

EQUITY STORY
MAY/26



EMBJ
LISTED
NYSE

EMBJ
B3 LISTED NM

EMBRAER INVESTOR RELATIONS



OUR TEAM

- Felipe Santana, CFO
- Gui Paiva, EAH CFO, Head IR, M&A and CVC
- Patrícia Mc Knight, IR manager
- Alessandra Rangel, IR senior associate
- Marilia Saback, IR senior associate
- Rodrigo Diniz, IR analyst
- investor.relations@embraer.com.br

STAY IN THE KNOW



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IR Alerts



1Q26 Backlog
& Deliveries



1Q26 Earnings
Release



EMBRAER AT-A-GLANCE



➤ **World Leading Manufacturer**
of jets up to 150-seats

➤ **2,100+ Executive Jets**
delivered in more than 70 countries

➤ **170+ Airlines Customers**
in more than 90 countries

➤ **60+ Armed Forces**
as clients in Defense & Security

➤ **20,000+ Employees**
across the globe

➤ **Ratings**

STANDARD
& POOR'S
BBB

FitchRatings
BBB-
Positive

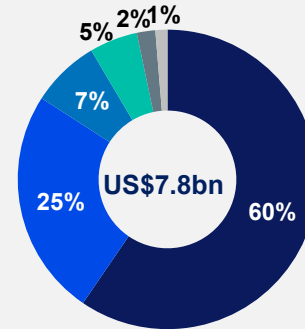
MOODY'S
Baa3
Positive

Source: Company | Note: (1) 1Q26 LTM – does not include BU Others;
(2) 1Q26 LTM – does not include BU Others and Non-Segmented; (3) 1Q26

Embraer's Business Segments

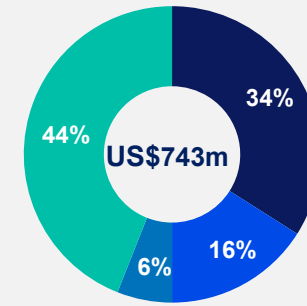


Revenue
by Region¹

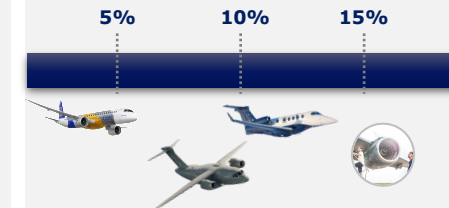


■ North America
■ Europe
■ Brazil
■ Asia Pacific
■ Latin America
■ Others

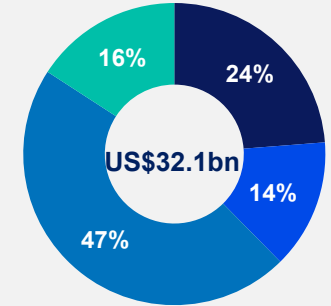
EBIT
by Segment²



EBIT Margins



Firm Backlog by
Segment³



■ Executive
■ D&S
■ Commercial
■ S&S

SUSTAINABLE AND PROFITABLE GROWTH

Driven by Efficiency and Innovation

PROVEN RESULTS

Remarkable sales & revenue

Profitability

Improving operational efficiency

ON THE HORIZON

Substantial midterm growth

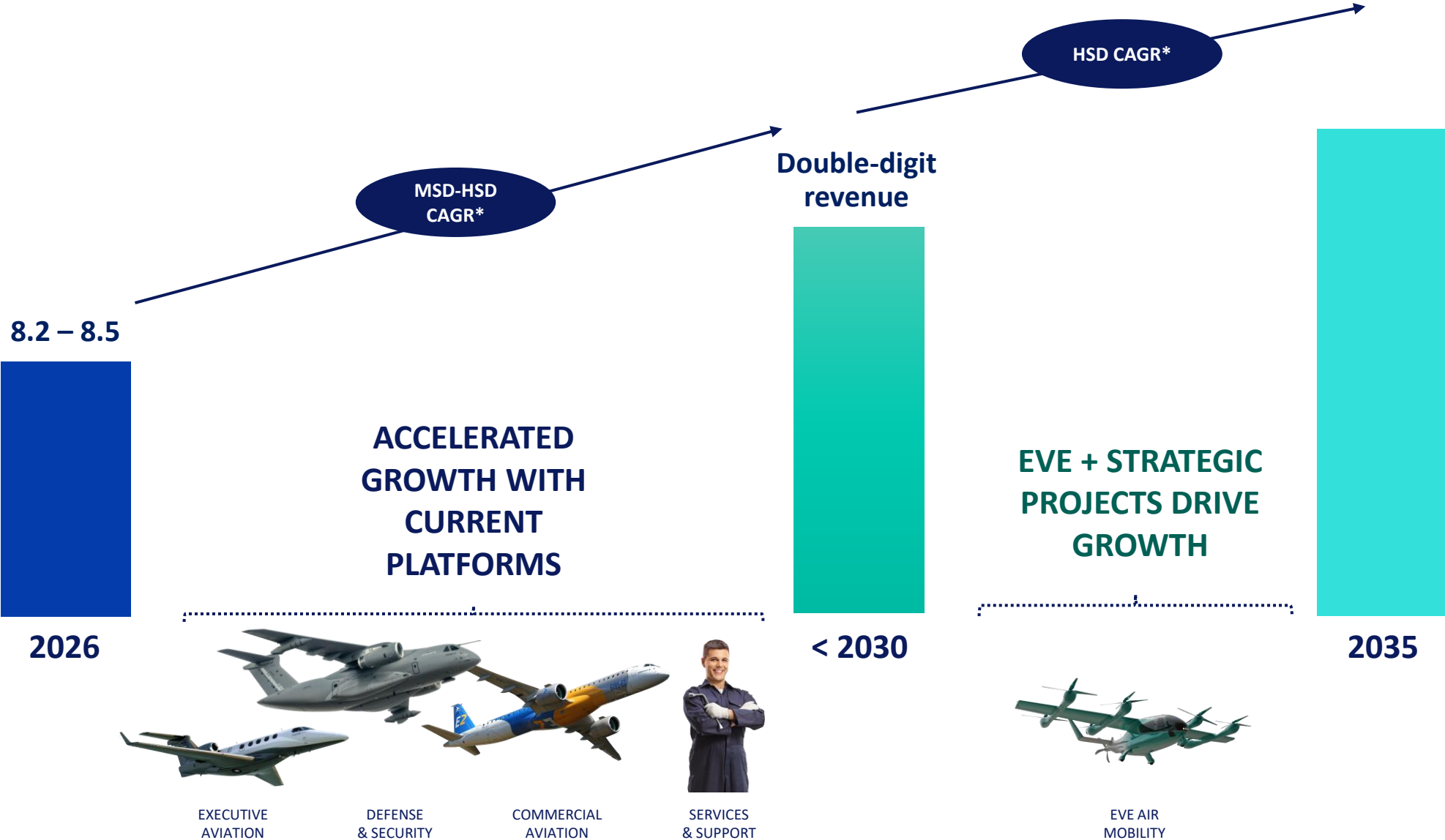
Ambitious long-term momentum

Next-gen product development



FLIGHT PLAN FOR THE NEXT 10 YEARS

US\$bn



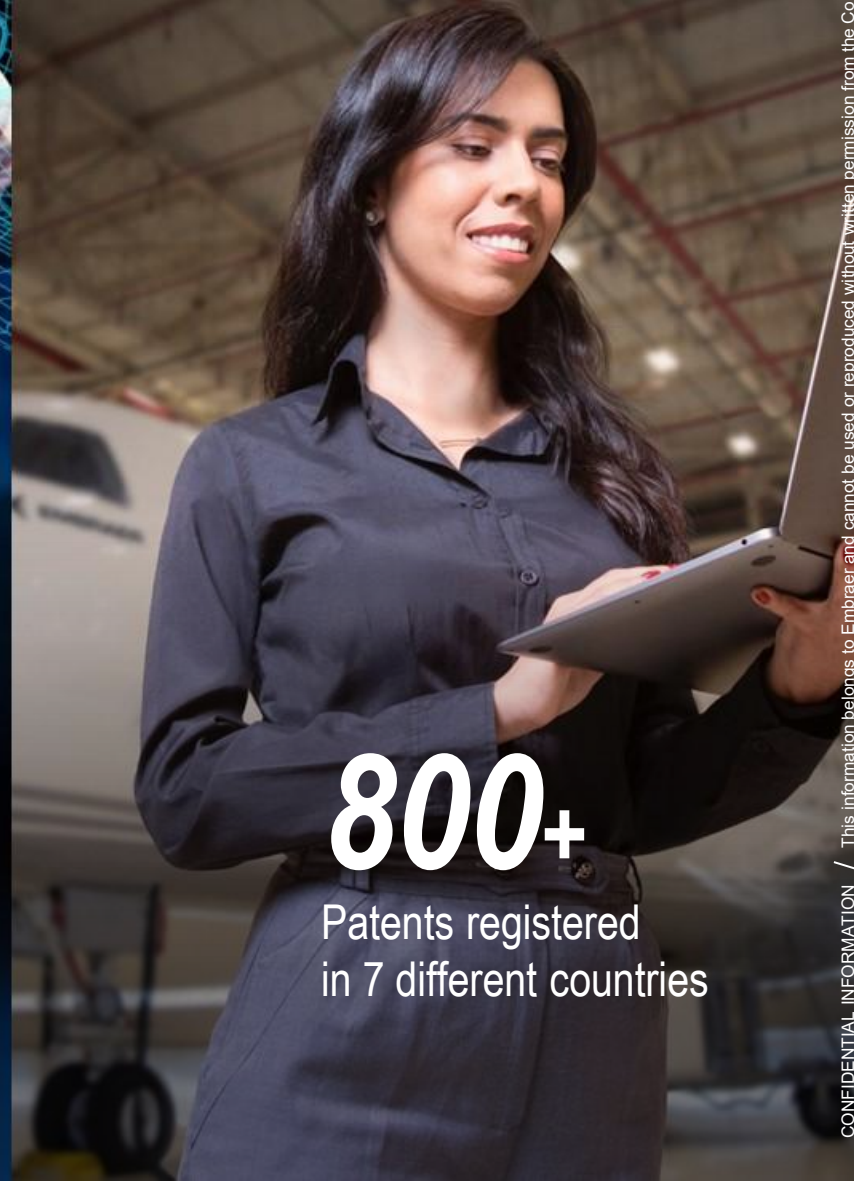
WORLD-CLASS ENGINEERING



4,000+
Engineering Team



1,400+
Employees have master's degrees, PhDs or post-graduate qualifications.



800+
Patents registered in 7 different countries

MANAGEMENT BY VALUE STREAMS



IPANEMA



~60%
REDUCTION IN
LEAD TIME*

Baseline: 2021

PRAETOR



~50%
REDUCTION IN
LEAD TIME*

Baseline: 2019

PHENOM



~45%
REDUCTION IN
LEAD TIME*

Baseline: 2020

E1



~40%
REDUCTION IN
LEAD TIME*

Baseline: 2020

KC-390



~35%
REDUCTION IN
LEAD TIME*

Baseline: 2019

E2



~20%
REDUCTION IN
LEAD TIME*

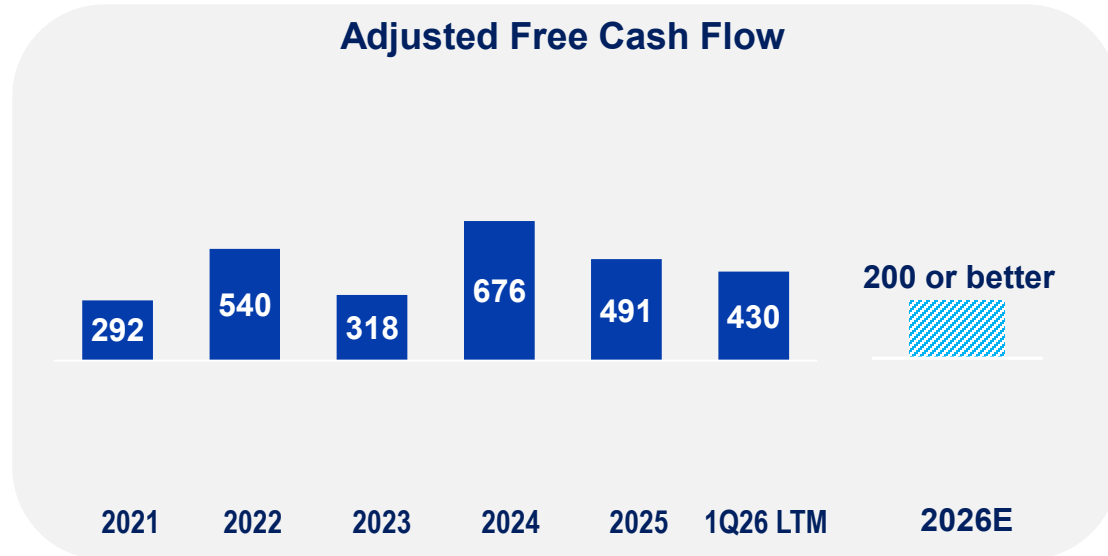
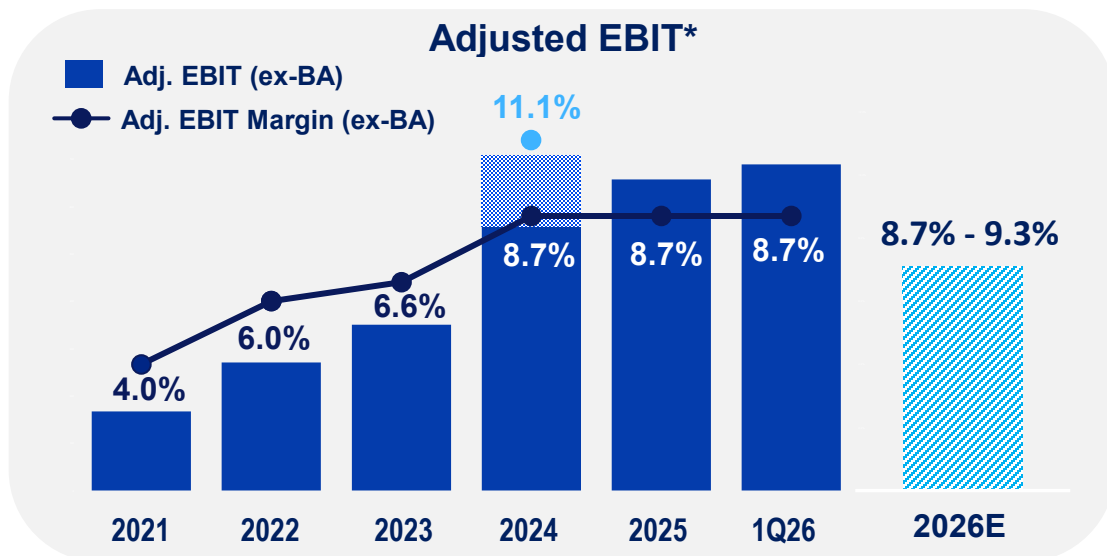
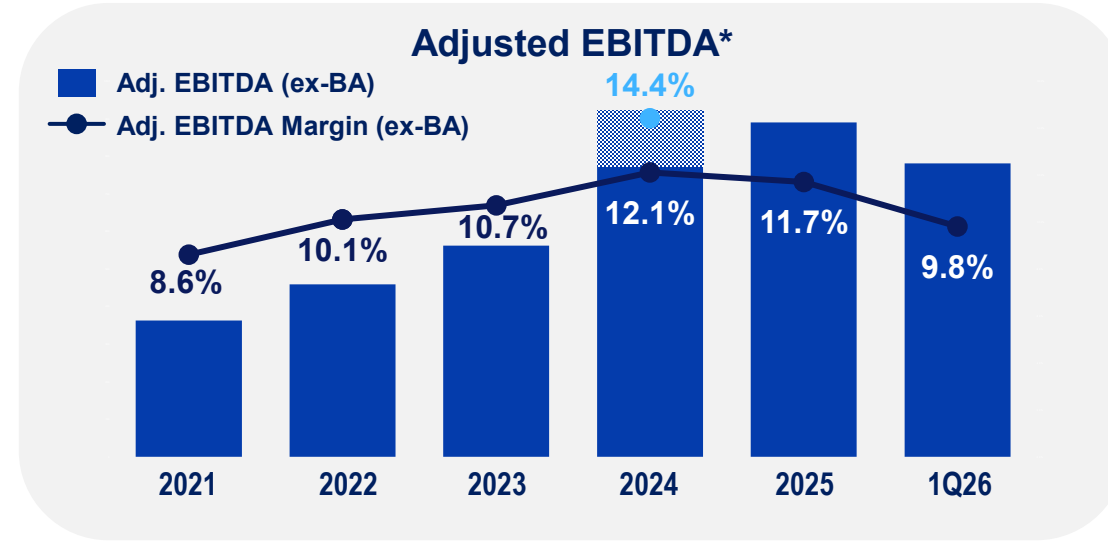
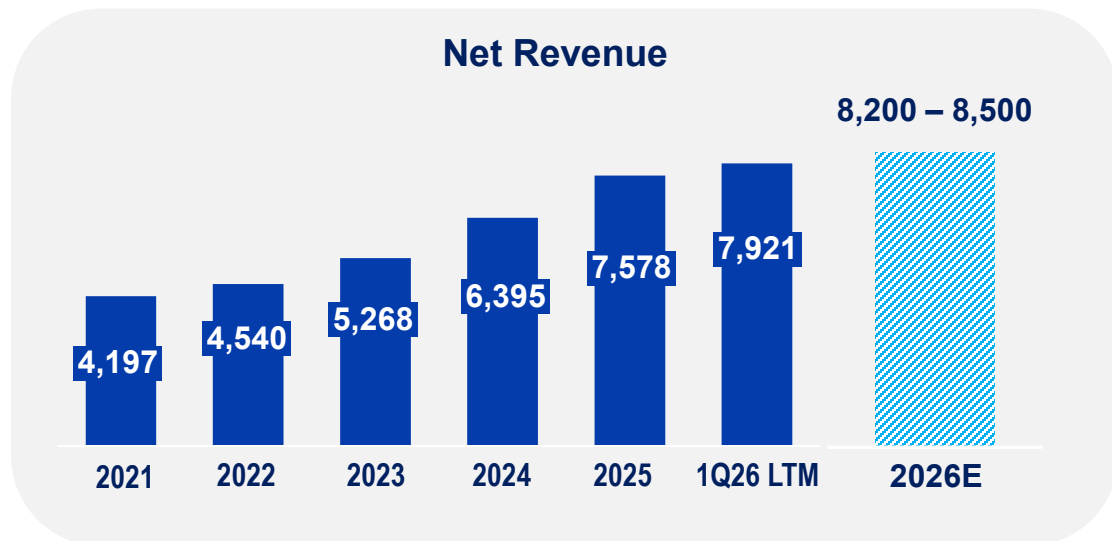
Baseline: 2020

* The gains indicated are based on the evolution in 2025 compared to the baseline of each program.

PROFITABLE GROWTH



US\$m



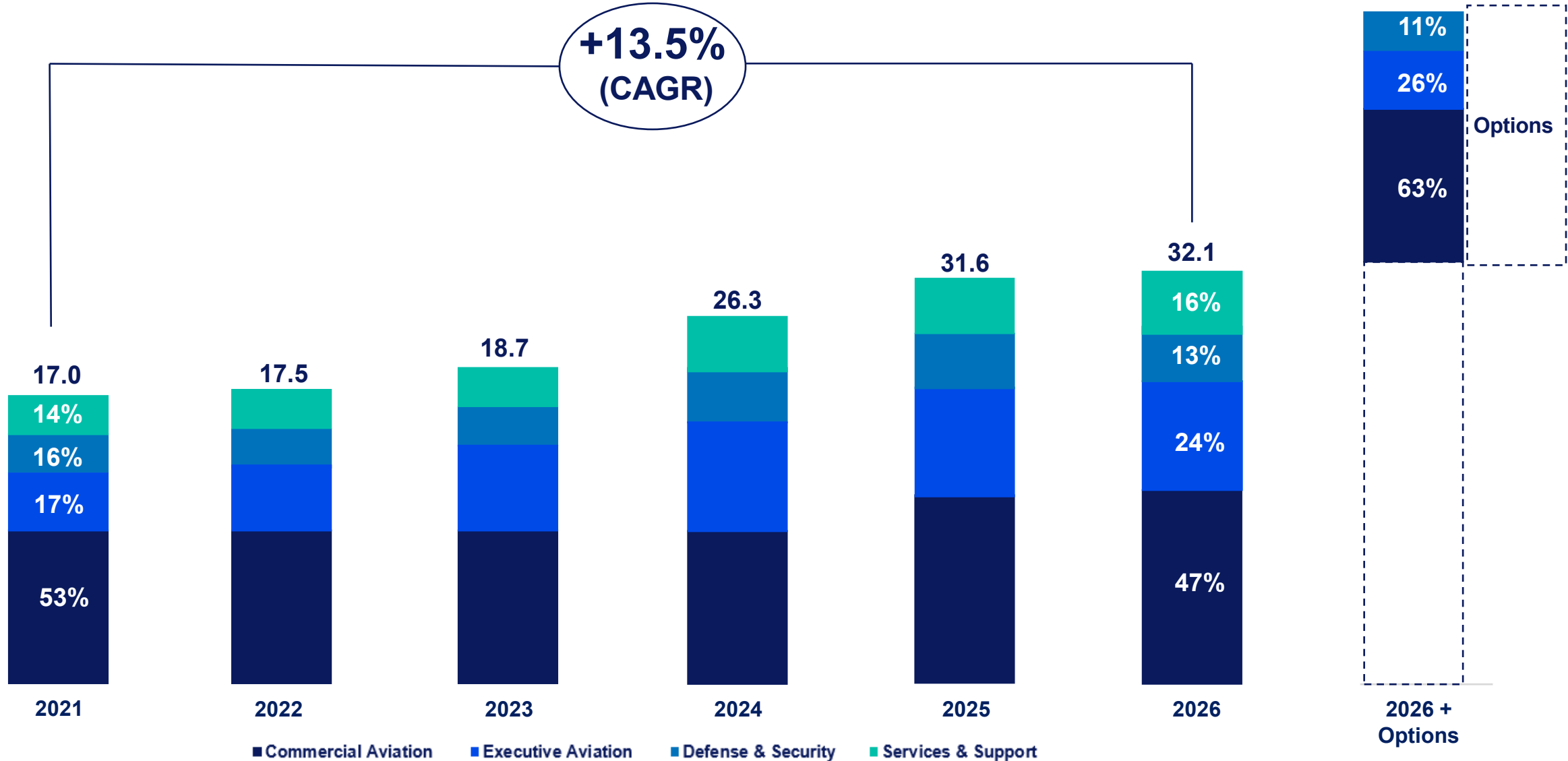
Note: Revenue, adjusted EBITDA, adjusted EBIT and FCF do not consider EVE.
 * Headline margin figures includes US\$150 million from Boeing agreement in 3Q24.

