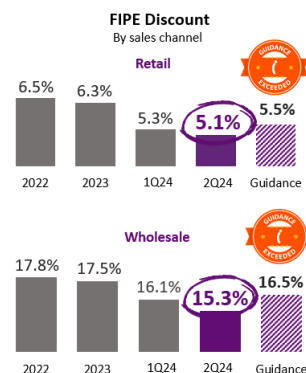
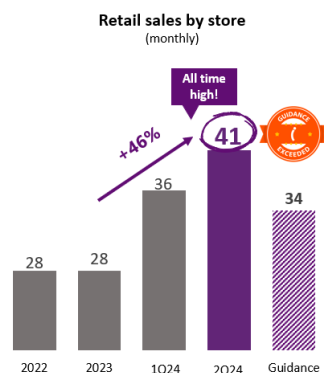
2024 Operational Data



Yield calculated by dividing the monthly revenue per operating vehicle by the average acquisition cost of the fleet for new GTF contracts.



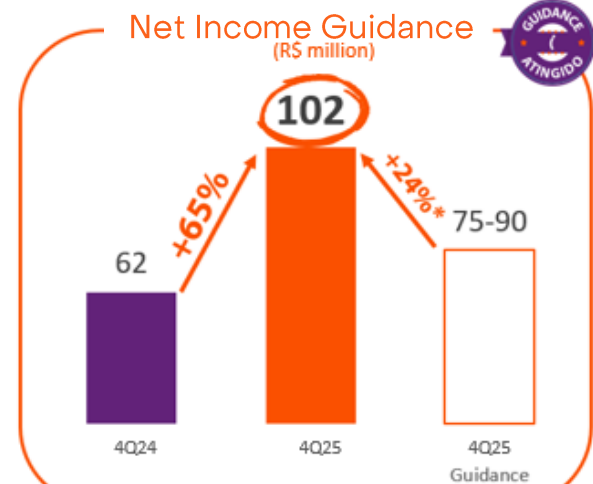
¹Share of gross vehicle fixed assets, including add-on equipment, by segment.



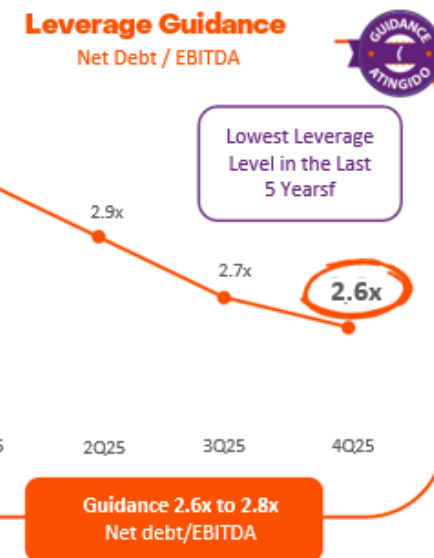
¹ Calculated by dividing the number of retail car sales by the average number of used-car stores per month.

² It reflects the difference between the resale price of used cars and the average price of the same model listed according to FIPE.

2025 Financial Data



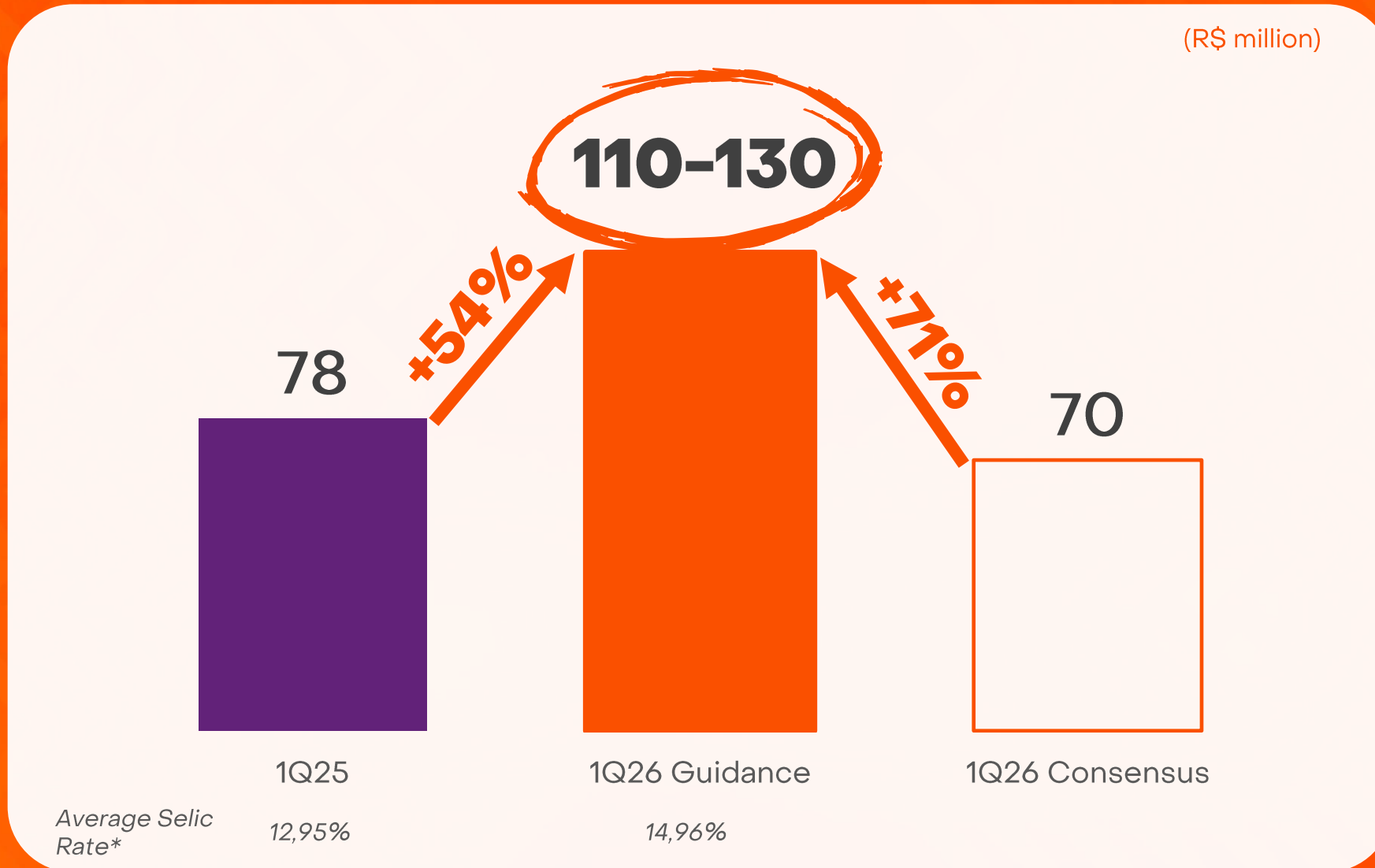
* Calculates the variation relative to the midpoint of the guidance range
Note: Preliminary and unaudited information, subject to further review