ALL TIME HIGH AND WELL-BALANCED PORTFOLIO



BACKLOG PER SEGMENT

US\$bn



INVESTMENT ON SUSTAINABLE GROWTH



3 main projects



Executive Aviation (2024-27)

US\$m

90

- Increase in production capacity for the business;
- Gavião Peixoto SP, Brazil & Melbourne FL, USA;
- In-line with backlog growth.

Capex

Services – OGMA (2021-26)

US\$m

105

- Brand new P&W engines induction line;
- Operation started in April 2024;
- Full ramp (US\$650m revenues) in 2030.

Capex

Services – MRO (2025-27)

US\$m

70

- Fort Worth TX, USA;
- +50% increase in North America Commercial Aviation clients in 2027.

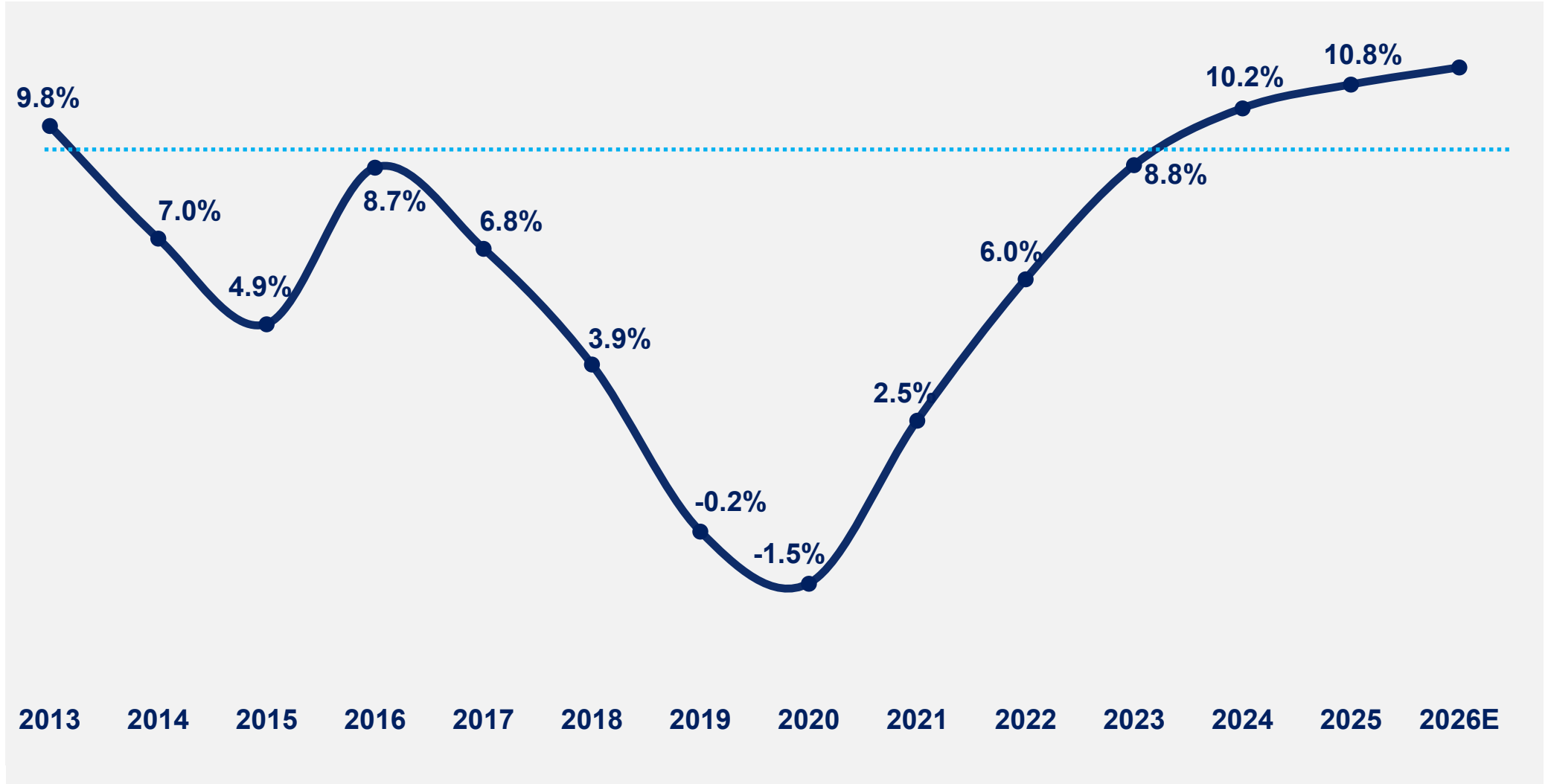
Capex

RETURN ON INVESTED CAPITAL

ROIC above WACC supported by improved operational and financial metrics



*Embraer avg.
cost of capital*

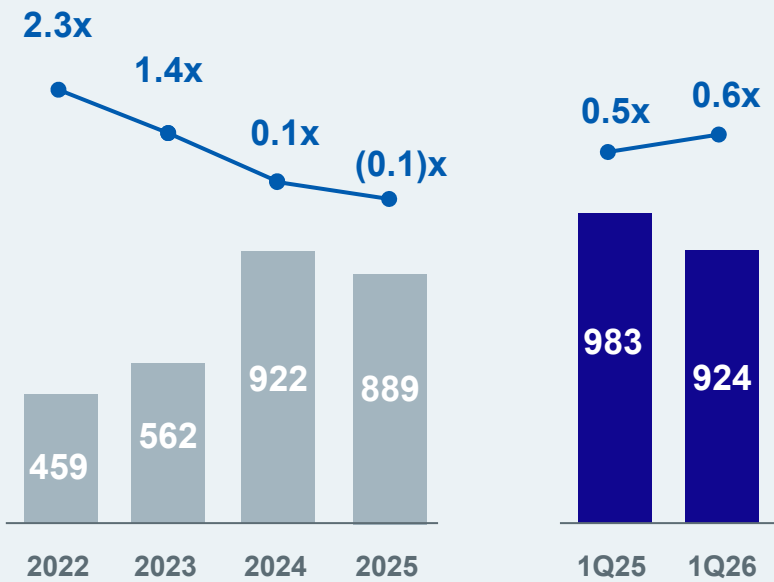




FINANCIAL POSITION US\$ million

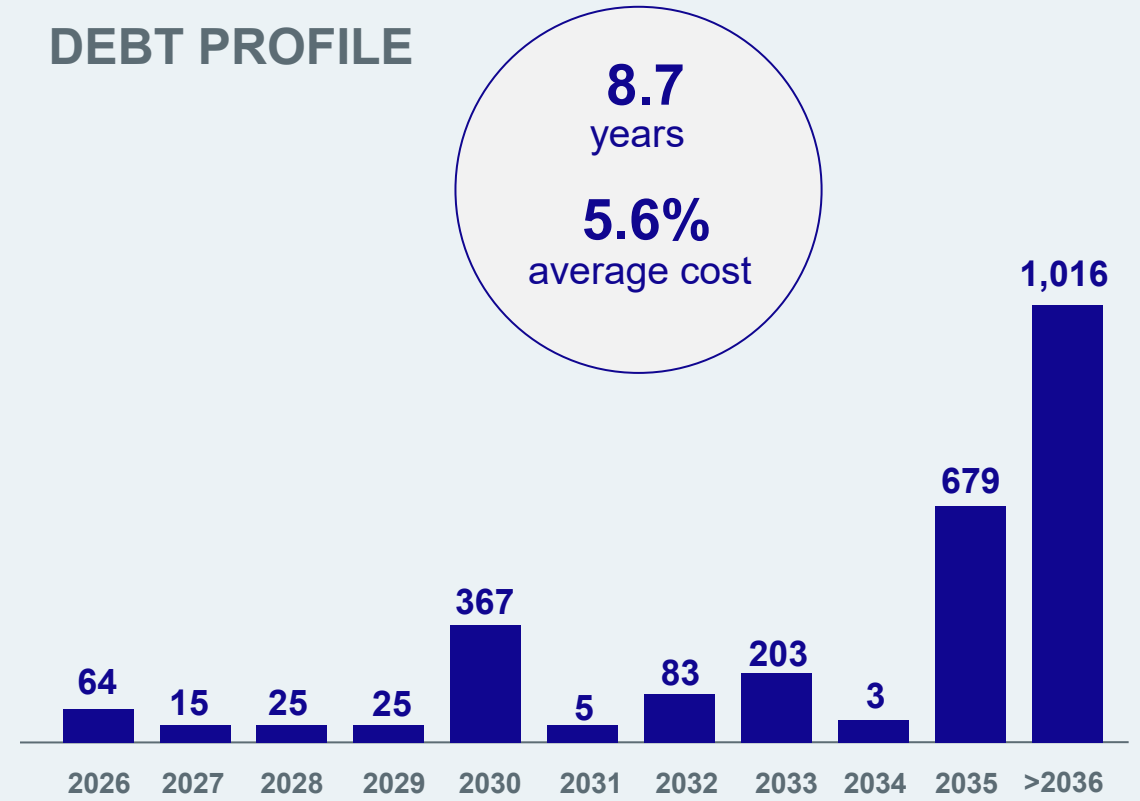
Excludes Eve

DELEVERAGING



■ Adj. EBITDA ■ Adj. EBITDA LTM ● Net Debt w/o Eve / Adj EBITDA

DEBT PROFILE



■ Embraer Debt

EMBJ
B3 LISTED NM

EMBJ
LISTED
NYSE



COMMERCIAL AVIATION

E-JETS FAMILY: A GLOBAL MARKET SUCCESS

The E2s are the most efficient in the world in the single-aisle segment, shaping the market with their sustainable technologies, superior comfort, excellent economy and the ideal range



E195-E2

Seats: 120 to 146
 Range: 5,556 km / 3,000 nm
 YYZ – LAX; REC – MVD
 For specs click [here](#)



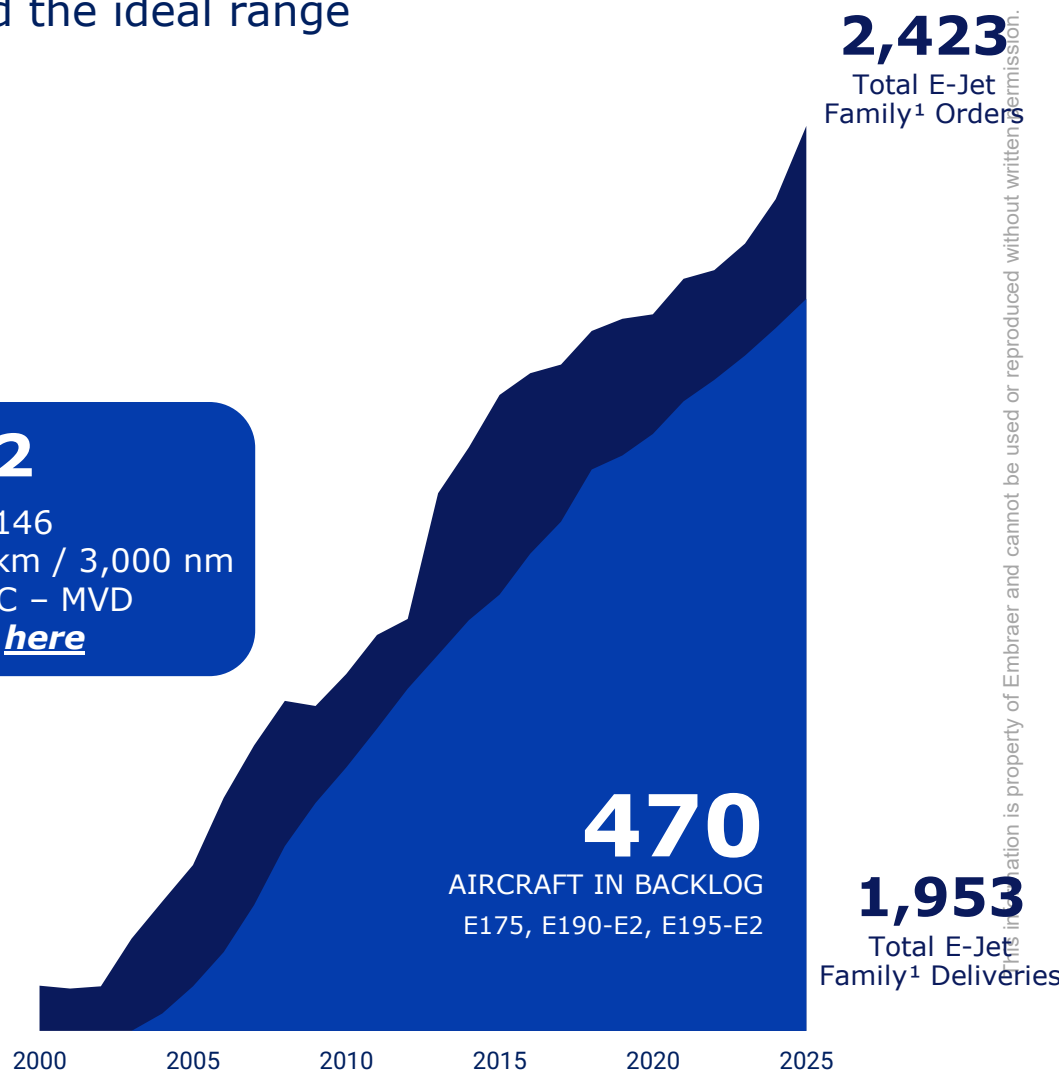
E175

Seats: 76 to 88
 Range: 4,074 km / 2,200 nm
 JFK – IAH; MCO – DEN
 For specs click [here](#)



E190-E2

Seats: 97 to 114
 Range: 5,463 km / 2,950 nm
 ATH – LHR; SVO – MAD
 For specs click [here](#)

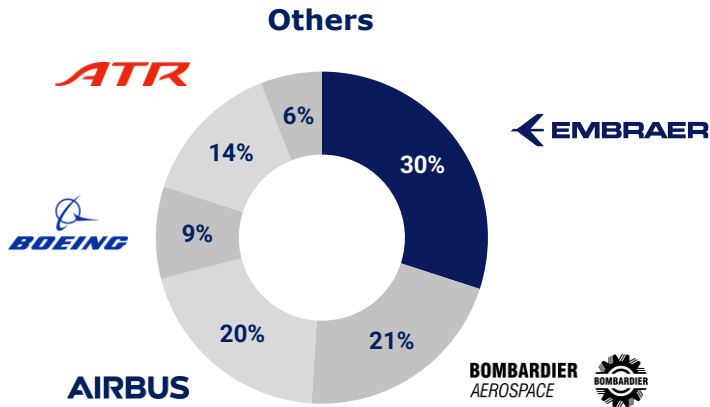


MARKET SHARE & PRODUCT POSITIONING



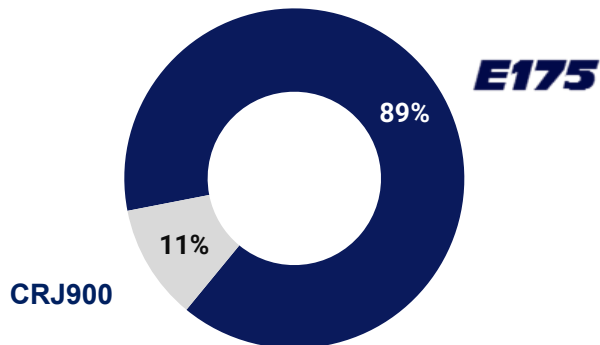
Up To 150-seat Global Market Share

(Deliveries since 2004)

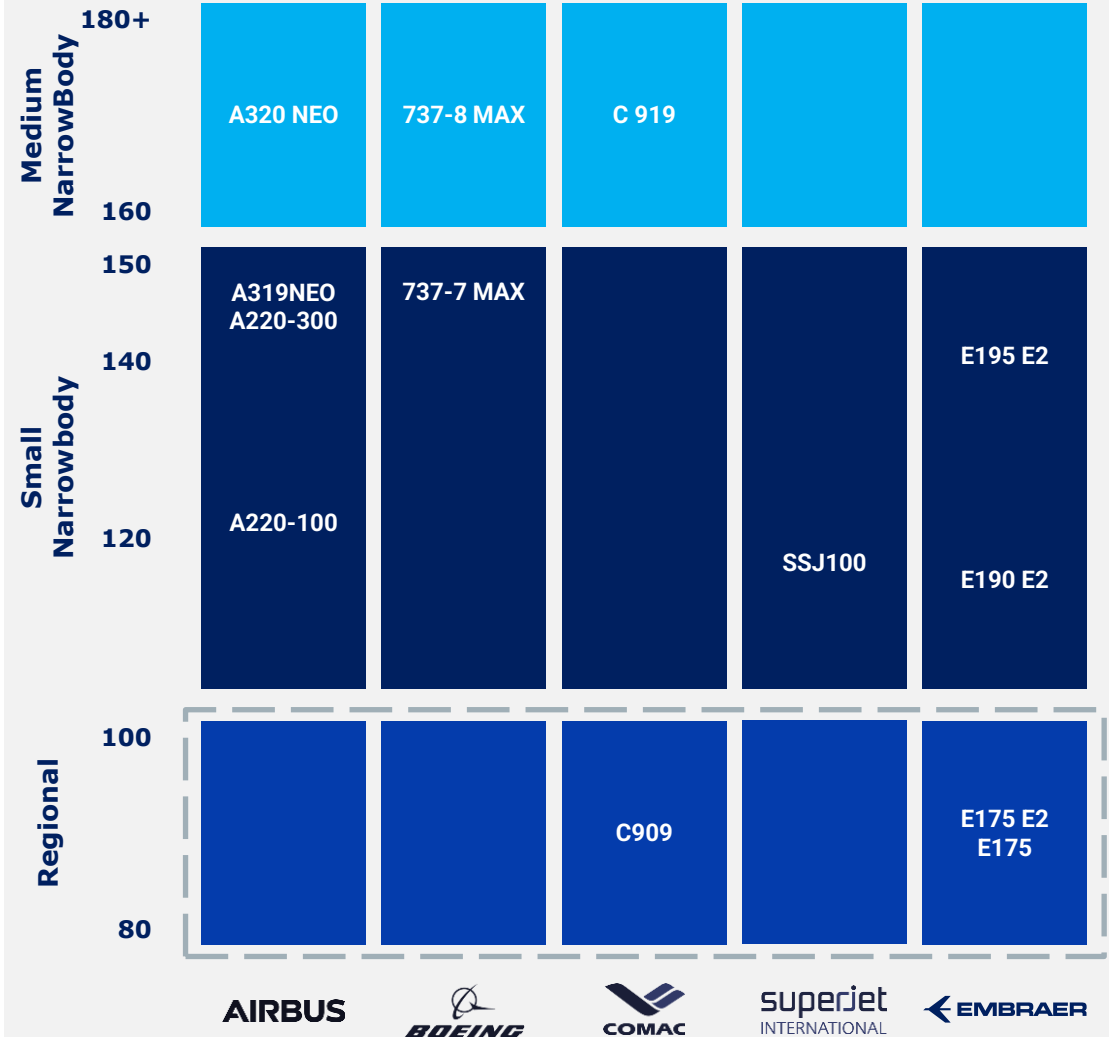


North America 70 to 90-seat Jets Market Share

(Orders since 2013)