Guidance 2.6x to 2.8x
Net debt/EBITDA



New Net Income Guidance for 1Q26



NOTE: Variations consider the midpoint, and Bloomberg consensus reflects estimates as of March 20, 2026.

*Source: <https://www.bcb.gov.br/controleinflacao/historicotaxasjuros>

movida

aluguel de carros

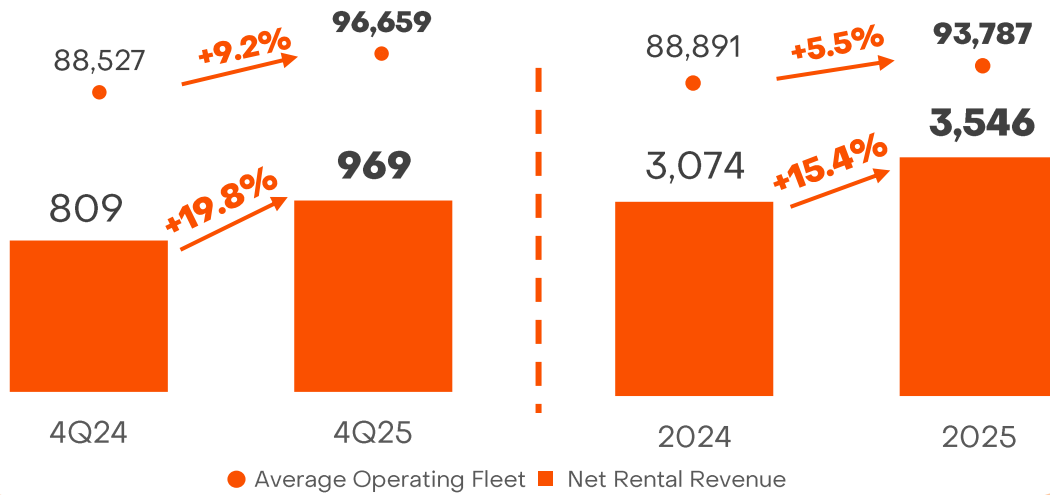
Rent-a-Car



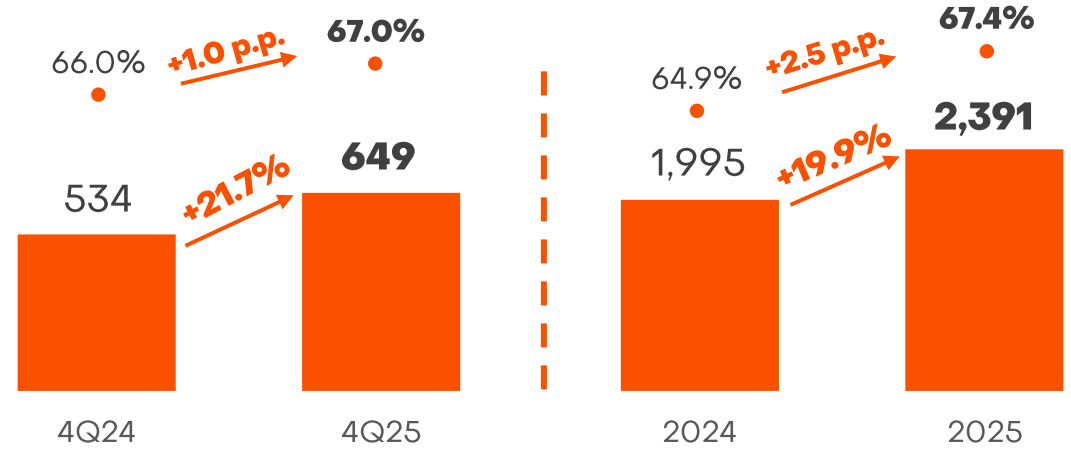


RAC: higher profitability driven by revenue and EBITDA growth above fleet expansion

Net Revenue (R\$ million)

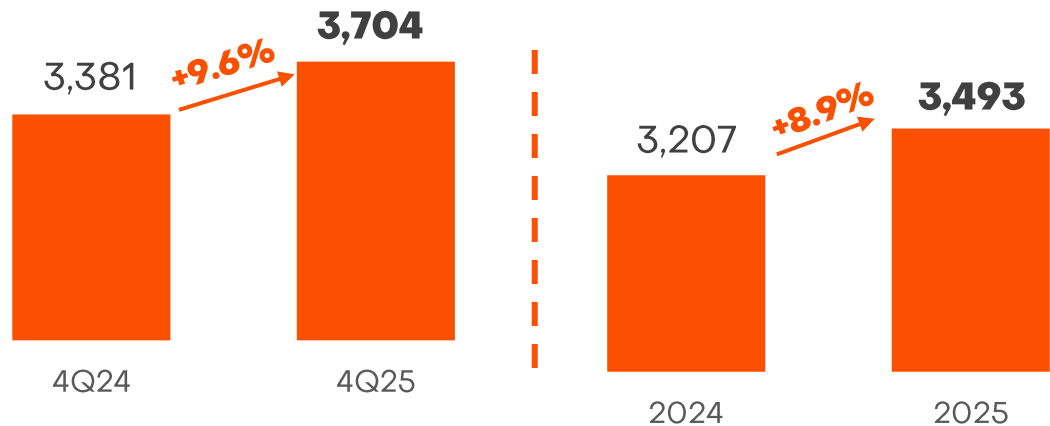


EBITDA (R\$ million) and EBITDA Margin (%)



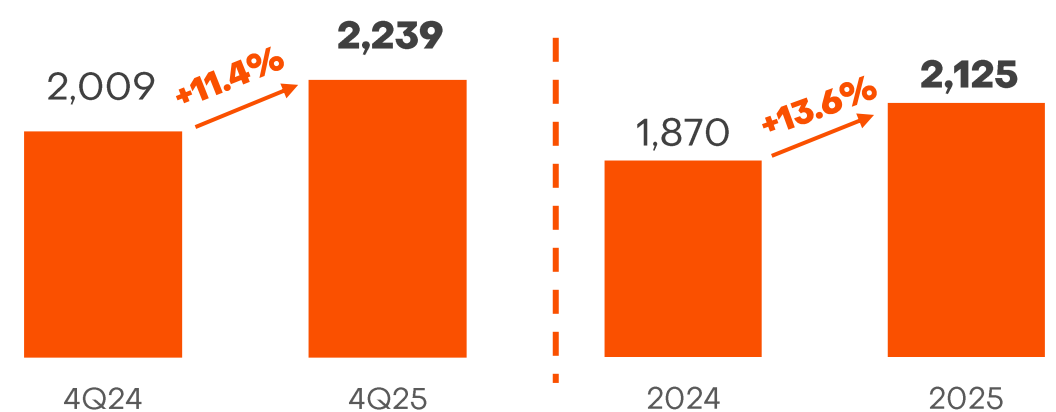
Revenue per car

Gross monthly average per operating fleet (R\$)



EBITDA per car

Monthly average per operating fleet (R\$)



mov(da)
aluguel de carros

**Fleet
Management
and
Outsourcing**

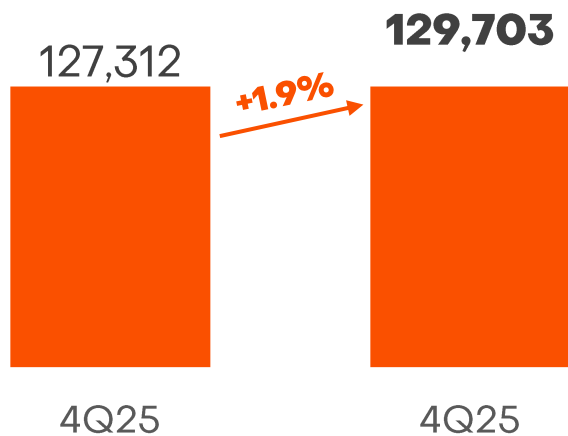




GTF: consistency of long-term contracts reinforces predictability of future consolidated results

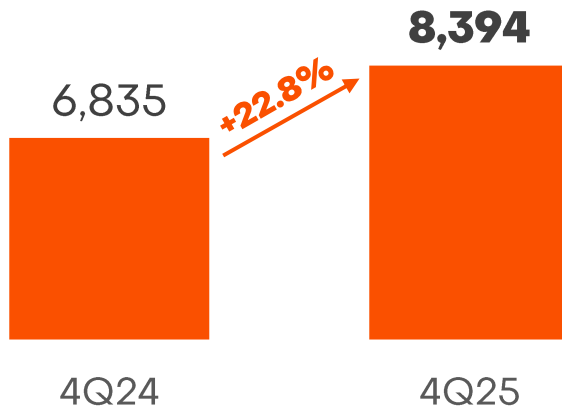
New Level of Contracted Profitability

Average Operating Fleet



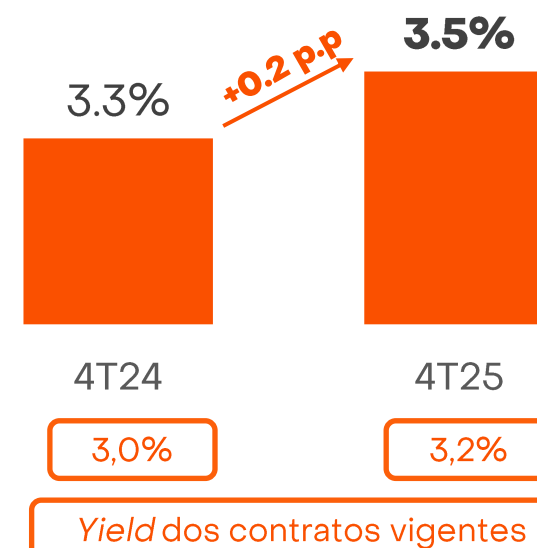
Revenue Backlog

(R\$ million)