Competitive Scenario

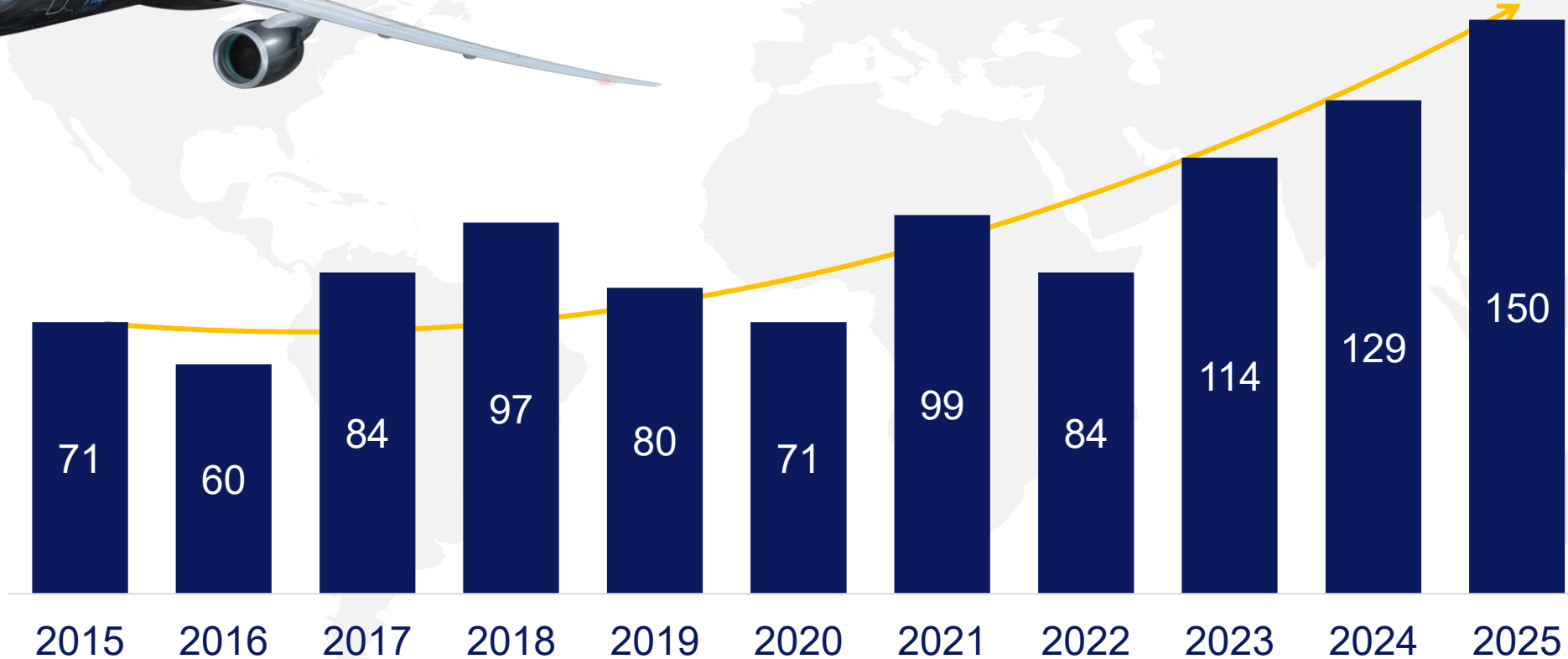


LONG-TERM SEGMENT OVERVIEW

Small narrowbody segment is gaining traction



SMALL NARROWBODY NEW DELIVERIES



Connectivity in a fragmented world



Demand growth In secondary markets



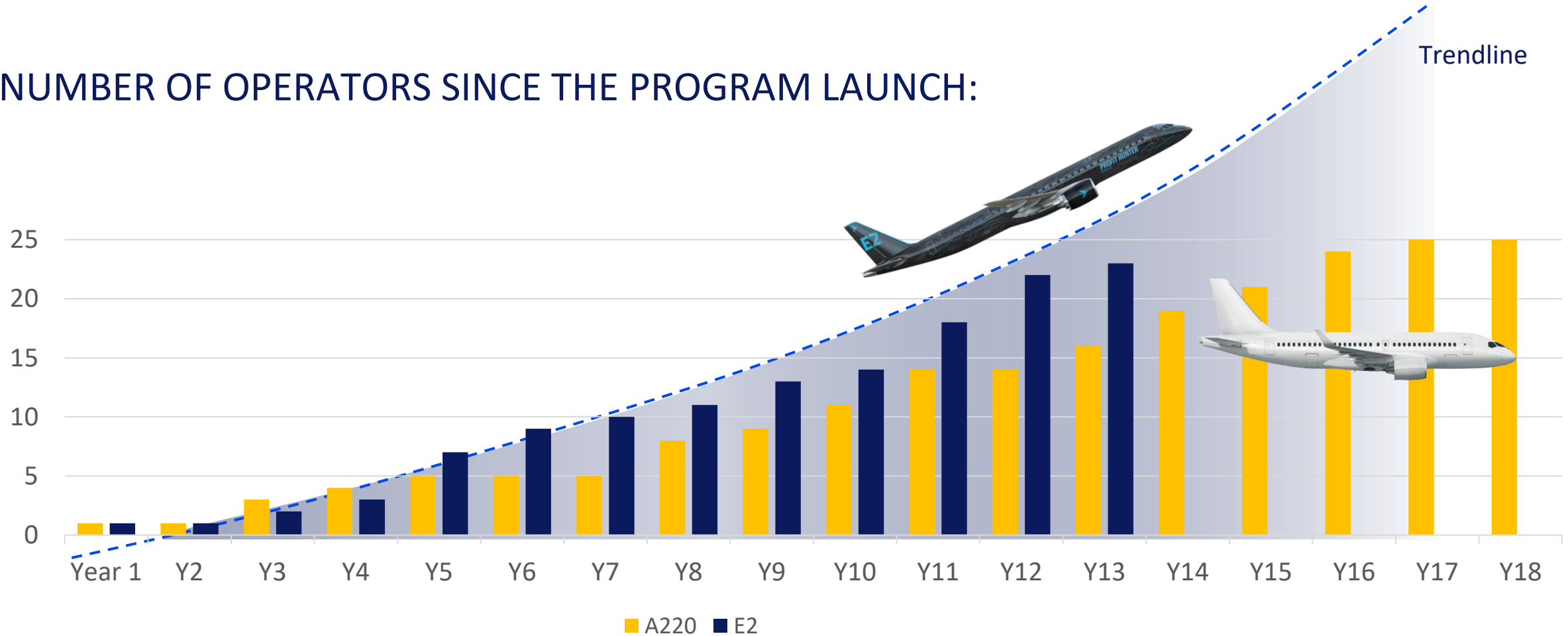
Increased use of mixed fleets to right-size capacity

E2 MARKET ACCEPTANCE



Strong performance, accelerating post-covid

NUMBER OF OPERATORS SINCE THE PROGRAM LAUNCH:



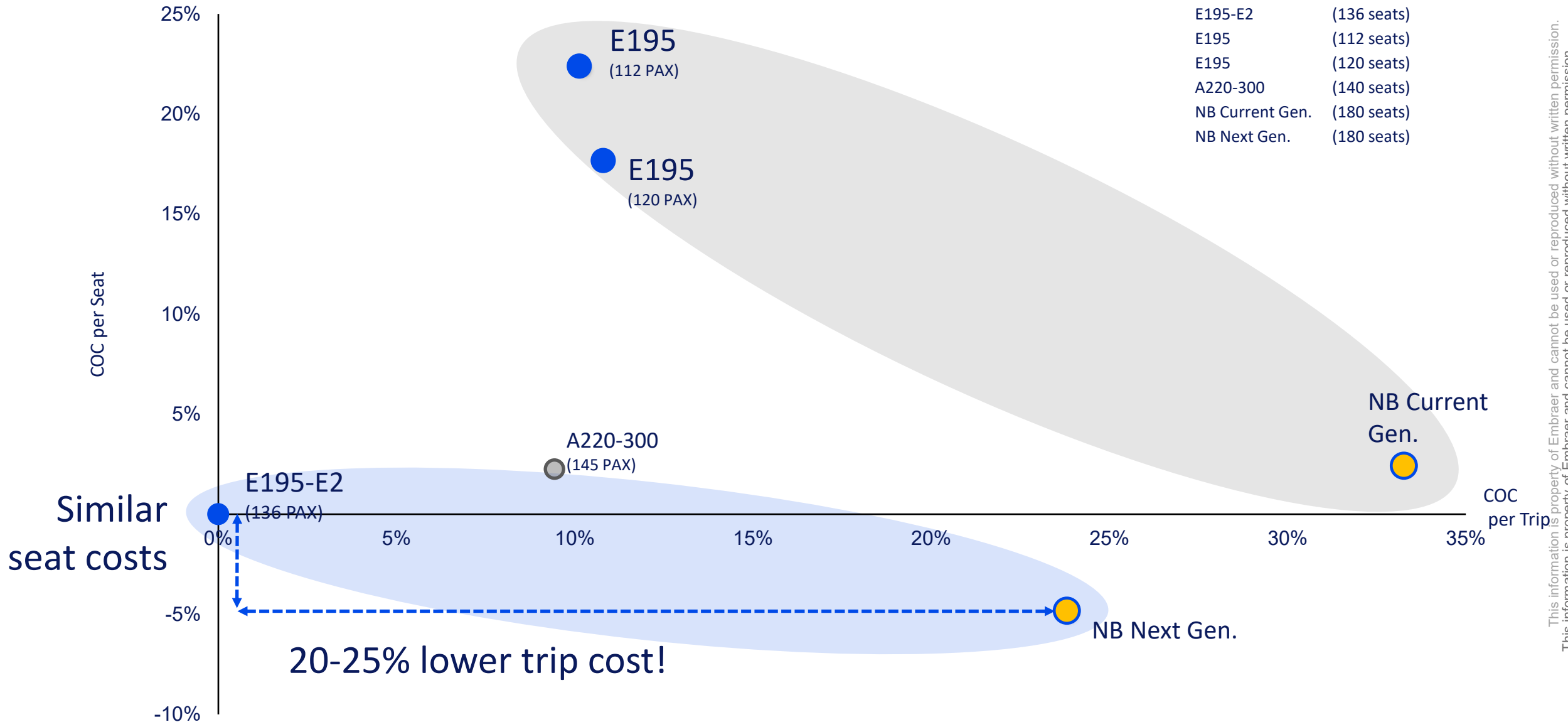
Since 2022:

12 new E2 customers: SalamAir, TUI, Royal Jordanian, Scoot, SKS, Luxair, Mexicana, LOT, Virgin, Hunnu Air, ANA, Avelo, LATAM, Finnair

9 new A220 customers: TAAG, Croatia Airlines, Qantas, Bulgaria Air, Cyprus Airways, Air Niugini, Lufthansa, Animawings, LOT

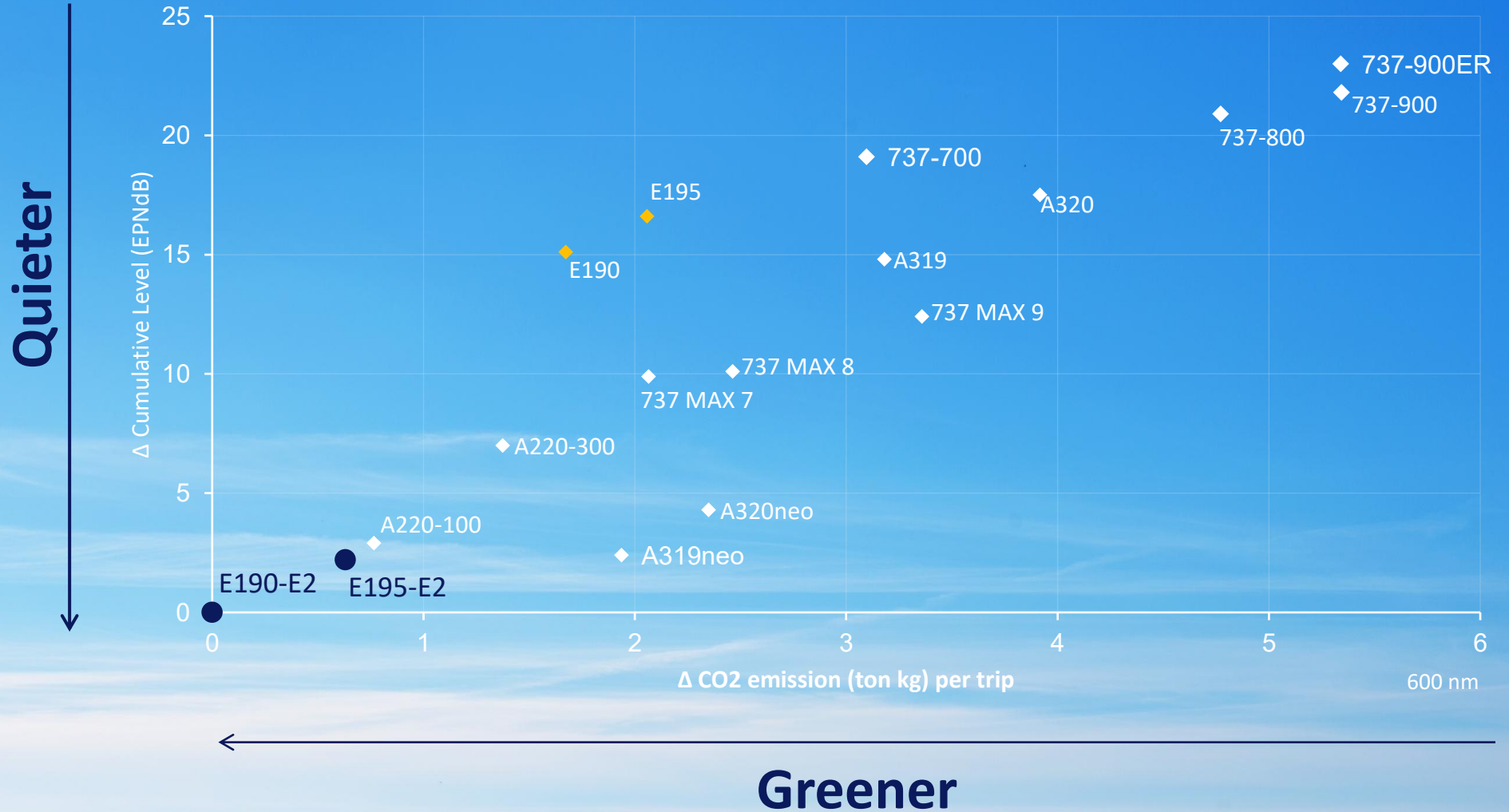
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UNBEATABLE COST EFFICIENCY



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E2 THE MOST ENVIRONMENTALLY-FRIENDLY JET IN SINGLE AISLE



E2 IS THE PREFERRED CHOICE TO COMPLEMENT NB

Selected to complement both Airbus and Boeing larger Narrowbodies



67 x E2s 54 x A320neo 26x A321neo	16 x E2s 21 x 737s 4x A320	6 x E2s 12 x A320neo	6 x E2s 10 x 737s	10 x E2s 20 x A320neo	25 x E2s 38 x 737s	3 x E2s 22 x 737s	9 x E2s 39 x A320neo	3 x E2s 19 x 737s	8 x E2s 92 x 737s 7 x A320	15 x E2s 39 x 737s 17 x A320	45 x E2s 80 x A320	20 x E2s 3 x 737s	24 x E2s 19 x A321s 16 x A320s	18 x E2s 3 x 737s 24 x A320s
25x Owned 42x Lessors	16x Owned	6x Owned	6x Owned	2x Owned 8x Lessors	25x Lessors	3x Lessors	9x Lessors	3x Lessors	4x Owned 4x Lessors	15x Owned	45x Owned	20x Owned	24x Owned	18x Owned

Accelerate [Connectivity] Opportunity

E2 NUMBERS & FACTS



1st AIRCRAFT DELIVERED



1st AIRCRAFT TO BE DELIVERED



QUALIFIED LESSORS

ICBC
CHINA
10x E195-E2

AZORRA
UNITED STATES
23x E195-E2
16x E190-E2

ELEVATE
CAPITAL PARTNERS

AERCap
IRELAND
43x E195-E2
5x E190-E2

AIRCASLE
UNITED STATES
25x E195-E2

MERYX
AVIATION

TrueNoord
Regional Aircraft Leasing
NETHERLAND
20x E195-E2

FALCO

AVOLON

203 Delivered aircraft

24 Operators

286 To be delivered

489 Total Firm Orders

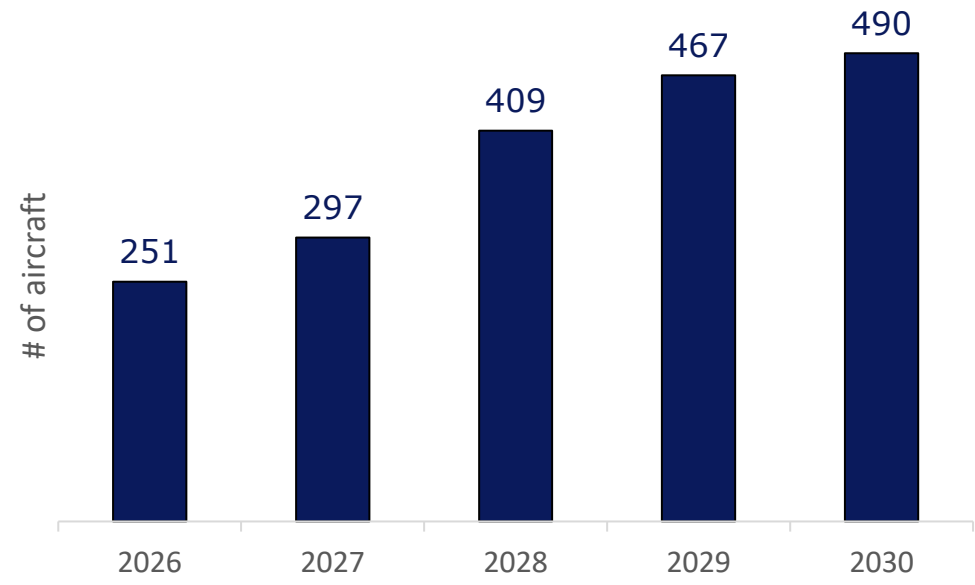
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REPLACEMENT OPPORTUNITIES AHEAD

Regional Aircraft Replacement (E175 opp.)

CRJ700/900 & E170/E175 with 20+ years old | US market |

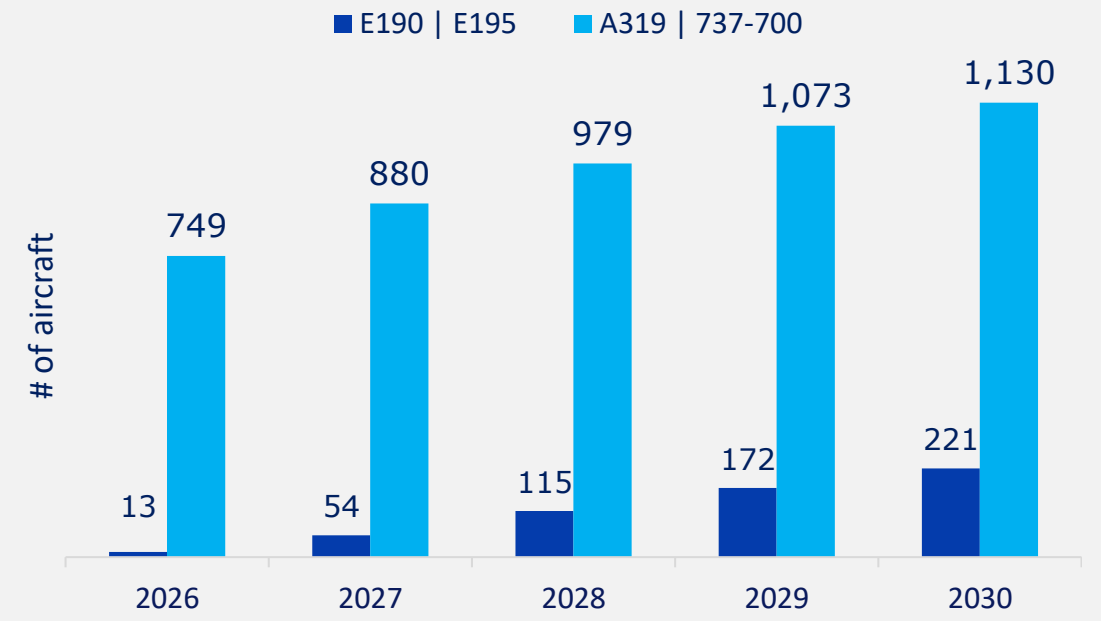


Low competition environment in the next decade

Demand addressable in any scope scenario by either E175 or E175-E2

First Gen SNBs Replacement (E190-E2/E195-E2 opp.)

E190-E1/E195-E1 & A319 & 737-700 with 20+ years old | Global Market |

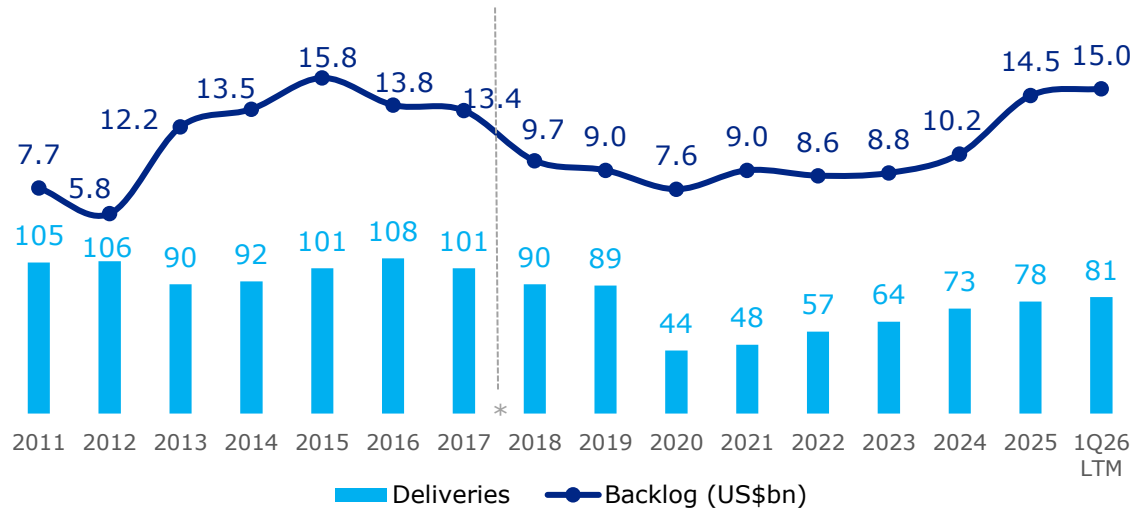


E1 replacement opportunities getting traction this decade – E2 as the most suitable option

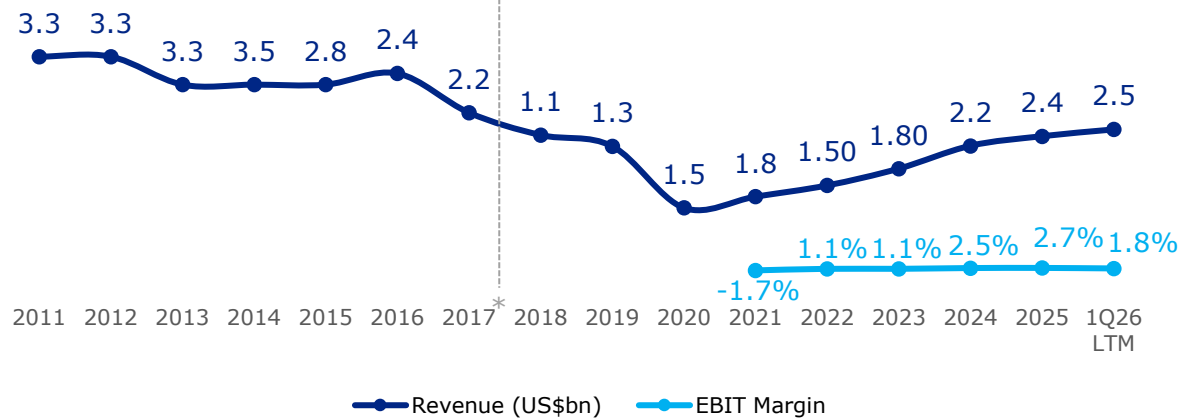
Additional 737-700 and A319 replacement opportunities also addressable

COMMERCIAL BACKLOG

Backlog and Deliveries

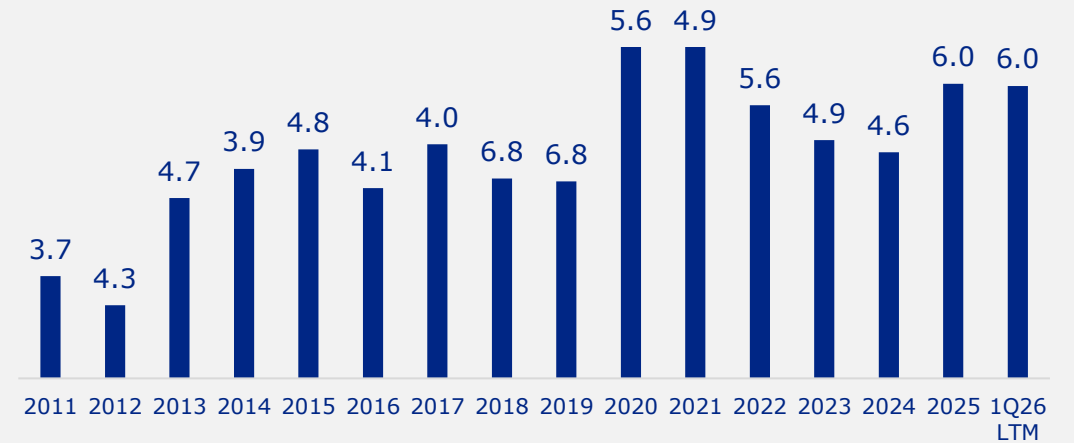


Revenue and EBIT Margin



Backlog / Revenue Ratio

Avg. 4.5 (σ 1.5)



Note: *In 2018 Services & Support reported as a separated business unit.