Yield¹ of new contracts

(%)



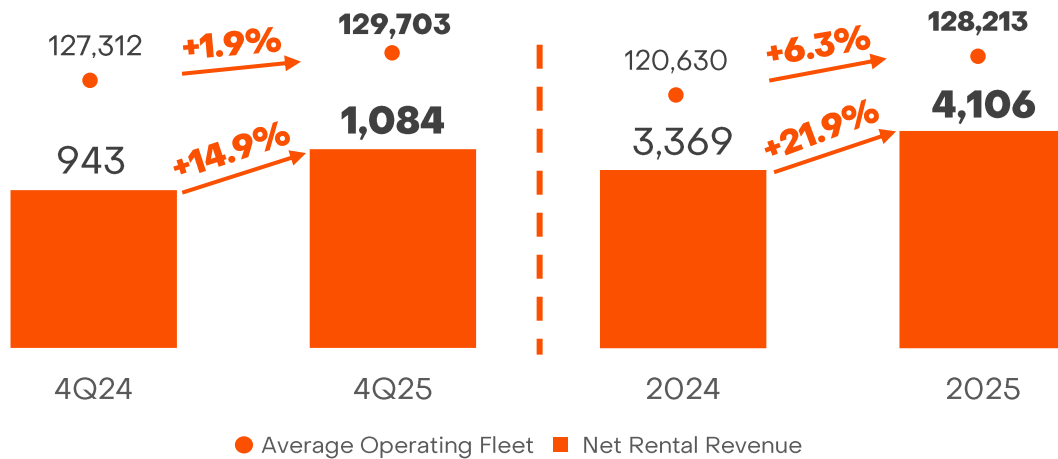
¹Yield calculated by dividing the monthly revenue per operating car by the average acquisition cost of the fleet under new GTF contracts.



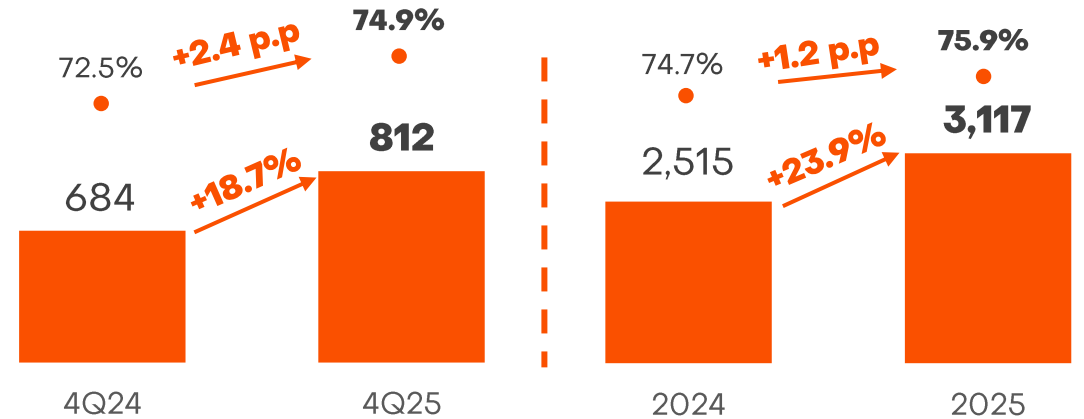


GTF: Revenue Acceleration with Sustained Strong EBITDA Margin

Net Revenue (R\$ million)

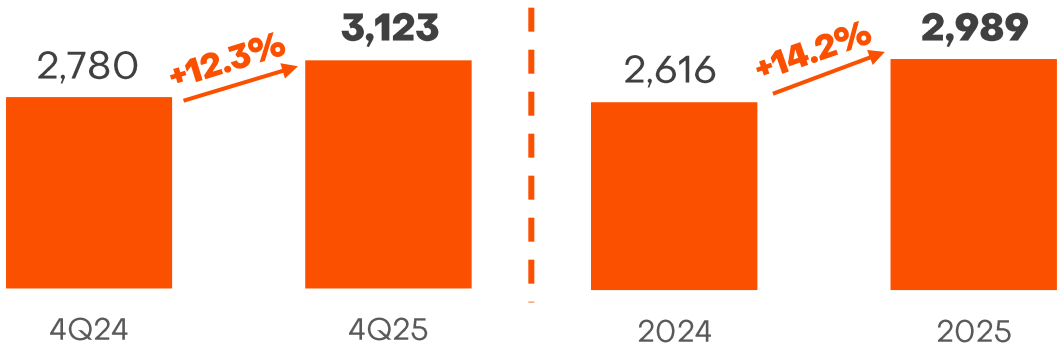


EBITDA (R\$ million) and EBITDA Margin (%)



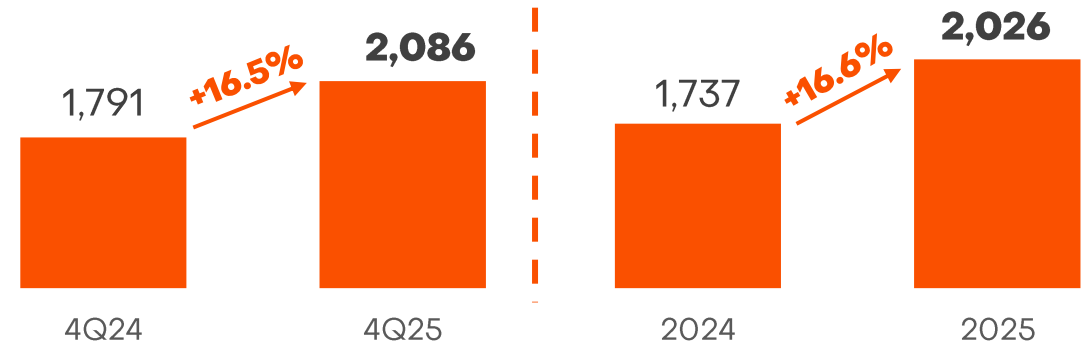
Revenue per car

Gross monthly average per operating fleet (R\$)



EBITDA per car

Monthly average per operating fleet (R\$)



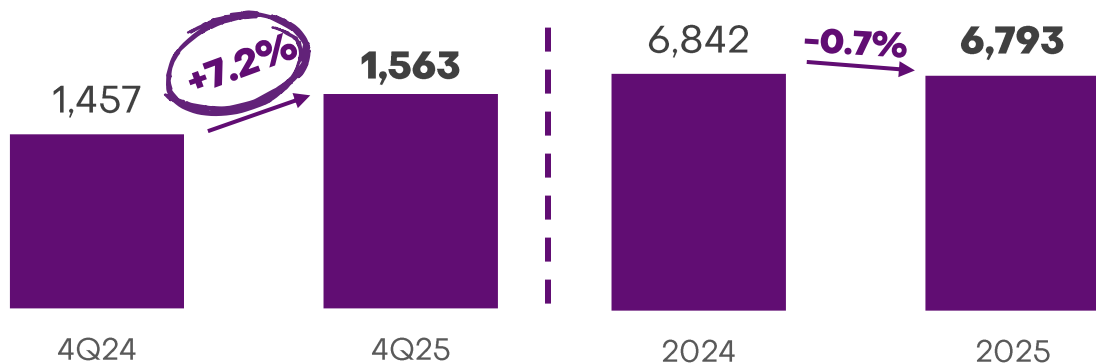
seminovos
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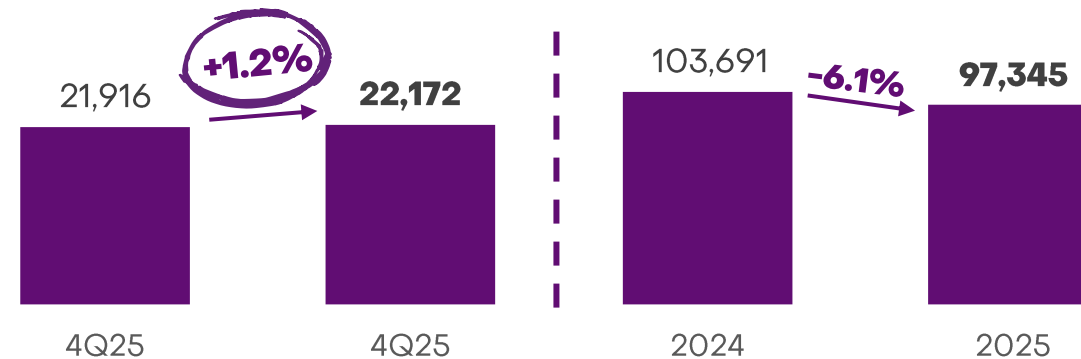


Regular sales flow and Used-Car results demonstrate effective vehicle acquisition and de-fleet planning, combined with a strong sales infrastructure

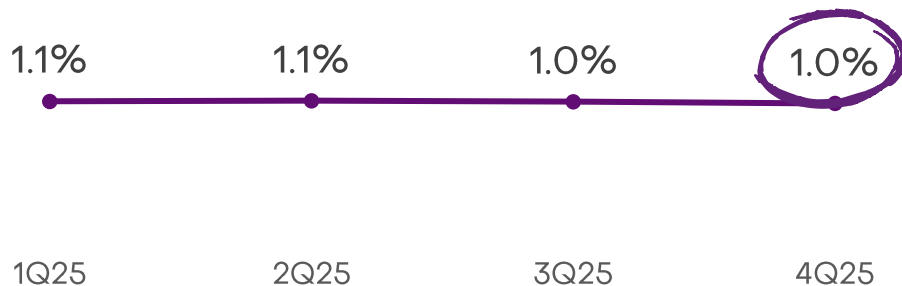
Net Revenue (R\$ million)



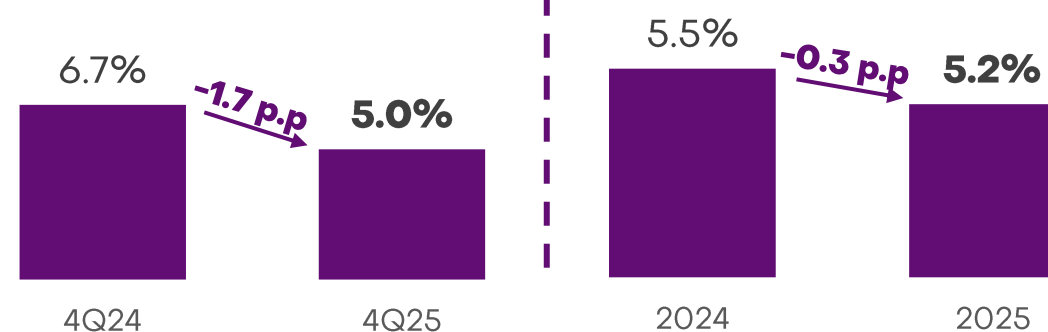
Cars Sold



EBITDA Margin (%)