EMBJ
B3 LISTED NM

EMBJ
LISTED
NYSE



EXECUTIVE AVIATION

EXECUTIVE AVIATION | PRODUCT PORTFOLIO



Phenom 100EX

Entry

Up to 7 passengers

Range 2,182 km / 1,178 nm

MCO – JFK; GRU – EZE;

LHR – FCO; SIN – BKK

For specs click [here](#)

Phenom 300E

Light

Up to 10 passengers

Range 3,722 km / 2,010 nm

JFK – ASE; GRU – MAO

LHR – TFN; DXB – DEL

For specs click [here](#)

Praetor 500E

Midsized

7 to 9 passengers

Range 6,186 km / 3,340 nm

JFK – SFO; JFK – CDG

DXB – NCE; DEL – NRT

For specs click [here](#)

Praetor 600E

Super midsized

8 to 12 passengers

Range 7,441 km / 4,018 nm

LHR – JFK; GRU – MIA

CDG – DEL; SIN – DXB

For specs click [here](#)

2,100+

Jets delivered

70+

Countries

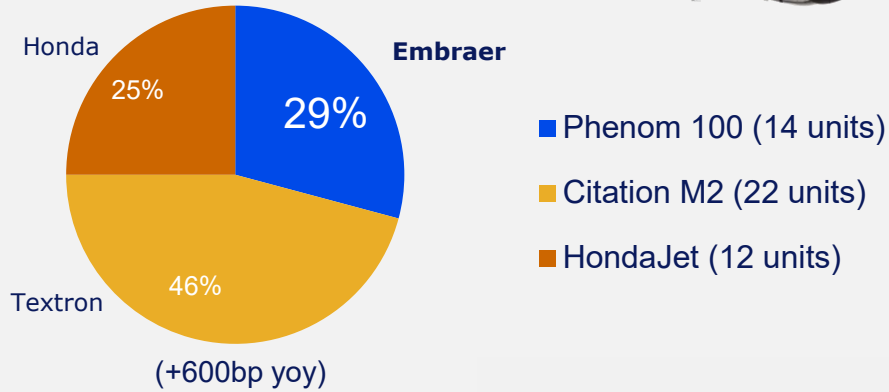
us\$ 7.6bn

Backlog

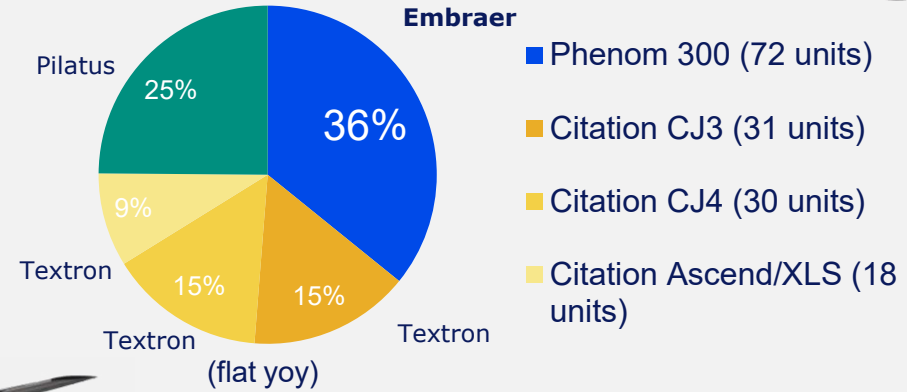
PENETRATING PRODUCT SEGMENTS



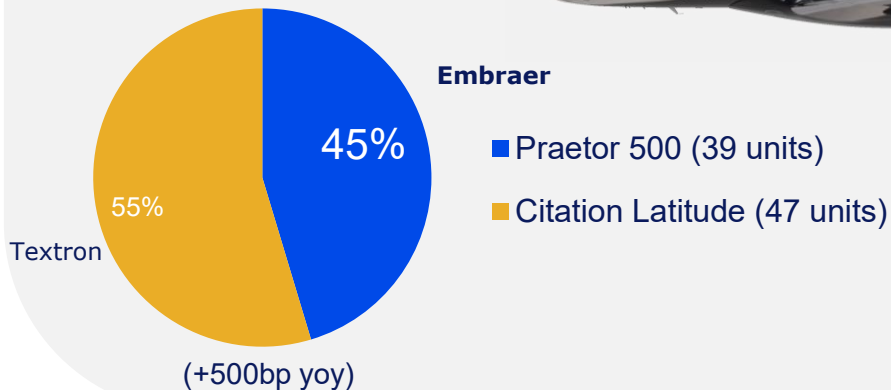
PHENOM[®] 100EX BY EMBRAER



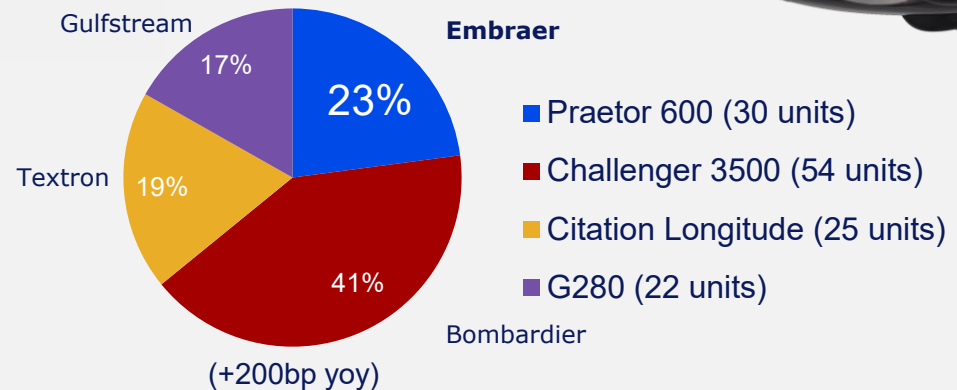
PHENOM[®] 300E BY EMBRAER



PRAETOR[®] 500E BY EMBRAER



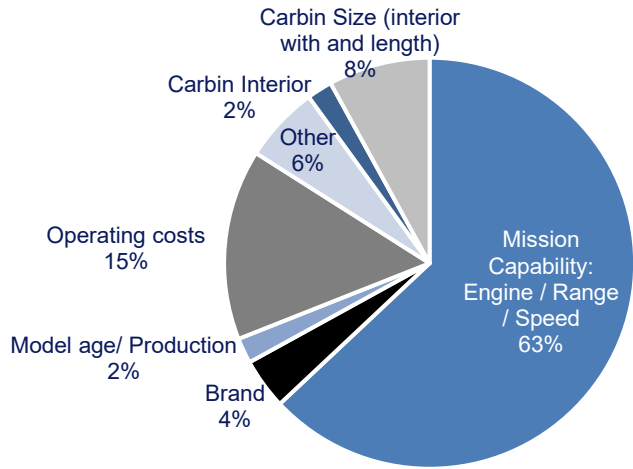
PRAETOR[®] 600E BY EMBRAER



SOLID PRODUCT POSITIONING



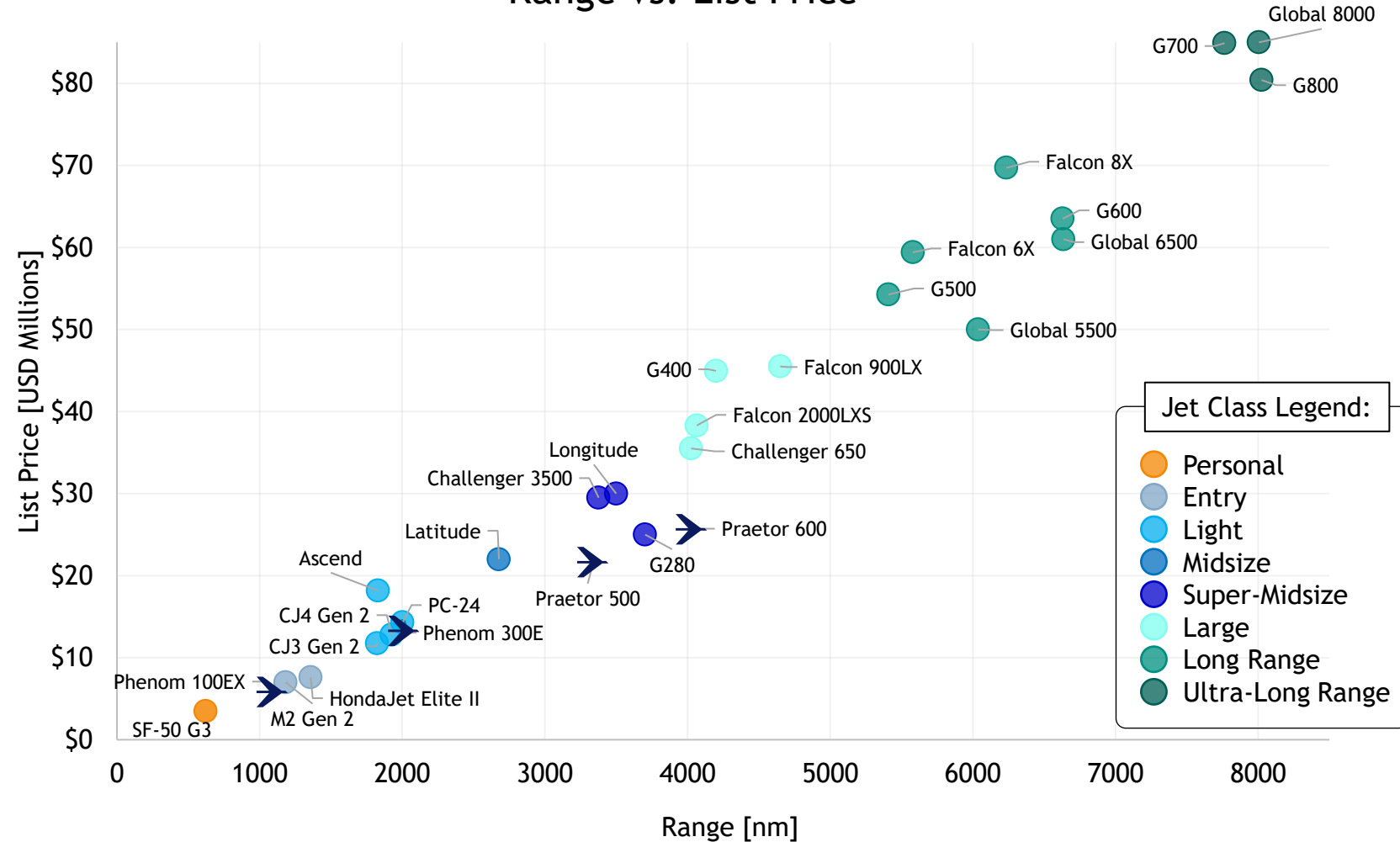
Most Important Features for Buyers



Embraer Value Proposition

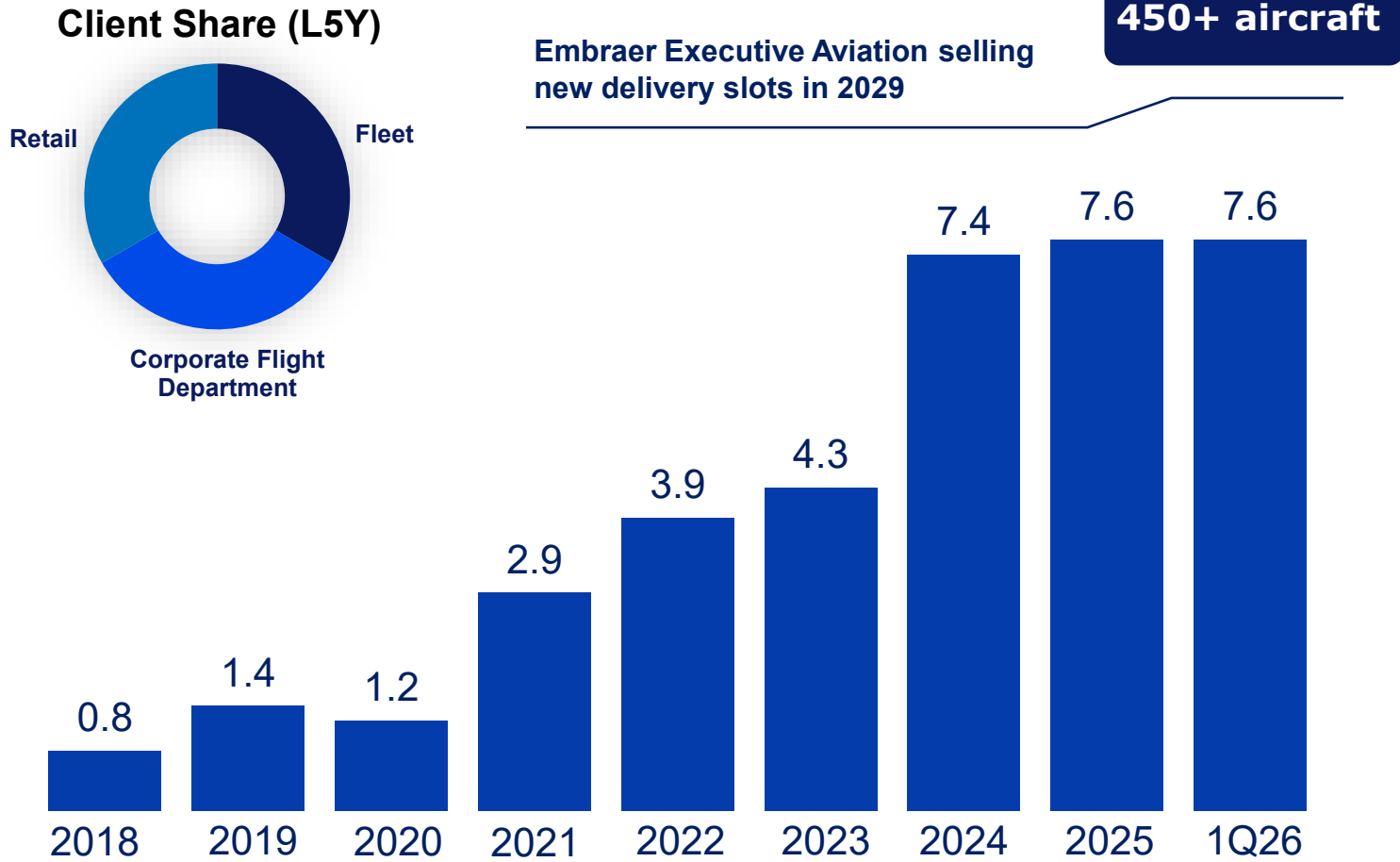
- Unmatched performance
- Disruptive technology
- Superior comfort
- Top-ranked support

Range vs. List Price



STRONG CUSTOMER BACKLOG

Executive Aviation Order Backlog (US\$bn)



Customer demand is strong for Embraer aircraft (155 units delivered in 2025; +19% yoy)

Introduced new Praetor E lineup, a combination of best-in-class performance, groundbreaking technology, and next-gen cabin experience, set to continue driving new sales

Seizing market momentum, NetJets continues to firm orders out of a total of 250 to be delivered during 2025-2034

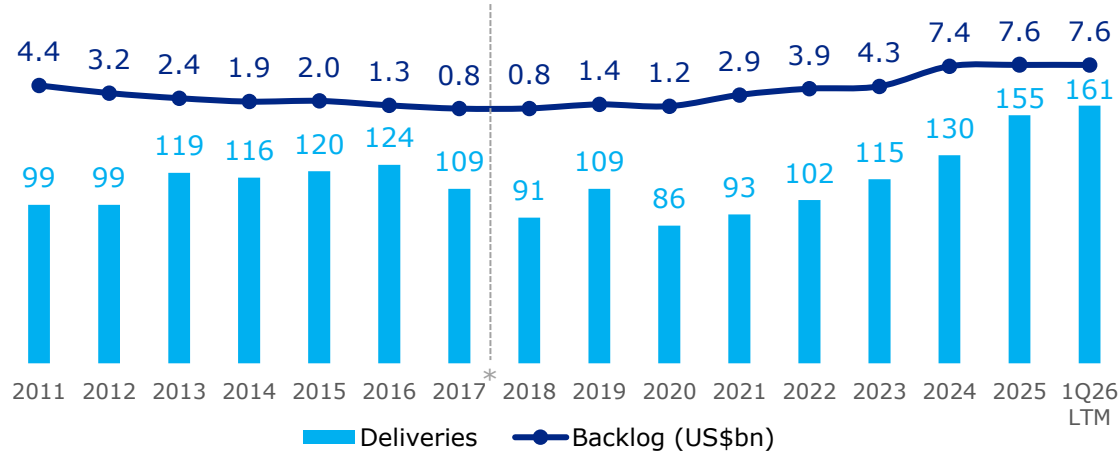
Marquee deal with Flexjet for 182 aircraft and 30 options to be delivered during 2026-2030

De-risked production profile until the end of the decade

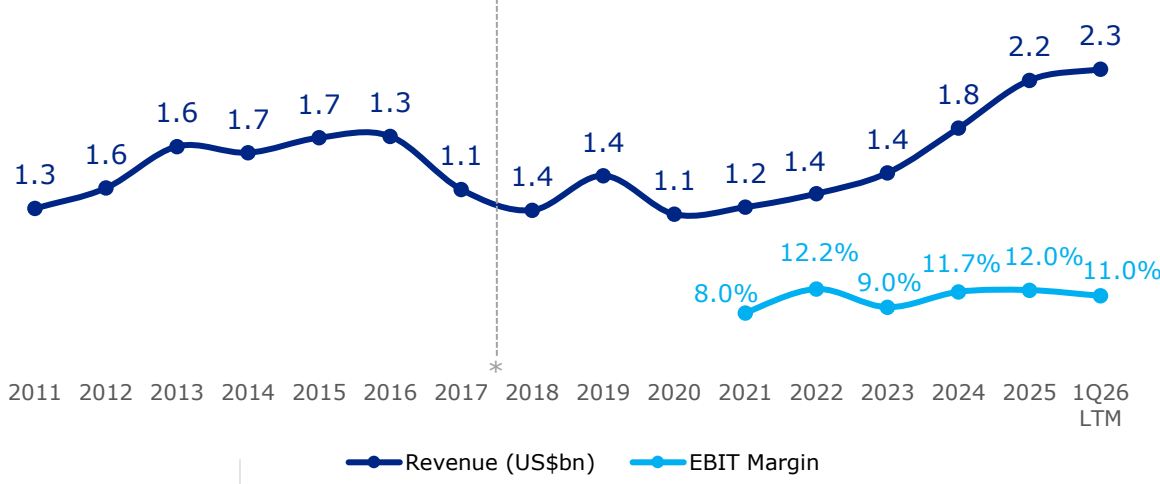
EXECUTIVE BACKLOG



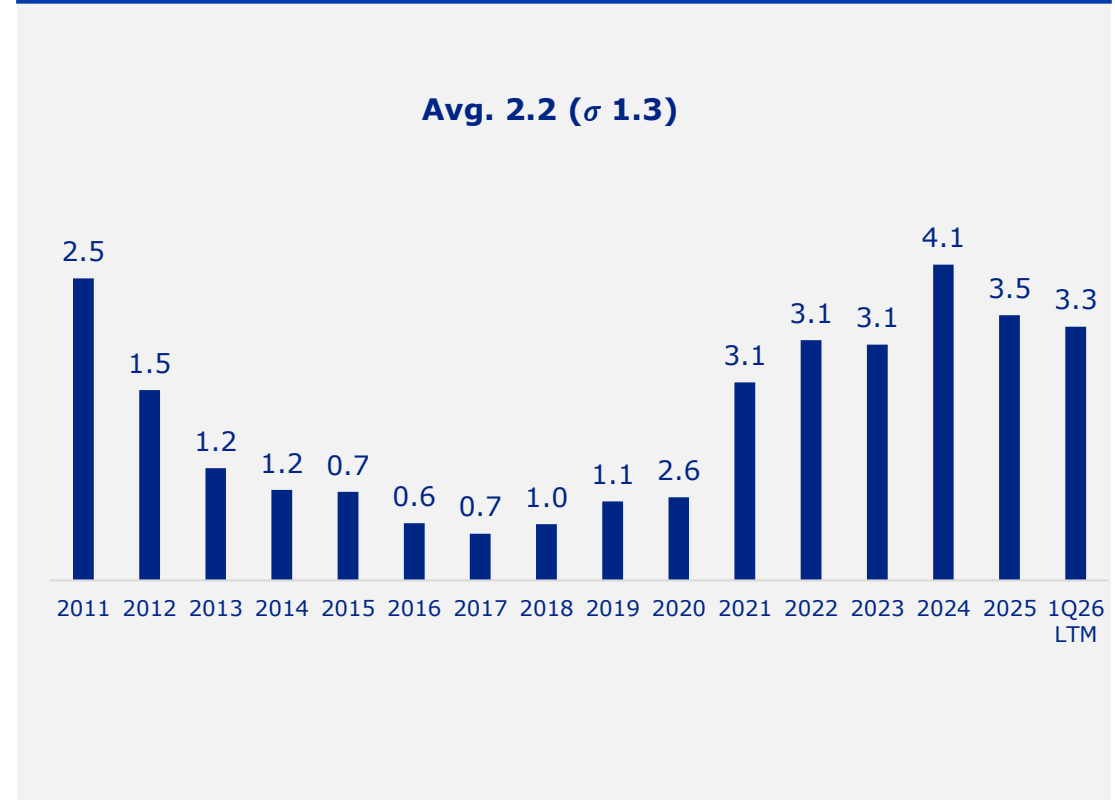
Backlog and Deliveries



Revenue and EBIT Margin



Backlog / Revenue Ratio



Note: *In 2018 Services & Support reported as a separated business unit.

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EMBJ
B3 LISTED NM

EMBJ
LISTED
NYSE



DEFENSE & SECURITY





KC-390 MILLENNIUM

TRUE MULTI-MISSION PLATFORM

AERIAL RESUPPLY



AERIAL ASSAULT



SPECIAL OPERATIONS



AERIAL FIREFIGHTING



MEDICAL EVACUATION



HUMANITARIAN AID



SEARCH & RESCUE



AIR-TO-AIR REFUELING



21,400

FLIGHT HOURS THROUGH MARCH 2026

99%

COMPLETION RATE⁽¹⁾

14

aircraft
in service

8

Brazil
1ST DELIVERY IN 2019

4

Portugal
1ST DELIVERY IN 2023

2

Hungary
1ST DELIVERY IN 2024

(1) Rate of successful missions, once launched.



KC-390 MILLENNIUM MARKET MOMENTUM

RIGHT PRODUCT, RIGHT TIMING



Brazil
LAUNCH CUSTOMER

60+
FIRM ORDERS
& SELECTIONS

+29
OPTIONS

2014 2019 2020 2023 2024 2025 2026





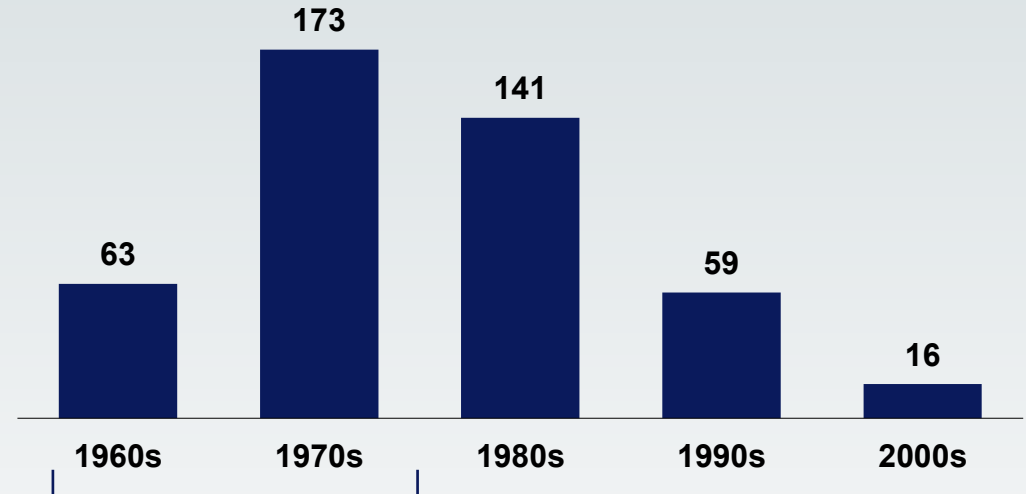
KC-390 MILLENNIUM | ADDRESSABLE MARKET

RIGHT PRODUCT, RIGHT TIMING

ADDRESSABLE MARKET
~450 AIRCRAFT
20 years



DELIVERY YEAR OF C-130's*



230+ AIRCRAFT
OVER 45 YEARS OLD
DUE FOR REPLACEMENT NOW

Doesn't include U.S.A., Russia, China, Ukraine, North Korea, Cuba and Japan.

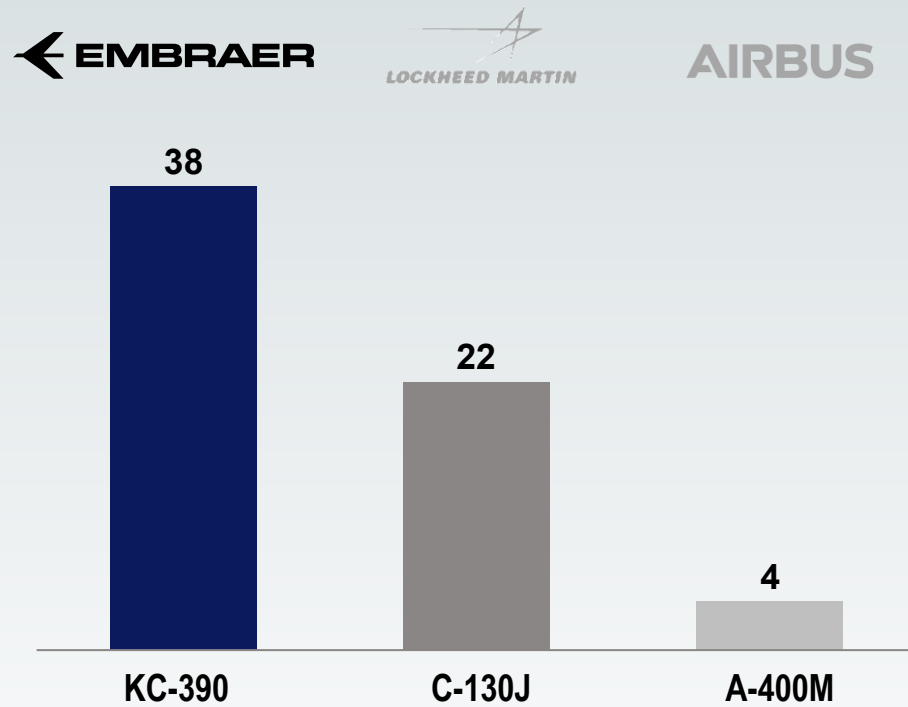
* Countries/ Operators that are part of the KC-390 Addressable Market.



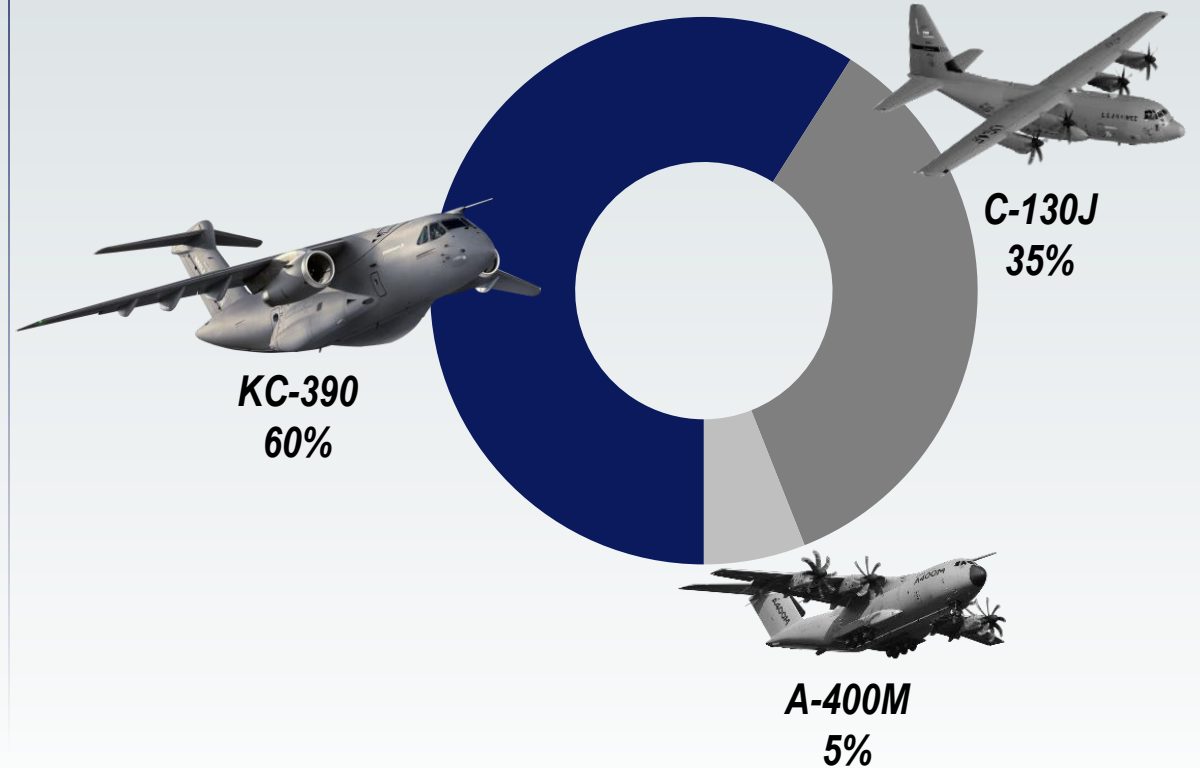
MARKET SHARE

2019-2026

INTERNATIONAL SALES



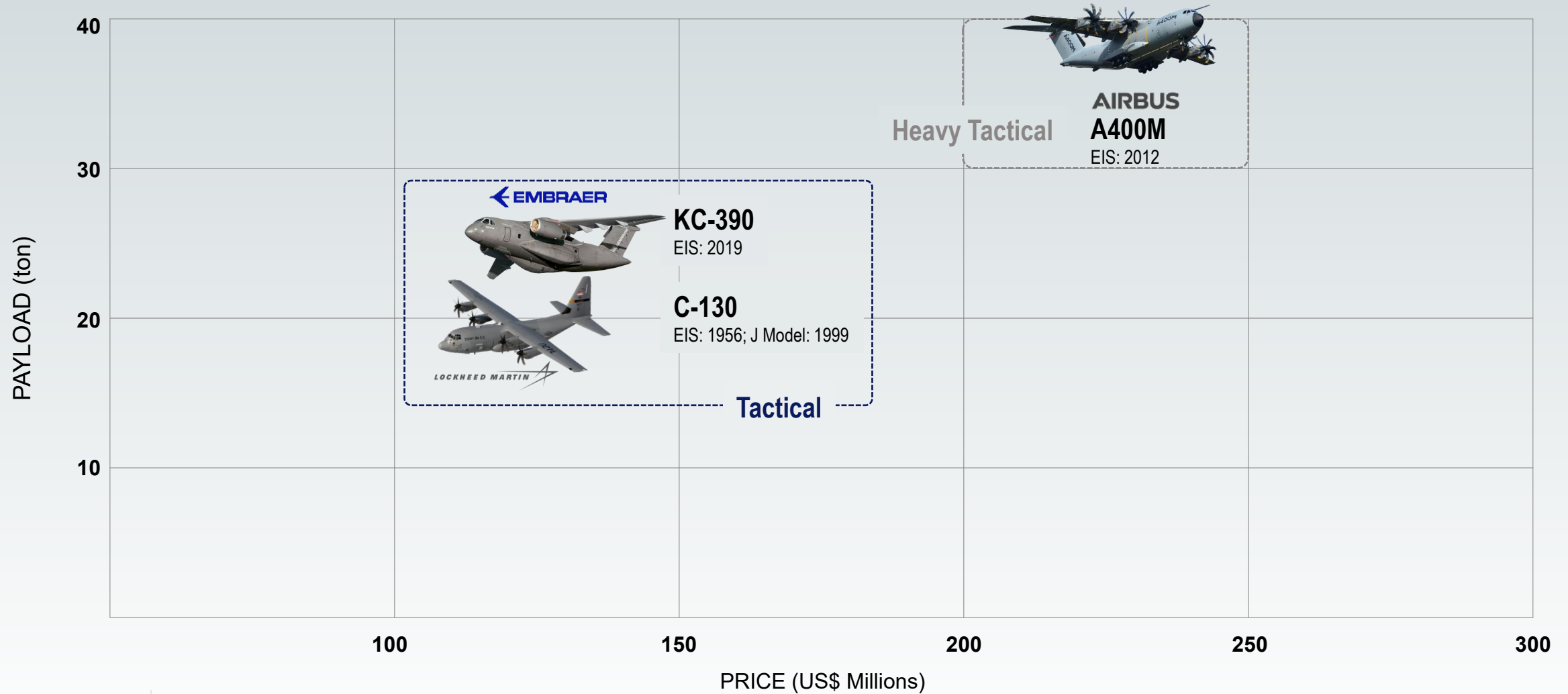
KC-390 MARKET LEADER



NOTE: Domestic sales not included.

KC-390 MILLENNIUM | COMPETITION OVERVIEW

TRANSPORT AIRCRAFT⁽¹⁾



(1) Showing main competitors only. C-295, C-27J, Y8/Y9 and C2 are still being monitored..

A-29 SUPER TUCANO

MULTI-MISSION AIRCRAFT



LAA
Light Attack



ARA
Armed Reconnaissance



TTA
Tactical Trainer



C-UAS
Counter UAS



A-29 SUPER TUCANO

WORLDWIDE PRESENCE

22
AIR FORCES

300+
AIRCRAFT ORDERED

+600,000
FLIGHT HOURS

+60,000
COMBAT HOURS



ANGOLA



BRAZIL



BURKINA
FASO



CHILE



COLOMBIA



DOMINICAN
REPUBLIC



ECUADOR



INDONESIA



LEBANON



MALI



MAURITANIA



NIGERIA



PANAMA



PARAGUAY



PHILIPPINES



PORTUGAL



URUGUAY



USA



UNDISCLOSED



UNDISCLOSED



UNDISCLOSED



UNDISCLOSED



UNDISCLOSED



UNDISCLOSED



A-29 SUPER TUCANO | MARKET MOMENTUM

STEADY FLIGHT



39

NEW ORDERS IN LESS THAN 18 MONTHS

TWO DECADES LEADING THE LIGHT ATTACK AIRCRAFT MARKET SEGMENT

2024



Paraguay



Undisclosed



Portugal



Uruguay



Philippines

2025



Uruguay



Panama



SNC SIERRA
NEVADA
CORPORATION



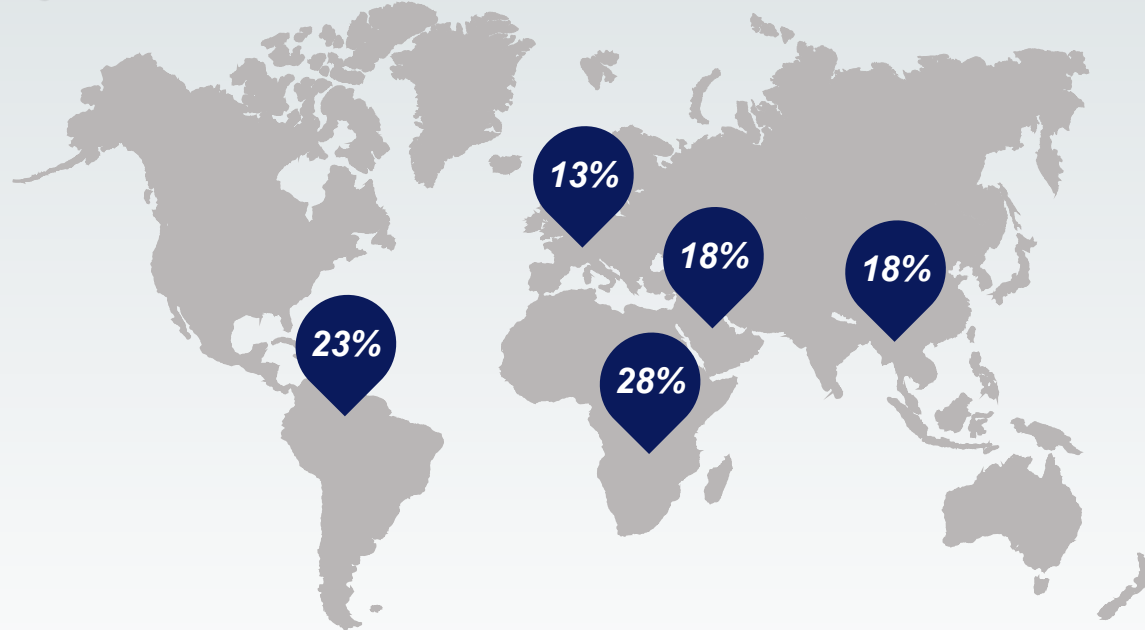
A-29 SUPER TUCANO | ADDRESSABLE MARKET

RELEVANT MISSION SET, VALUE TO OPERATORS



ADDRESSABLE
MARKET
20 years

~505 AIRCRAFT



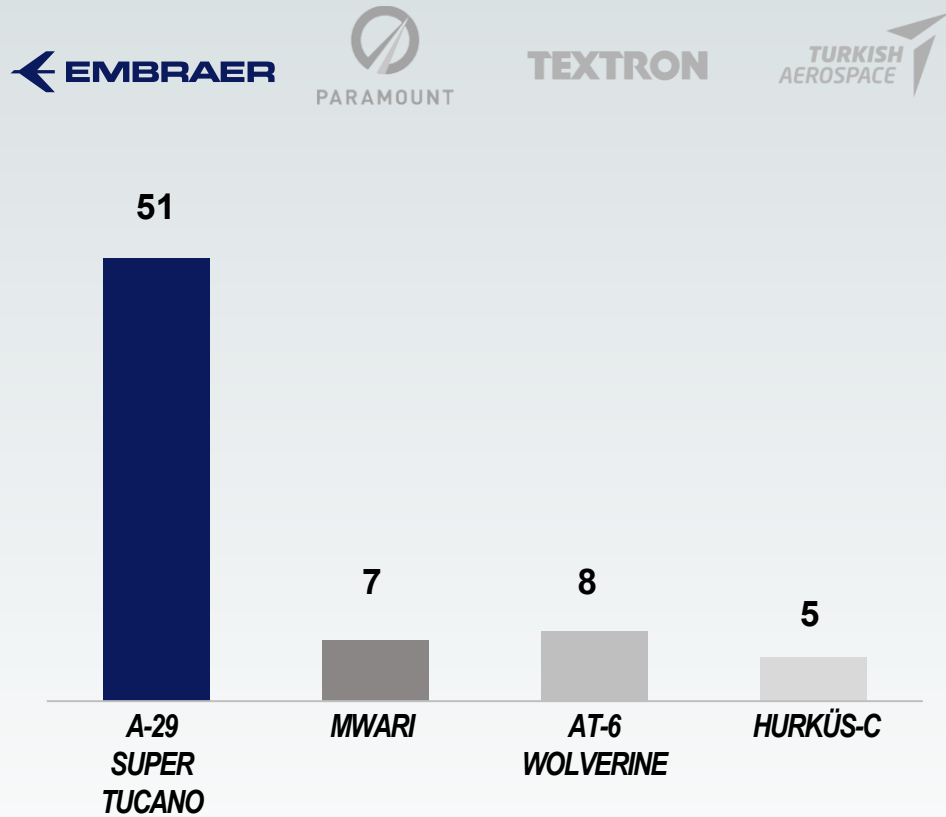
Doesn't include USA, Russia, China, Ukraine, North Korea, Cuba and Japan.



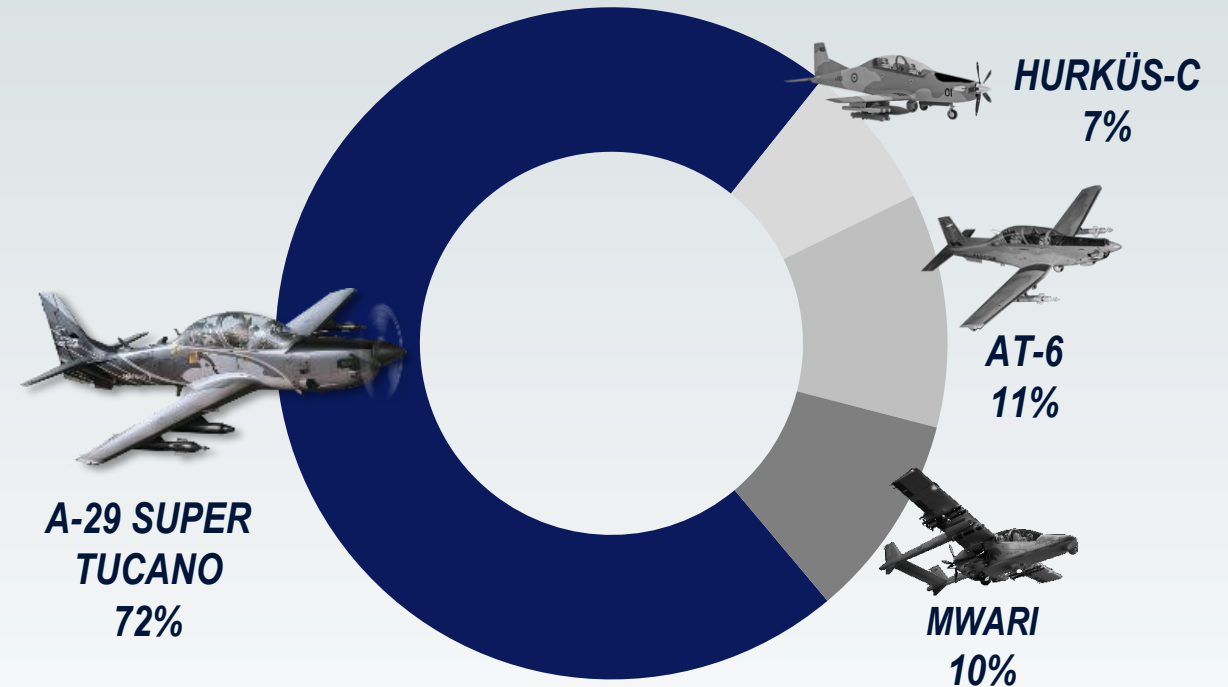
MARKET SHARE

2019-2025

INTERNATIONAL SALES



CONTINUOUS LEADERSHIP








NOTE: domestic sales not included.