SG&A (%)



Consistent sales volumes over recent quarters support maintaining the average fleet age at appropriate levels and ensure operating predictability



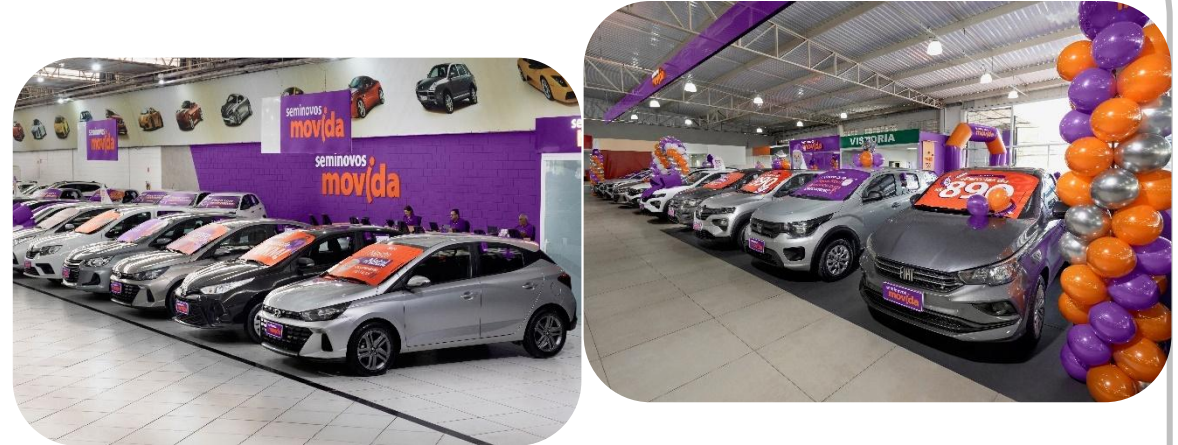
Used Cars: strategic execution is strengthening the vehicle mix and supporting continued efficiency gains



Outstanding Positioning

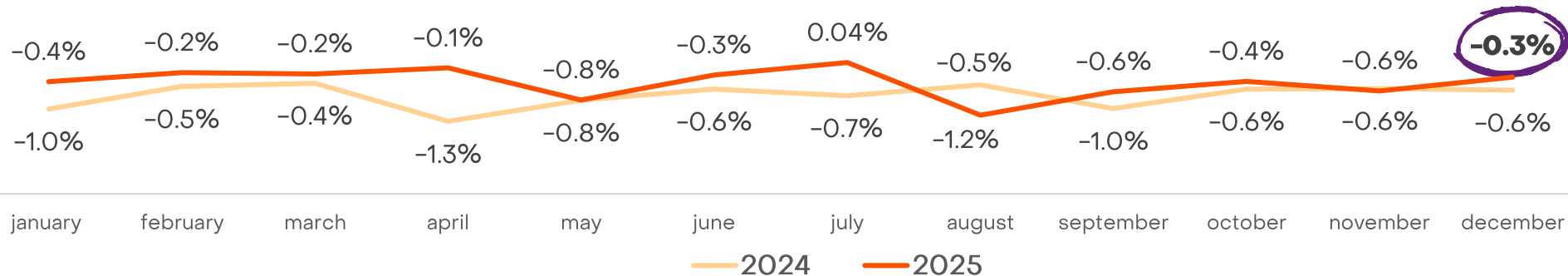
- Scale and mix:** Diversified portfolio of higher-liquidity brands and models with lower age and mileage, and adequate car utilization and servicing
- Established store network:** Nationwide presence and a skilled team
- Sales channels:** Balanced mix between retail and wholesale with continued potential for growth
- Marketing:** Optimized marketing investment aligned with stronger retail strategy

New RETAIL channel: Auto Shopping centers



- 17 locations opened between Dec/25 and Feb/26
- 5 additional locations to be opened by May/26

Monthly FIPE Variation – Movida Used Cars Inventory



Monthly average
 2025: **-0.4%**
 2024: -0.7%

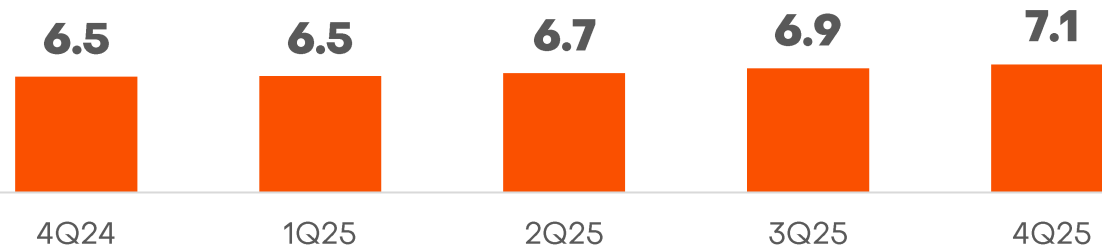


Fleet mix optimization, scale maturity and strengthened store and systems infrastructure are stabilizing depreciation levels

Annualized depreciation per average operating fleet¹ (R\$ thousand)