A-29 SUPER TUCANO | COMPETITION OVERVIEW



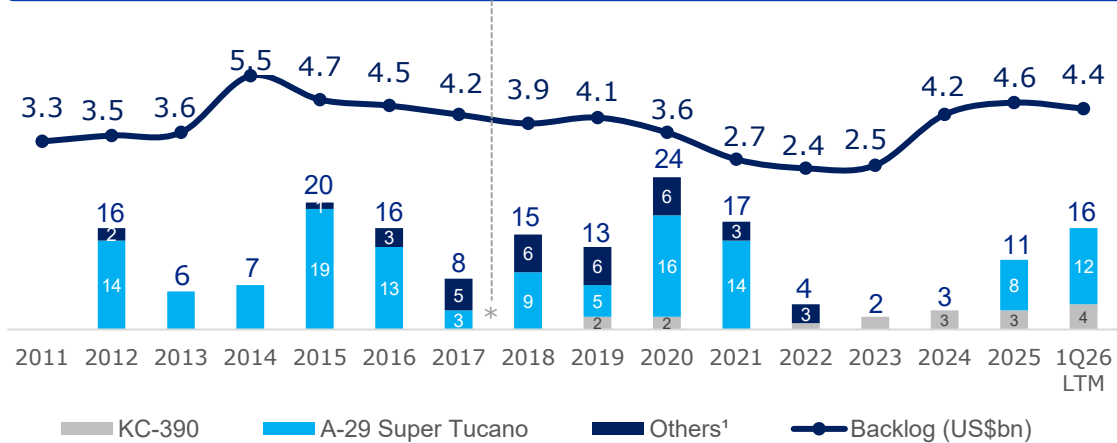
	A-29	AT-6	HURKÜS-C	SKY WARDEN	MWARI
Manufacturer					
Units Ordered	303	11	5	62	7
Number of Operators	23	2	2	1	2
Platform Design	Clean Sheet Design	Modified Basic Trainer	Modified Basic Trainer	Modified Crop Duster	Clean Sheet Design
Combat Maturity Level	Very High	None	Very Low	None	Very Low

Market Leader!

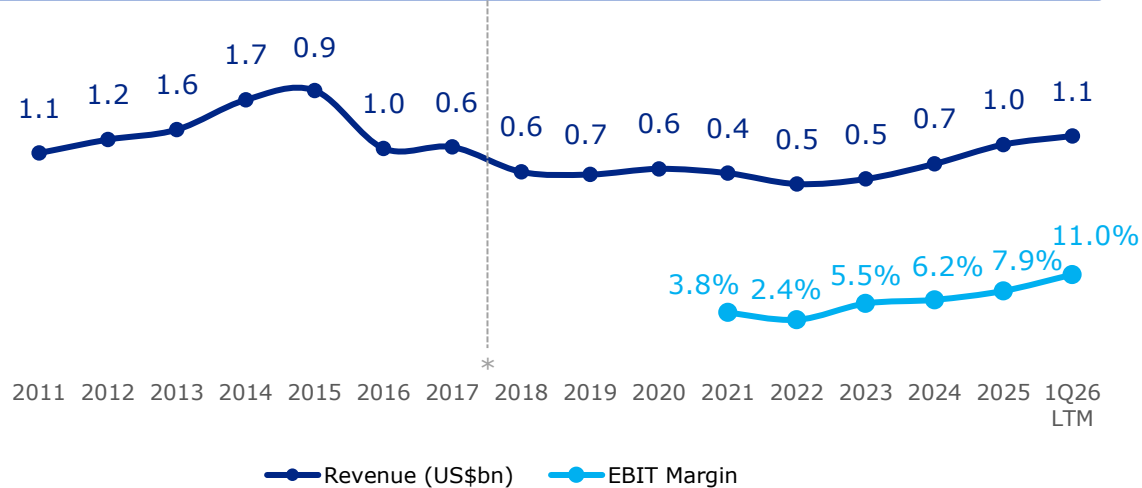
DEFENSE & SECURITY BACKLOG



Backlog and Deliveries



Revenue and EBIT Margin



Backlog / Revenue Ratio



Note: *In 2018 Services & Support reported as a separated business unit. BU financials mainly by POC accounting method. ¹Others, includes Modernization Programs and Special Mission.

EMBJ
B3 LISTED NM

EMBJ
LISTED
NYSE



SERVICES & SUPPORT





we are **GLOBAL**



● 7 Global Distribution Centers

● 14 Owned MROs

● 78 Authorized MROs

● 8 Training Centers

ONE SITE, A WORLD OF CAPABILITIES



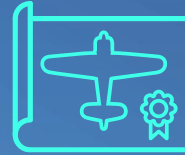


our **PORTFOLIO**

Training

Engineering
Services

Material Solutions



Aircraft
Enhancements

Engines and
Components MRO

Technical Support

Airframe MRO

Entry Into Service

Training
Engineering Services
Spare Parts



Maintenance

Airframe MRO
Engine & Component MRO
Spare Parts & Repair
Aircraft Enhancements



Operations

Technical Support
Engineering Services
Training
Material Solutions



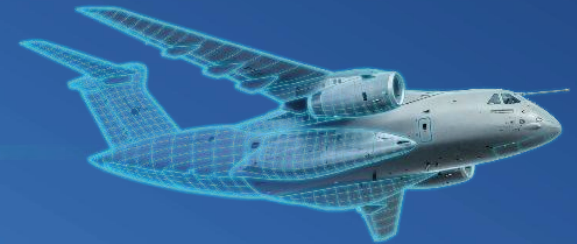
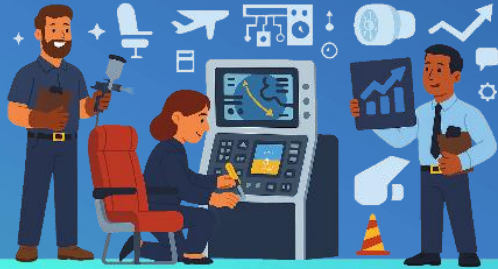
Aircraft Enhancements

Cabin Interior
Systems Upgrades
Performance Enhancements



Ownership Transition

Remarketing Services
Aircraft Enhancements
Engineering Services
Training



Alternative Solutions

Part-Out
Cargo conversion
Medevac
Special mission





2025 AEROSPACE & DEFENSE AFTERMARKET BUSINESS

2025 Aerospace Industry
Aftermarket Size (US\$ Bn)

270

Defense/Civil: 50/50

5.5

Embraer S&S Total Market

~2% of total aviation aftermarket

2.0

**Embraer S&S
Addressable Market**

1.5

Embraer S&S Actual Revenue (without OGMA*)

~75% of Embraer's addressable market share

*With OGMA: US\$ 1.9 Bn

Embraer Total Market

- All operators' expenses to keep Embraer aircraft flying throughout its lifecycle.



Addressable market = Total Market minus:

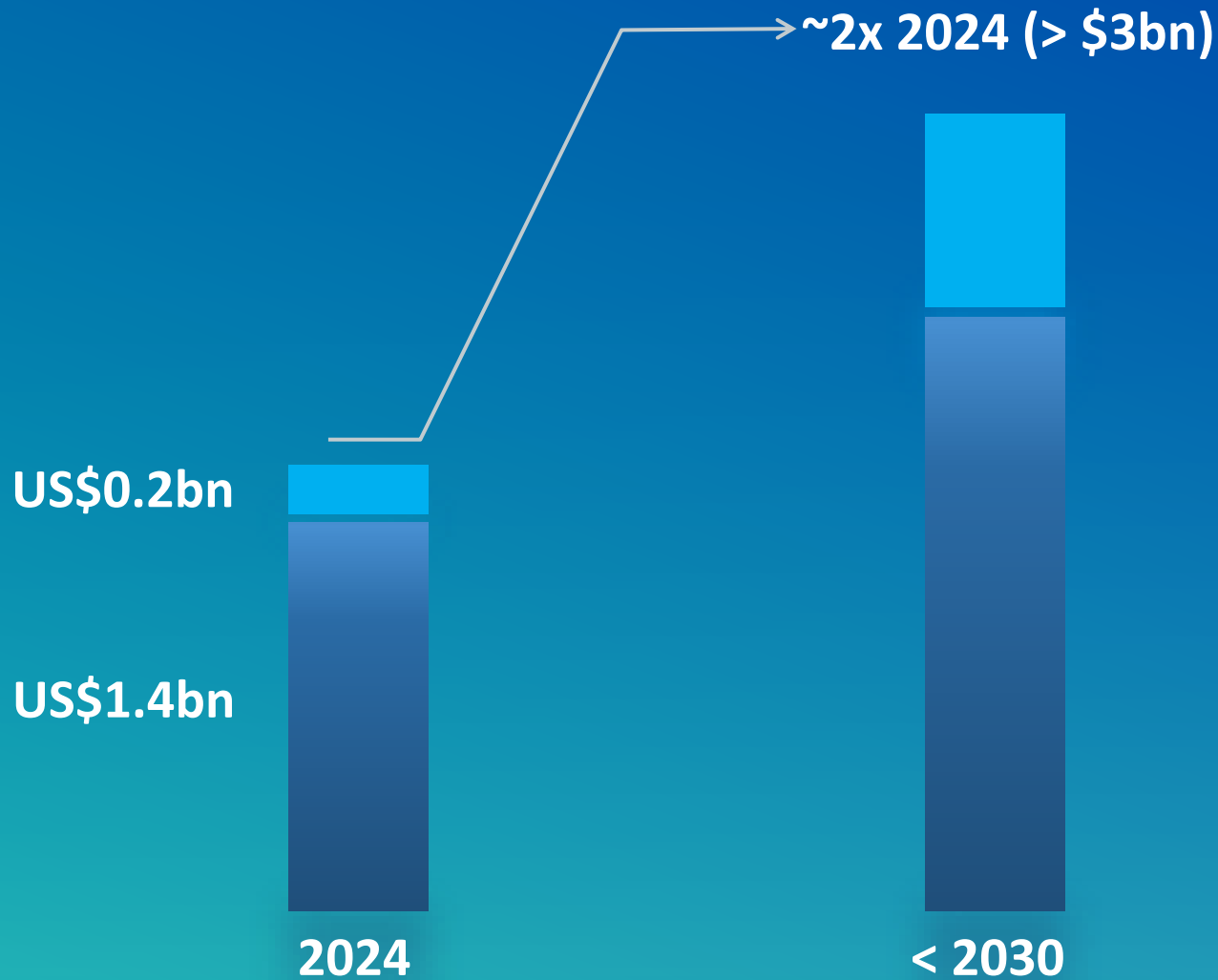
- Engine MRO;
- Regions with no owned footprint (airframe man-hour; modification implementation);
- IP protected / Not capable component repair;
- Contractual limitations (partnership with third parties);
- Self-sustaining operators.



FLIGHT PLAN to the future

Revenue

-  Embraer Fleet
-  Non-Embraer Fleet (including GTF)

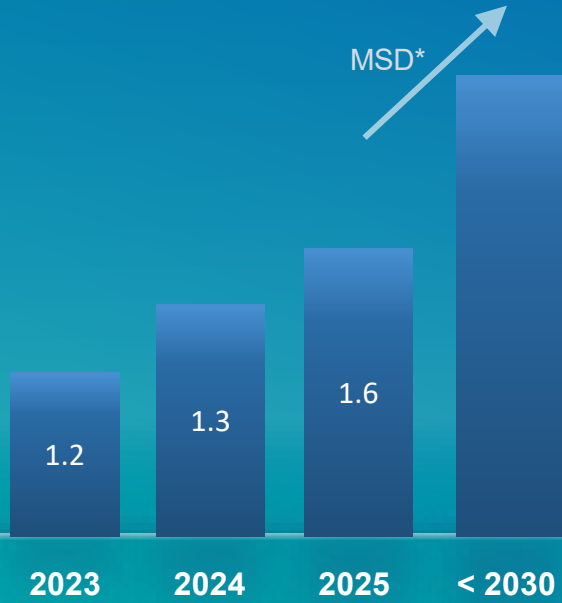




FLIGHT PLAN to the future

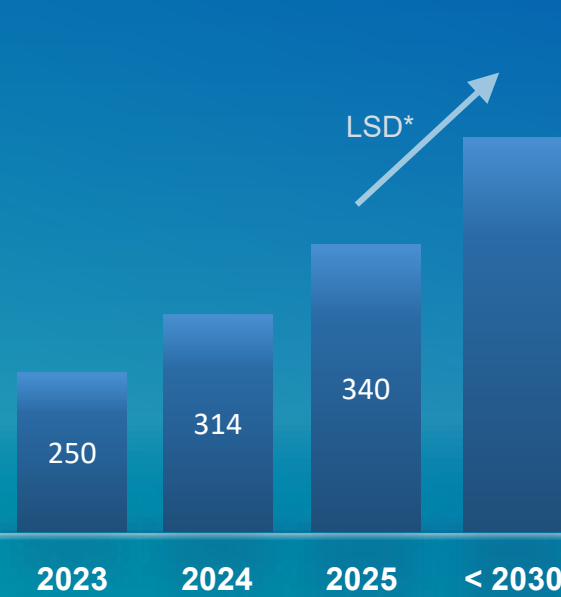
Embraer Fleet

(Net Rev. US\$bn)



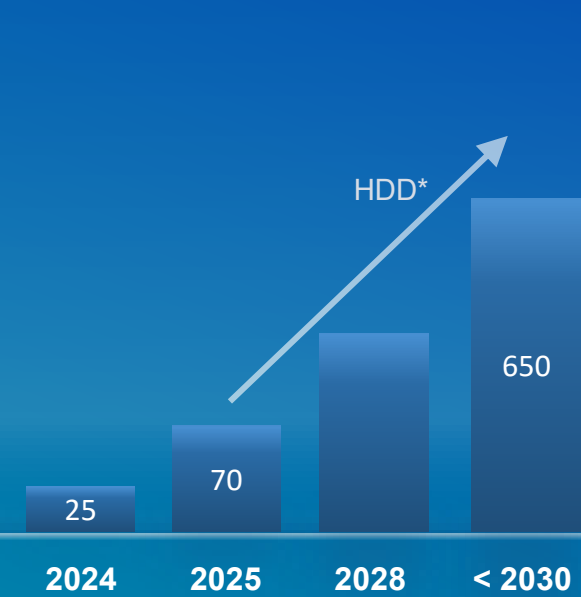
Non-Embraer Fleet *

(Net Rev. US\$mi)



GTF

(Net Rev. US\$mi)



- Market size ~ US\$ 5bn
- Market share increase
 - Fleet size
 - New businesses

- Potential market ~ US\$ 50bn
- Component Repair

- US\$ 15Bi contract in 30y
- PW 1100 engine (2024)
- PW 1900 engine (2027)

CAGR: MSD: Middle Single Digit

LSD: Low Single Digit

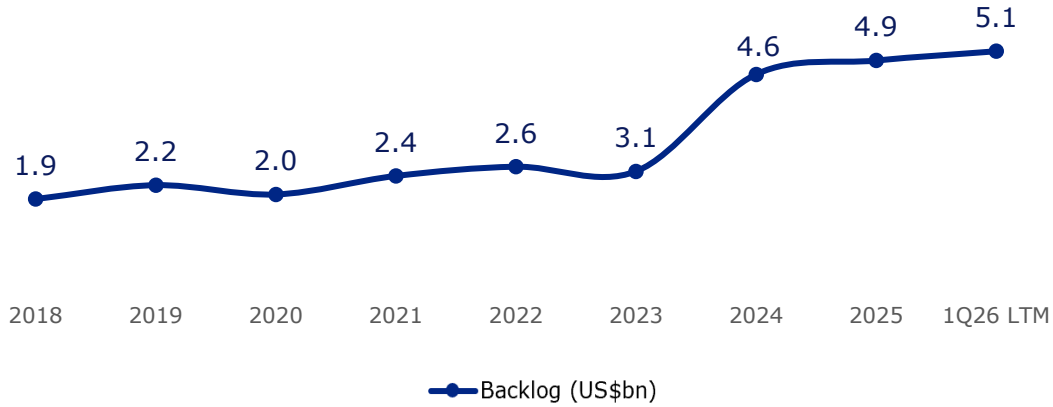
HDD: High Double Digit

* Non-Embraer Fleet information includes revenues derived from the GTF contract.

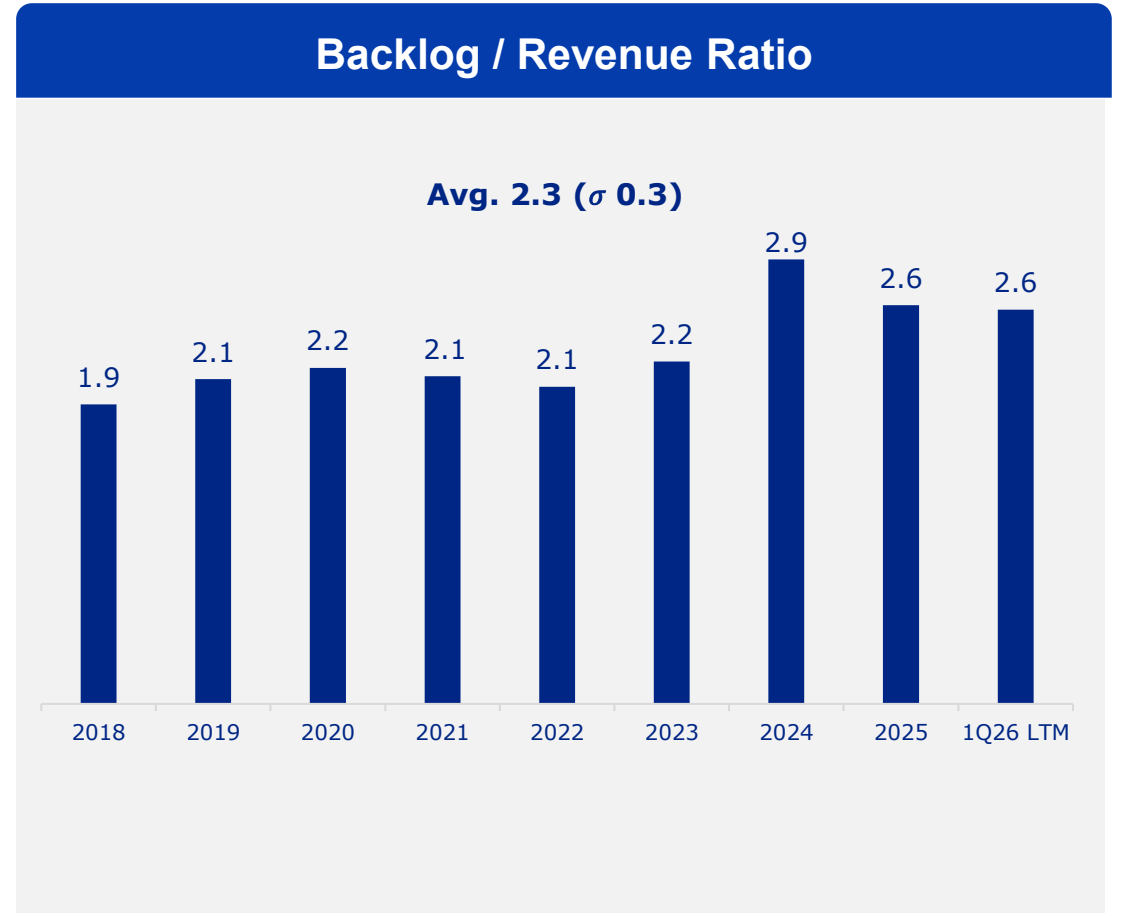
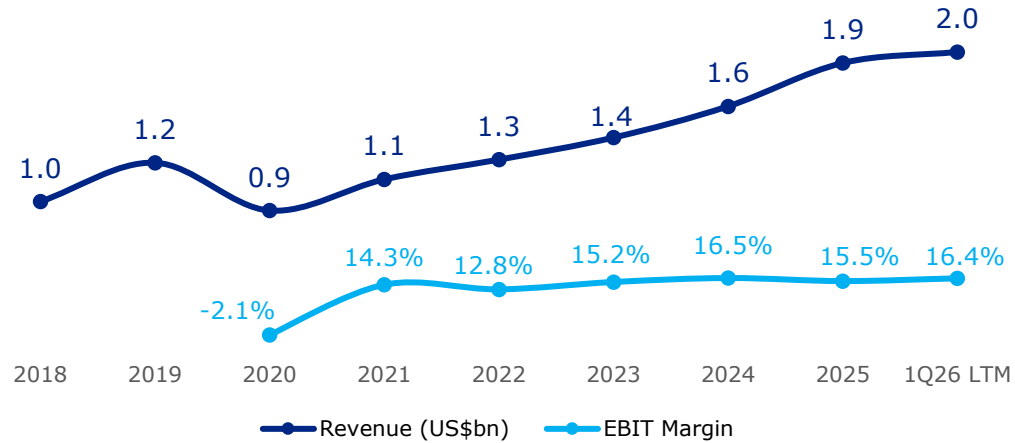
SERVICES & SUPPORT BACKLOG



Backlog



Revenue and EBIT Margins



Note: In 2018 Services & Support started reporting as a stand-alone business unit.

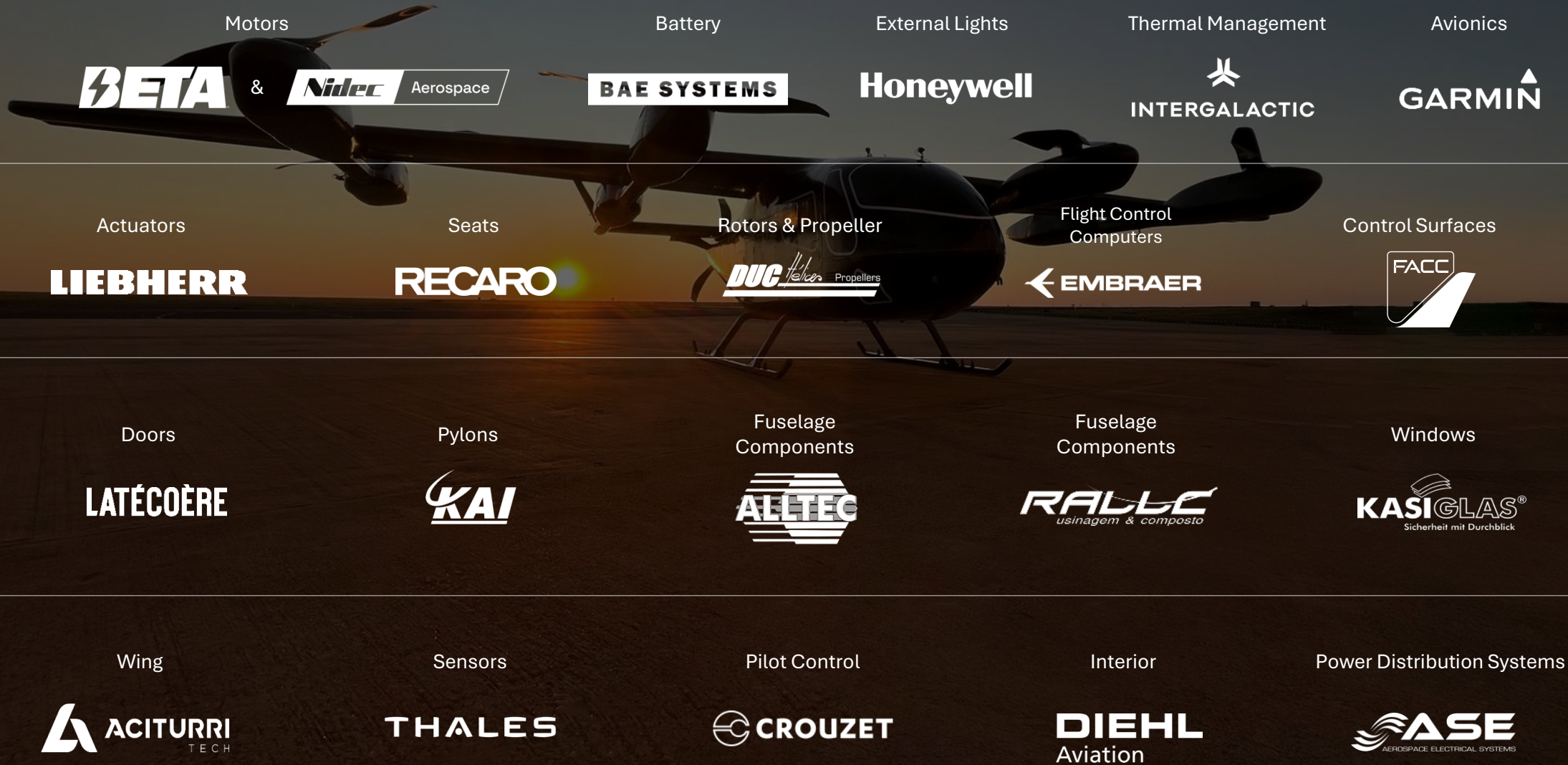
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Smarter, safer and greener.



WORLD-CLASS DEVELOPMENT PROGRAM PARTNERS



EVE'S POTENTIAL BACKLOG

Eve eVTOL

Designed to Ensure Safety,
Accessibility, and Comfort

27 Customers in
9 Countries

Eve TechCare

The Ultimate All-in-one
Service Portfolio for eVTOLs

14 Customers
and Partners in
8 Countries

Eve Vector

Eve's Unique Urban Air Traffic
Management Software Solution

21 Customers
and Partners in
10 Countries

~2.7k Pre-ordered eVTOLs
(Firm + LOIs)

100 Under Binding Agreement

~\$13.5B Pre-order Book Value*

~\$500M Under Binding Agreement*

PROTOTYPE FLIGHT CAMPAIGN

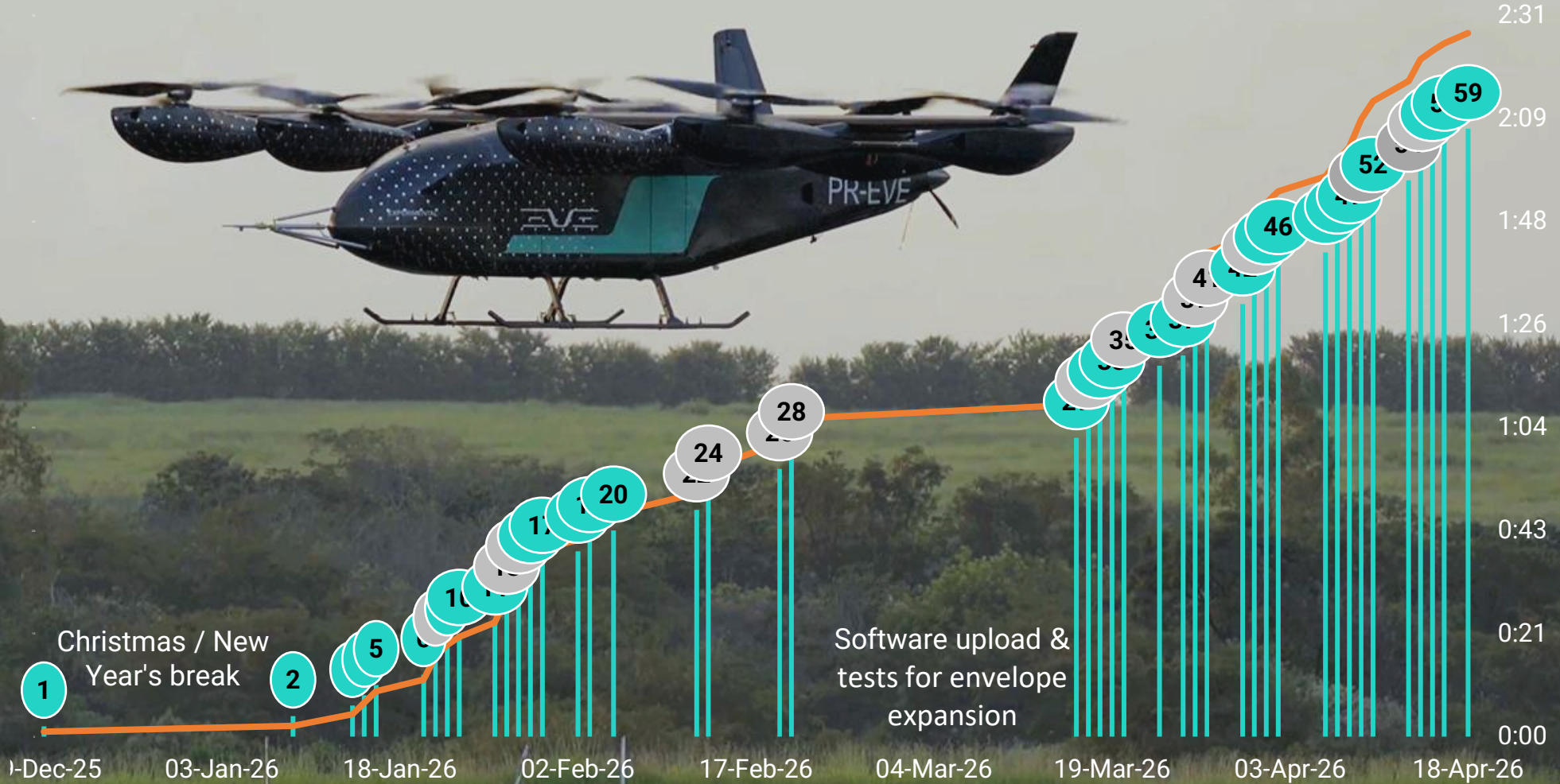


59

TOTAL FLIGHTS

2h 27min

TOTAL FLIGHT TIME



█ Total flights, left axis
 — Total time (hour:minutes), right axis
 ○ Denotes two flights / day

EVE FLIGHT CAMPAIGN

Ongoing and next steps



Dec. 2025 – 2Q2026



HOVER FLIGHTS

- Hover Flights Completed (~60 flights)
- Campaign in-line with Schedule
- Pusher & Actuators Final Ground Tests for Transition
- Load of Flight Control Computer Software Update for Transition

3Q2026



TRANSITION FLIGHTS

- Flights Above 30 knots
- Pusher, Actuators & Lifters Engaged
- Initial Transition Flights
- Full Transition Flights

4Q2026



FINAL ASSESSMENT

- Failure Simulation
- Response & Procedures
- Pilot in the Loop to Test Protocols

2027

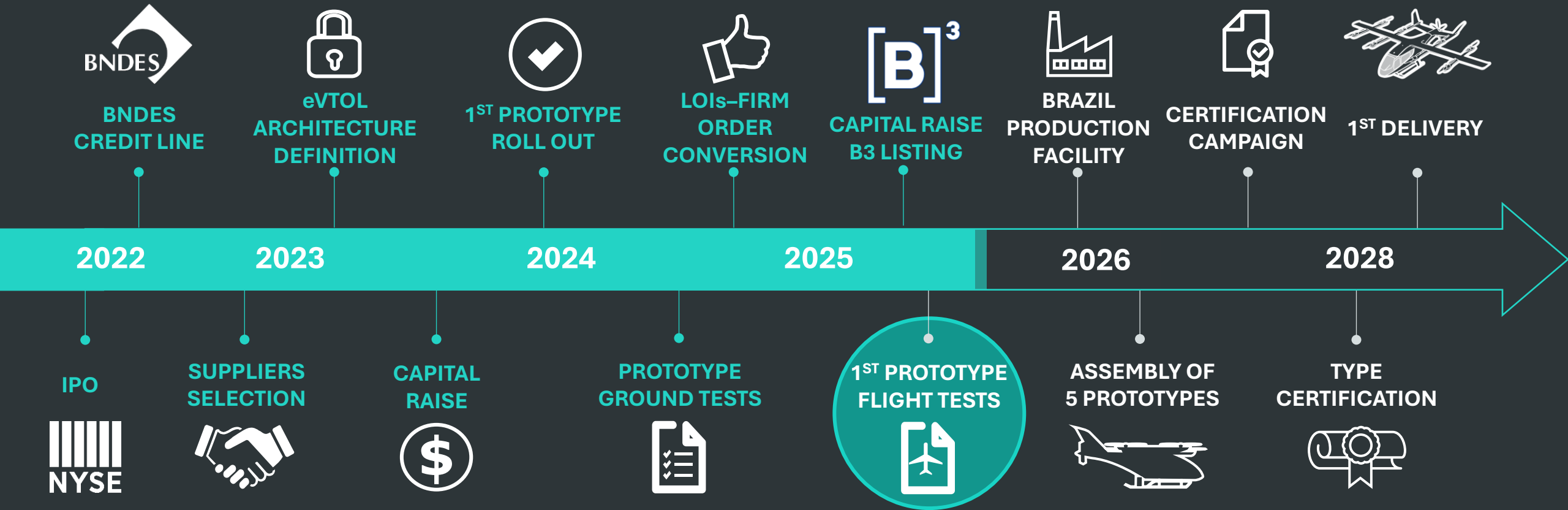


CONFORMING PROTOTYPES



Suppliers' Final Design Review of Conforming Prototype

PATH TO REVENUE & PROFITABILITY



Note: Timeline in graph not to scale.

RECORD CASH & LIQUIDITY

- Record cash position of **\$441 million at 1Q26**
- **\$150mn** new syndicated loan completed in Jan. '26
- **New synergies** with Embraer identified to **reduce cash burn** and **extend cash runway**
- 1Q26 cash consumption in line with guidance

2026 Expected Cash Consumption
~\$225 to 275 million

HIGHEST TOTAL LIQUIDITY SINCE IPO

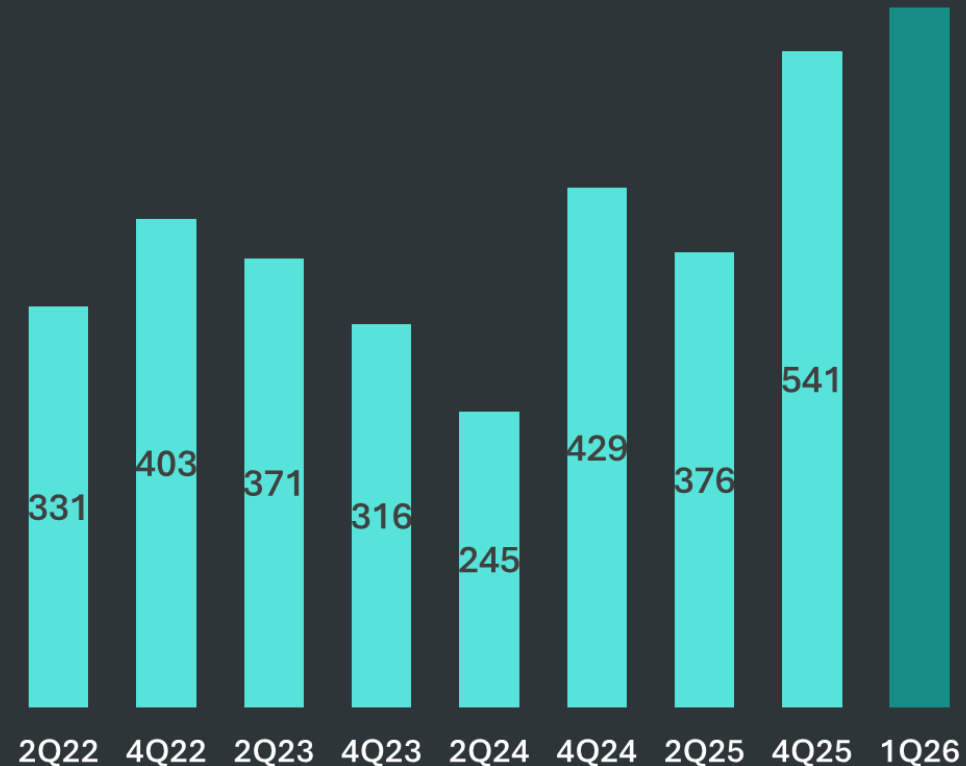
\$578M

SUPPORTING OPERATIONS UNTIL

2028

Assuming cash burn of ~\$250mn / year

\$578M



~\$1.2 BILLION RAISED SINCE 2022



NYSE | 2022
De-SPAC Combination with PIPE Investments

~\$390 million

NEW DEBT | 2025, 2026

~\$165 million

DEBT | 2023, 2024

~\$290 million

EQUITY | 2024

+ FINANCIAL INVESTORS

~\$96 million

NEW EQUITY | 2025

+ FINANCIAL INVESTORS

~\$230 million

~\$1.2
Billion raised in total

\$395
Million in last six months



ENVIROMENTAL SOCIAL GOVERNANCE

ESG ACHIEVEMENTS IN 2025



Environmental

- **Carbon neutrality by 2040:**
 - Increased SAF use, reaching ~3% of our total fuel consumption.
 - Biomethane implementation at BOT, making it the 2nd site to operate with 100% biofuel.
 - Solar array installation at MLB. USA generating energy with the goal of supplying most of the electricity demand for the entire hangar of the unit's service center.

Governance

- Preparation for IFRS S1/S2 withing regulatory timeframe.
- ANEFAC 2025 Transparency Award

Social

- 60% of diverse hires in all entry level programs (target 50% by 2025).
- 14% of women in senior leadership positions (target 20% by 2025).
- 29% of women participation in Engineering Specialization Program (target 25% by 2025).
- 1,762 people qualified on "Social Tech" Program (target 1,500 people). The 5th edition focused on People with Disabilities and Women.
- Embraer High School in SJK ranked TOP 10 best school in the state and TOP 70 in the country.

ESG COMMITMENTS 2026 ONWARDS



Environmental

Scope 1 + 2 (Direct emissions from operations + indirect emissions from purchased energy)

- Carbon neutrality by 2040:
 - SAF usage: 25% by 2040.
 - 100% energy from renewable sources by 2030.
 - Efficiency projects to reduce fossil fuel and energy demand in operations.
- Cap on net carbon emissions from 2021 (“carbon-neutral growth”).

Scope 3 (Use of the product)

- Support the achievement of net zero emissions in aviation by 2050 through the development of products, services, and technologies.

Social

- 55% of diverse hires (women, black employees) in all entry level programs by 2030.
- 20% of women in senior leadership positions by 2030.
- 30% of women participation in Engineering Specialization Program by 2030.

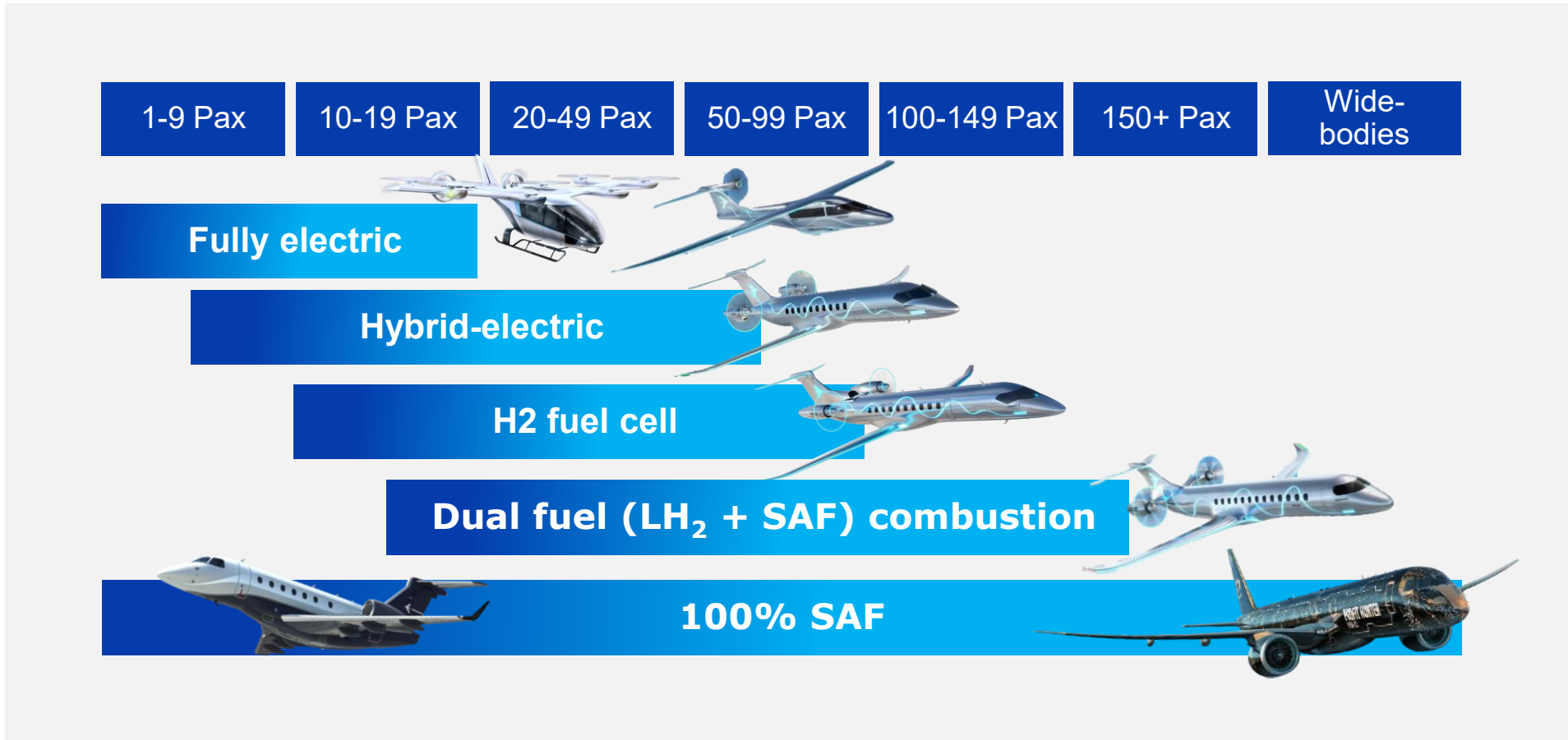
Governance

- Maintain the highest international standards of governance.