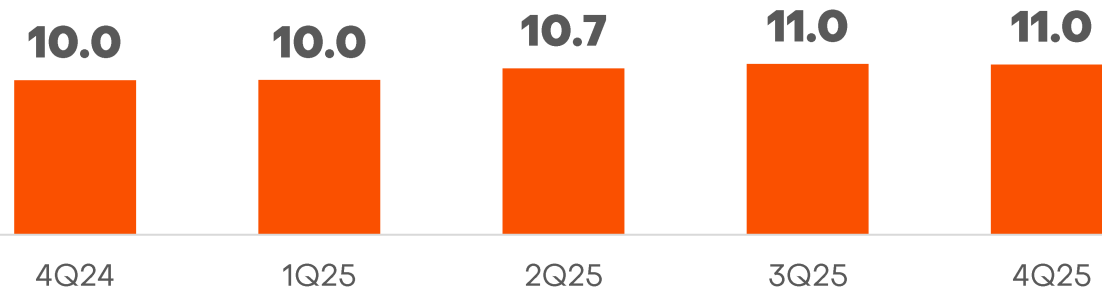
RAC

Depreciation rate stable between 8% and 9% p.a.



GTF

Depreciation rate stable between 9% and 10% p.a.



Percentage of Fleet renewed over the Last 2 years

CONSISTENT RESIDUAL VALUE ACCURACY HAS SUPPORTED STABLE RESULTS FOR THE PAST 24 MONTHS

	RAC	GTF	Total
December/23 Fleet	113,150	130,634	243,784
Cars sold in 2024 and 2025	112,429	88,607	201,036
% of 2023 Cars Sold	99%	68%	82%

1.3% EBITDA Margin
Fixed asset Sales in 2024 and 2025

Note: Depreciation per operating fleet = quarterly fleet depreciation*4 / average operating fleet.

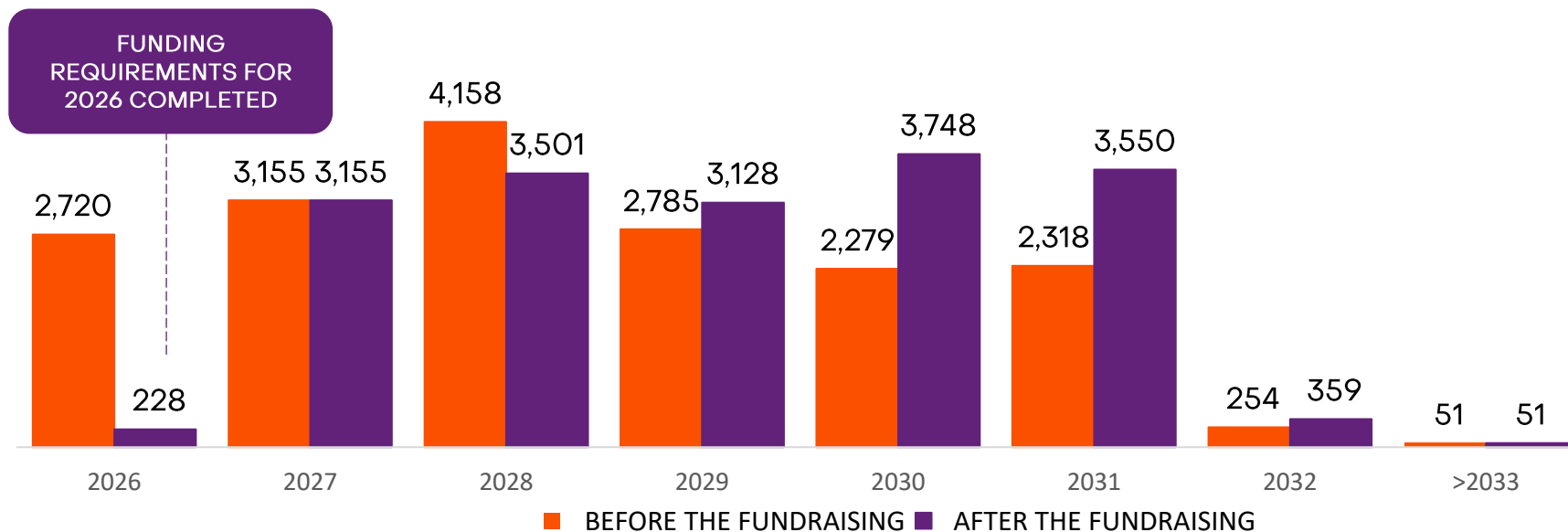


Balance Sheet and Capital Structure



Solid Capital Structure, Extended Maturities, and Diversified Access to Funding Reinforce the Quality of Financial Management

Pro Forma Debt Maturity Schedule



Gross Debt¹
R\$ 18.1B

Net Debt
R\$15.5B

Net Debt Average Maturity
(after funding)
4.1 years

Average Cost of Debt
(after funding)
CDI + **1.8%** p.a.

January and February 2026 Funding

Funding	Amount
25th Debenture	R\$400 million
New Debenture	R\$750 million
Refinancing of existing debt	R\$750 million
IFC Loan	USD 235 million (~R\$1.3 billion)
Loan	USD 67 million (~R\$350 million)

R\$3.5 bn
Total raised

CDI + 2.2% p.a.
Average cost of new funding

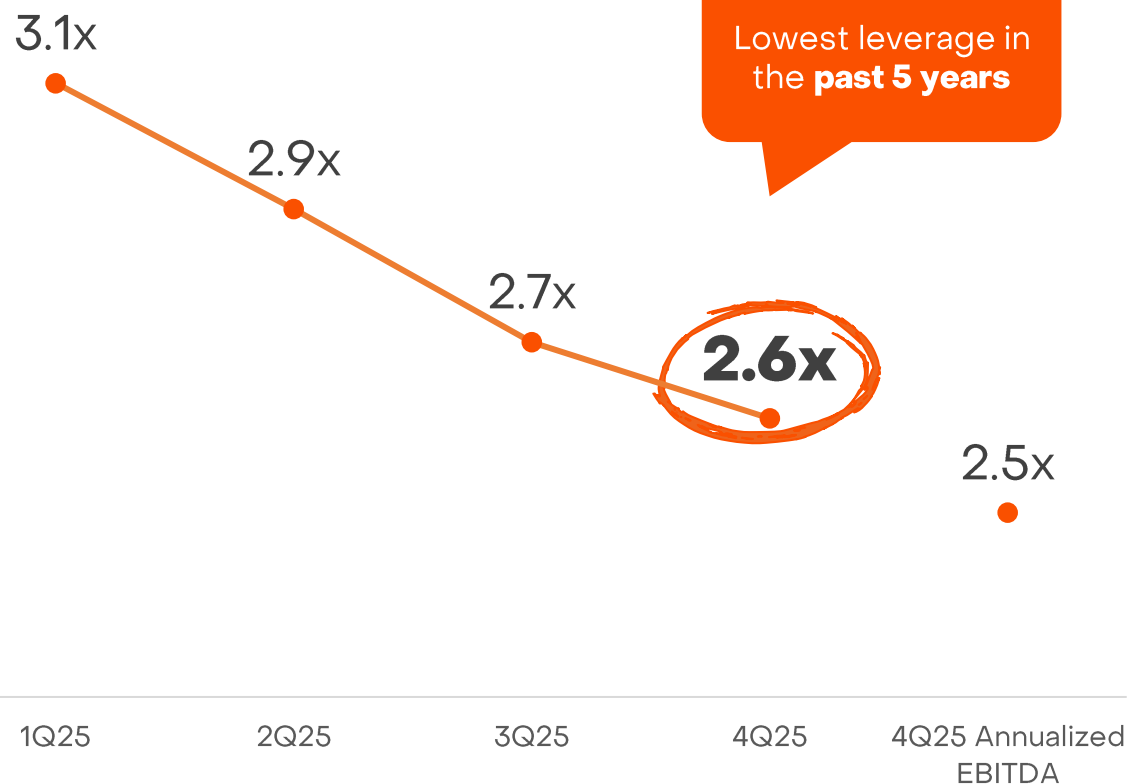
4.7 years
Average maturity of new funding

Note: Cash and pro forma debt maturity schedule considering funding and refinancing carried out in January and February 2026.
¹ For comparability purposes, consider the net debt reconciliation on page 34 of the Earnings Release.



Lower Leverage over the last Five Years and extended supplier terms demonstrate discipline in financial management and deleveraging

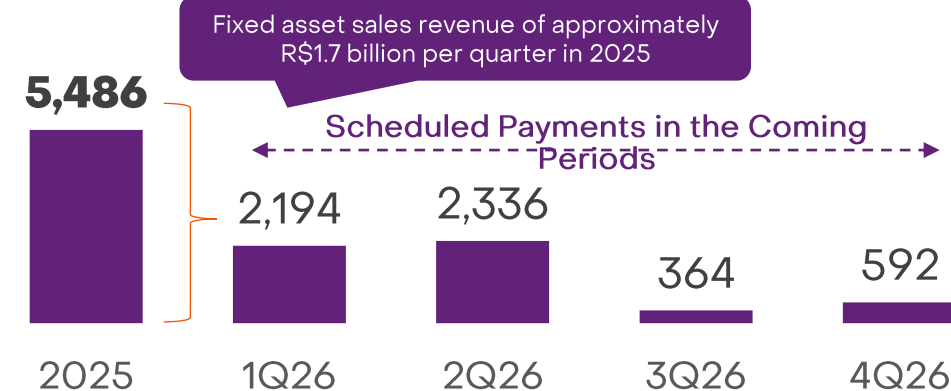
Net Debt / EBITDA¹ (Covenant ≤ 3.5x)



Evolution of debt and fleet assets (R\$ millions)

	2024	2025	Var.
Gross Debt	19,016	18,071	-5.2%
Net Debt	14,725	15,542	+5.5%
Net fleet assets (cars)	21,609	23,353	+8.1%

Supplier Payables (OEMs only – R\$ million)



¹ See reconciliations in the Earnings Release on page 27 *Net debt 4Q25 divided by annualized 4Q25 EBITDA (*4)

² For comparability purposes, refer to the net debt reconciliation on page 34 of the Earnings Release.



2026: Stronger results supported by cost austerity, pricing-intelligence improvements and operational efficiency, driving ongoing gains in financial metrics and customer experience



Customer at the center. Personalized journeys. Maximized efficiency. Creating sustainable value.

ÚNICA EMPRESA DO SETOR



Movida is the Only Car Rental Company Offering Service in the Airport Boarding Area

Brasilia Airport

PRIORITIES 2026:

- ✓ **Continued price recomposition across all segments**
 - Improvements in pricing tools
 - Increased retail share in Used Cars
- ✓ **Ongoing cost-reduction initiatives**
 - Service verticalization >> 29 new Movida Pit Stop locations and 11 preparation centers by Dec/26
- ✓ **Higher RAC Occupancy Rate**
- ✓ **Stable Used-Car Margins and Volumes**
- ✓ **Consistent Cash Generation**

Thank you



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