SUSTAINABILITY – TECHNOLOGY APPLICABILITY



The mission defines the architecture





Great
Place
To
Work.®

Certified

TM



APPENDIX 1

HISTORICAL FINANCIAL INFORMATION



INCOME STATEMENT



(In millions of U.S. dollars, except weighted shares and earnings per share)

CONSOLIDATED STATEMENTS OF INCOME	2022	2023	2024	2025	1Q26LTM
REVENUE	4,540	5,269	6,395	7,578	7,921
Costs of sales and services	(3,628)	(4,359)	(5,242)	(6,249)	(6,521)
GROSS PROFIT	912	910	1,153	1,329	1,400
Administrative	(185)	(205)	(199)	(214)	(216)
Selling	(274)	(315)	(310)	(339)	(350)
Expected credit losses over financial assets and contract assets	(17)	10	(21)	(4)	(8)
Research	(110)	(90)	(55)	(74)	(76)
Other operating income	-	-	266	101	82
Other operating expense	(445)	(6)	(163)	(185)	(190)
Equity in income (losses) of associates	9	10	(4)	(7)	(4)
EBIT	(111)	315	668	608	638
Financial income (expense), net	(124)	(193)	(104)	(299)	(270)
Foreign exchange gain (loss), net	28	(1)	(6)	(41)	(35)
PROFIT BEFORE TAX ON INCOME	(206)	121	557	268	333
Income tax (expense) income	2	44	(202)	91	(17)
NET INCOME	(204)	164	355	359	316
Aircraft deliveries	159	181	206	244	258
Depreciation and Amortization	189	212	213	232	235
EBITDA	78	526	881	840	873

CASH FLOW



(In millions of U.S. dollars)

CONSOLIDATED STATEMENTS OF CASH FLOWS	2022	2023	2024	2025	1Q26LTM
OPERATING ACTIVITIES					
Net income	(204)	164	355	359	316
Depreciation and amortization expenses	210	242	244	260	262
EVEX Transaction	239	-	-	-	-
Accrued interest	201	190	175	111	36
<i>Others</i>	(54)	(125)	281	(27)	68
Changes in assets:					
Financial investments	181	23	(118)	87	(29)
Derivative financial instruments	(6)	21	(42)	(19)	(1)
Accounts receivable	(1)	(5)	(159)	26	(70)
Others	183	106	136	74	(141)
1.NET CASH GENERATED BY (USED IN) OPERATING ACTIVIES	751	617	871	870	444
INVESTING ACTIVITIES					
Acquisition of property, plant and equipment	(136)	(239)	(200)	(187)	(175)
Additions to intangible assets	(120)	(192)	(266)	(297)	(317)
Others	147	(17)	(134)	(128)	(131)
2.NET CASH GENERATED BY (USED IN) INVESTING ACTIVIES	(110)	(448)	(600)	(612)	(623)
FINANCING ACTIVITIES					
Proceeds from loans and financing	145	2,001	775	2,957	2,533
Repayment of loans and financing	(962)	(2,332)	(1,155)	(2,814)	(1,873)
Receipt in the offering of subsidiary shares	-	-	-	-	210
Others	147	(18)	44	3	(389)
3.NET CASH GENERATED BY (USED IN) FINANCING ACTIVIES	(669)	(349)	(336)	146	481
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD					
	1,839	1,816	1,626	1,563	1,950
Increase (decrease) in cash and cash equivalents in the period	(27)	(179)	(64)	404	(642)
Effects of exchange rate changes on cash and cash equivalents	4	(10)	1	(18)	7
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	1,816	1,626	1,563	1,950	1,316

BALANCE SHEET

(In millions of U.S. dollars)

ASSETS	2022	2023	2024	2025	1Q26
CURRENT					
Cash and cash equivalents	1,817	1,629	1,563	1,950	1,316
Financial investments	494	522	640	676	799
Trade accounts receivable	203	218	321	289	326
Derivative financial instruments	5	18	13	9	22
Customer and commercial financing	51	8	12	-	-
Contract assets	505	509	623	510	559
Inventories	2,329	2,636	2,936	3,267	3,667
Income tax and Social Contribution	106	203	142	79	127
Other assets	246	313	263	370	369
TOTAL CURRENT ASSETS	5,757	6,055	6,512	7,150	7,184
NON-CURRENT					
Financial investments	170	170	348	289	184
Contract assets	1	2	1	52	57
Trade accounts receivable	2	3	2	2	4
Derivative financial instruments	6	-	-	-	3
Customer and commercial financing	50	54	20	8	8
Deferred income tax and social contribution	48	138	174	118	119
Other assets	135	141	173	313	323
Investments	12	28	44	30	32
Property, plant and equipment	1,649	1,771	1,941	2,131	2,153
Intangible assets	2,247	2,331	2,503	2,721	2,789
Right of use assets	65	88	105	106	104
TOTAL NON-CURRENT ASSETS	4,386	4,727	5,312	5,770	5,774
TOTAL ASSETS	10,142	10,783	11,824	12,920	12,959

(In millions of U.S. dollars)

LIABILITIES & SHAREHOLDERS' EQUITY	2022	2023	2024	2025	1Q26
CURRENT					
Trade accounts payable	740	787	966	1,117	1,225
Trade accounts payable - Supplier finance	28	38	43	63	52
Loans and financing	309	127	114	105	96
Lease liabilities	12	14	19	21	22
Other payables	320	332	360	610	631
Contract Liabilities	1,469	1,919	2,563	2,563	2,510
Derivative financial instruments	57	86	72	38	28
Taxes and payroll charges payable	47	43	46	63	61
Income tax and social contribution	107	196	125	23	59
Provision	126	115	90	30	34
Others	3	10	18	128	134
	3,217	3,666	4,416	4,762	4,851
NON-CURRENT					
Loans and financing	2,895	2,759	2,377	2,489	2,595
Lease liabilities	59	82	93	97	95
Other payables	51	55	161	348	334
Contract Liabilities	495	622	721	872	929
Derivative financial instruments	40	40	32	26	18
Taxes and payroll charges payable	13	18	9	12	13
Income tax and social contribution	4	5	3	4	4
Deferred income tax and social contribution	371	305	450	273	239
Provisions	150	174	204	8	7
Others	23	18	13	217	210
	4,101	4,078	4,063	4,347	4,444
SHAREHOLDERS' EQUITY					
Capital	1,552	1,552	1,552	1,552	1,552
Treasury shares	(28)	(28)	(28)	(215)	(399)
Revenue reserves	1,116	1,280	1,624	1,879	1,879
Share-based remuneration	40	45	49	328	329
Retained earnings	-	-	-	-	33
Other comprehensive loss	(190)	(153)	(257)	(99)	(101)
Result in transactions with non controlling interest	77	91	136	-	-
EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY	2,568	2,787	3,076	3,445	3,293
Non-controlling interests	257	253	269	367	371
TOTAL EQUITY	2,824	3,039	3,345	3,812	3,664
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	10,142	10,783	11,824	12,920	12,959



APPENDIX 2

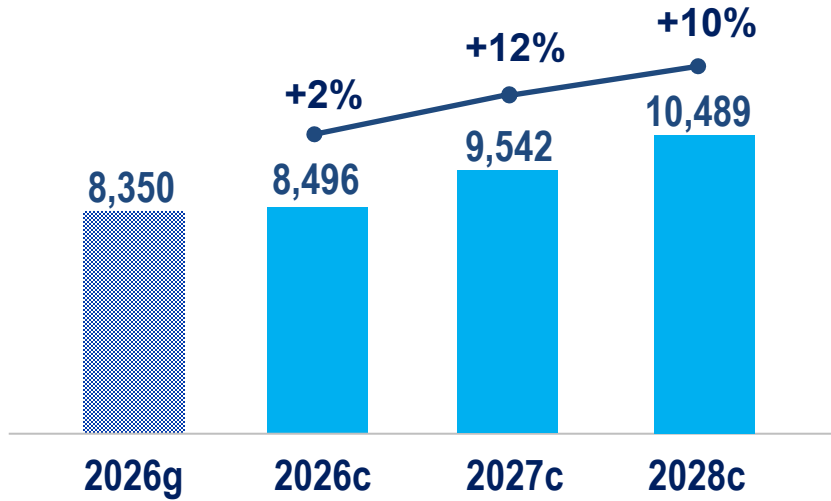
MARKET ESTIMATES, VALUATION & BOND YIELDS



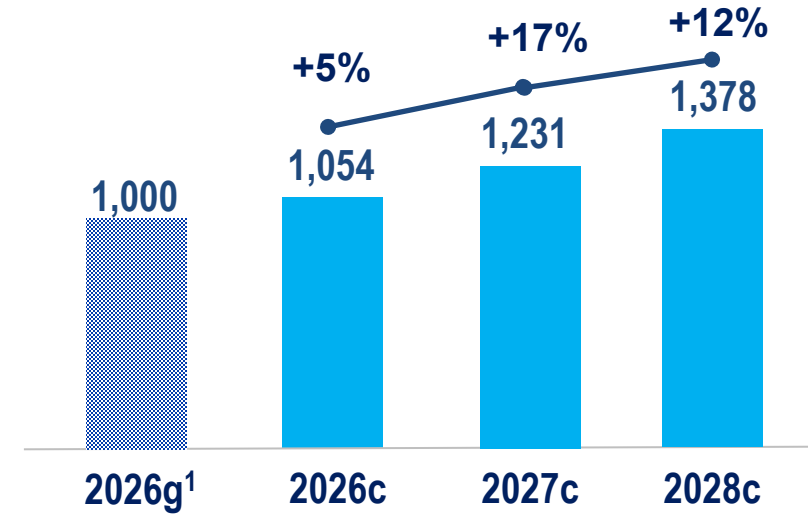
CONSENSUS ESTIMATES (USDm)



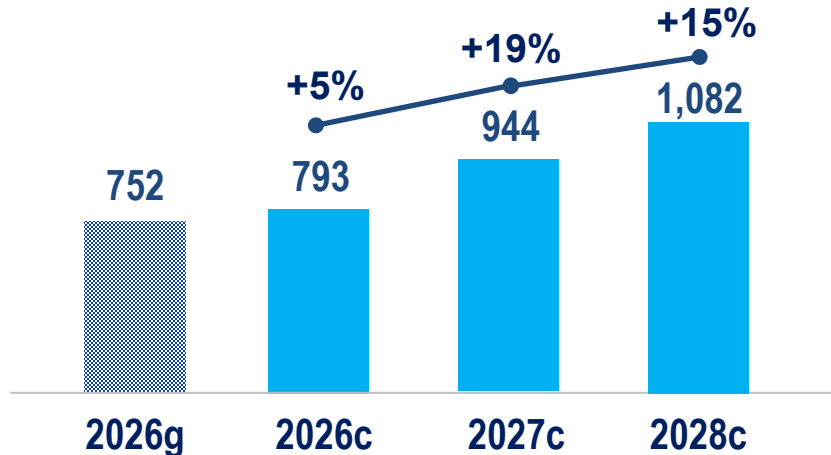
NET REVENUES



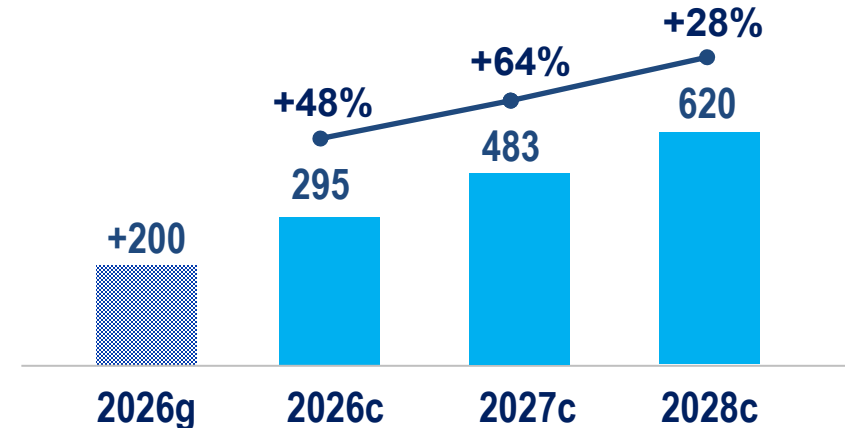
ADJ. EBITDA



ADJ. EBIT



FCF

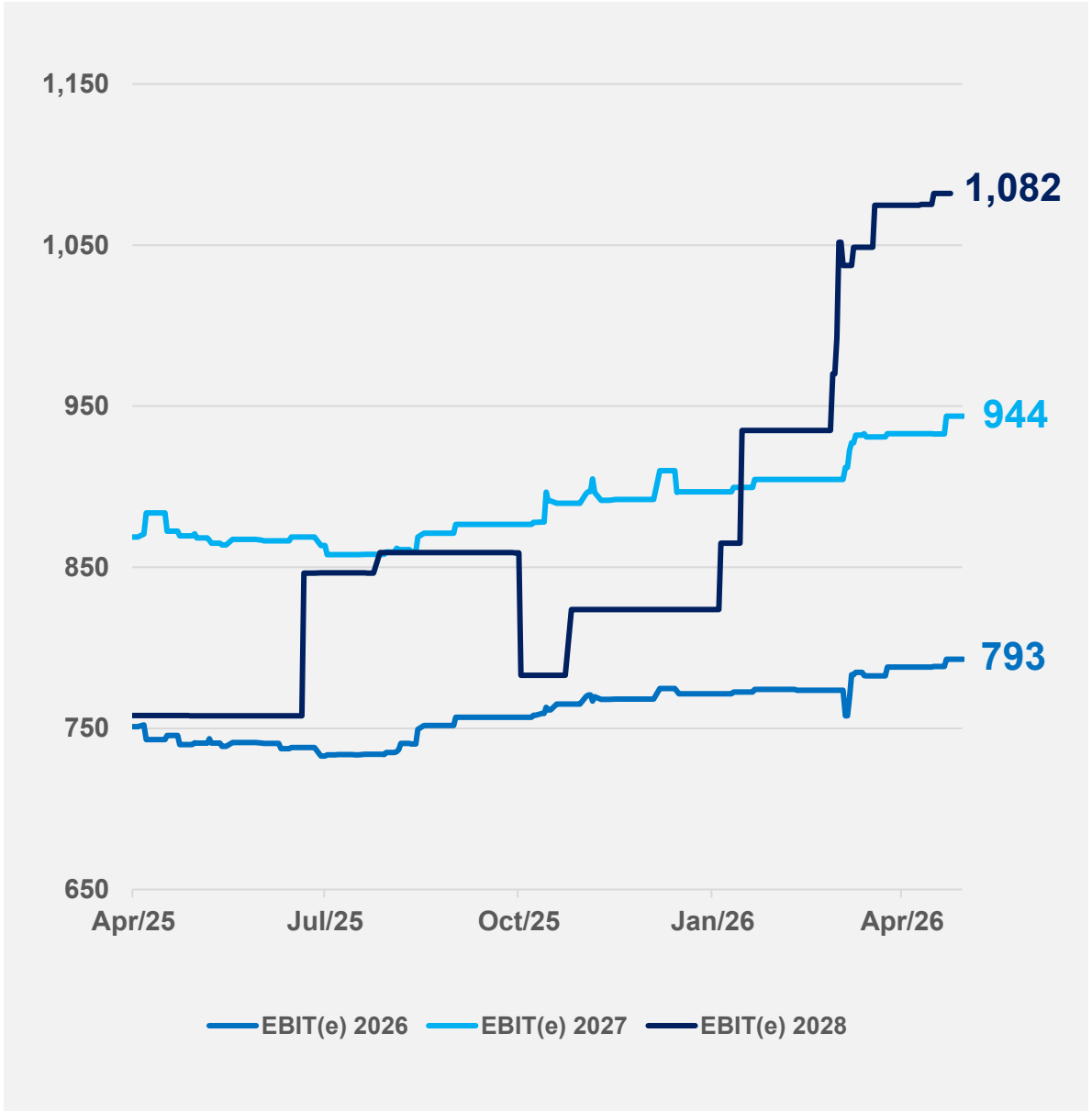
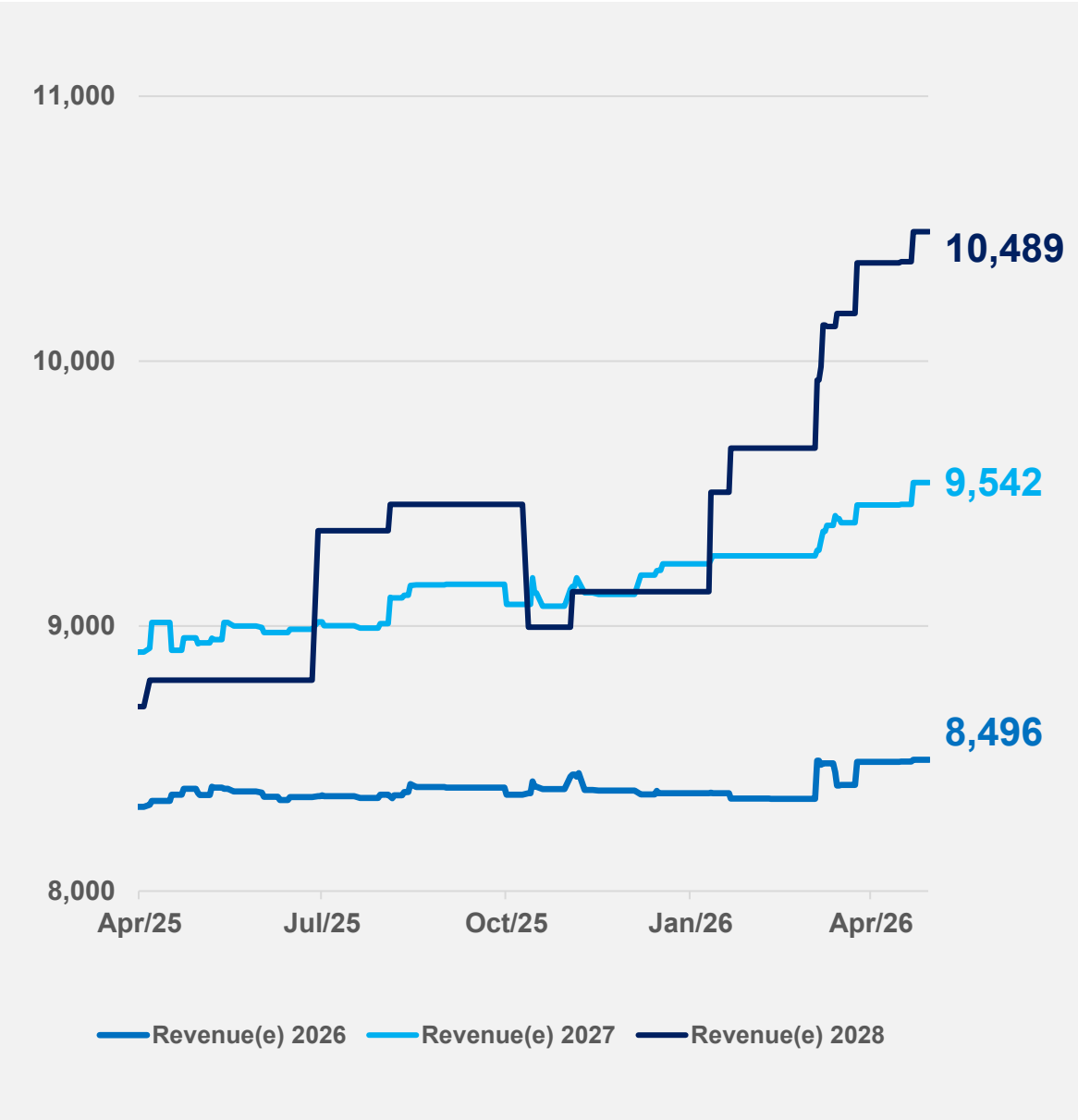


Mid-Point company's guidance
 Consensus market²
 Yoy change

¹ Implied by the EBIT guidance; ² Consensus market: analysts' average estimate

REVENUE & EBIT CONSENSUS

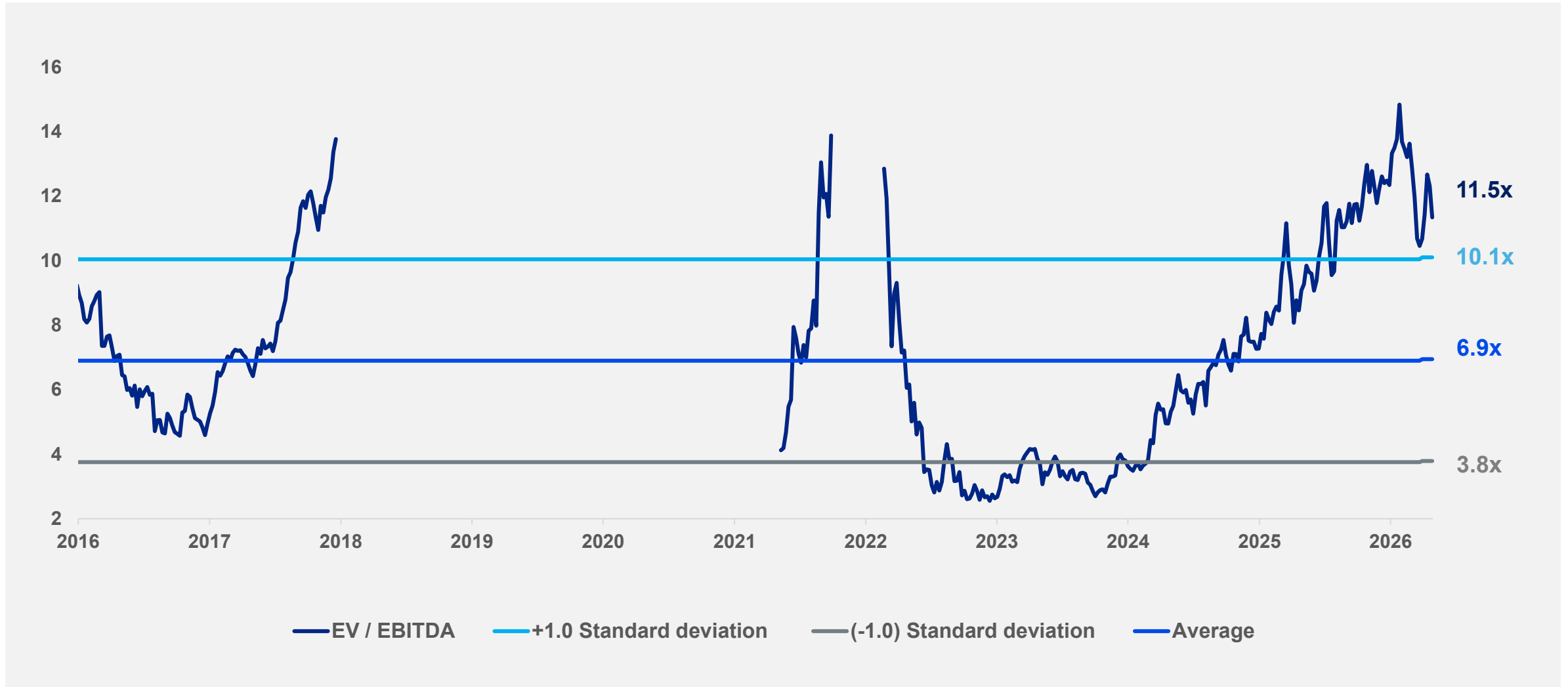
(USDm) ➔



Source: Capital IQ; April 30, 2025.



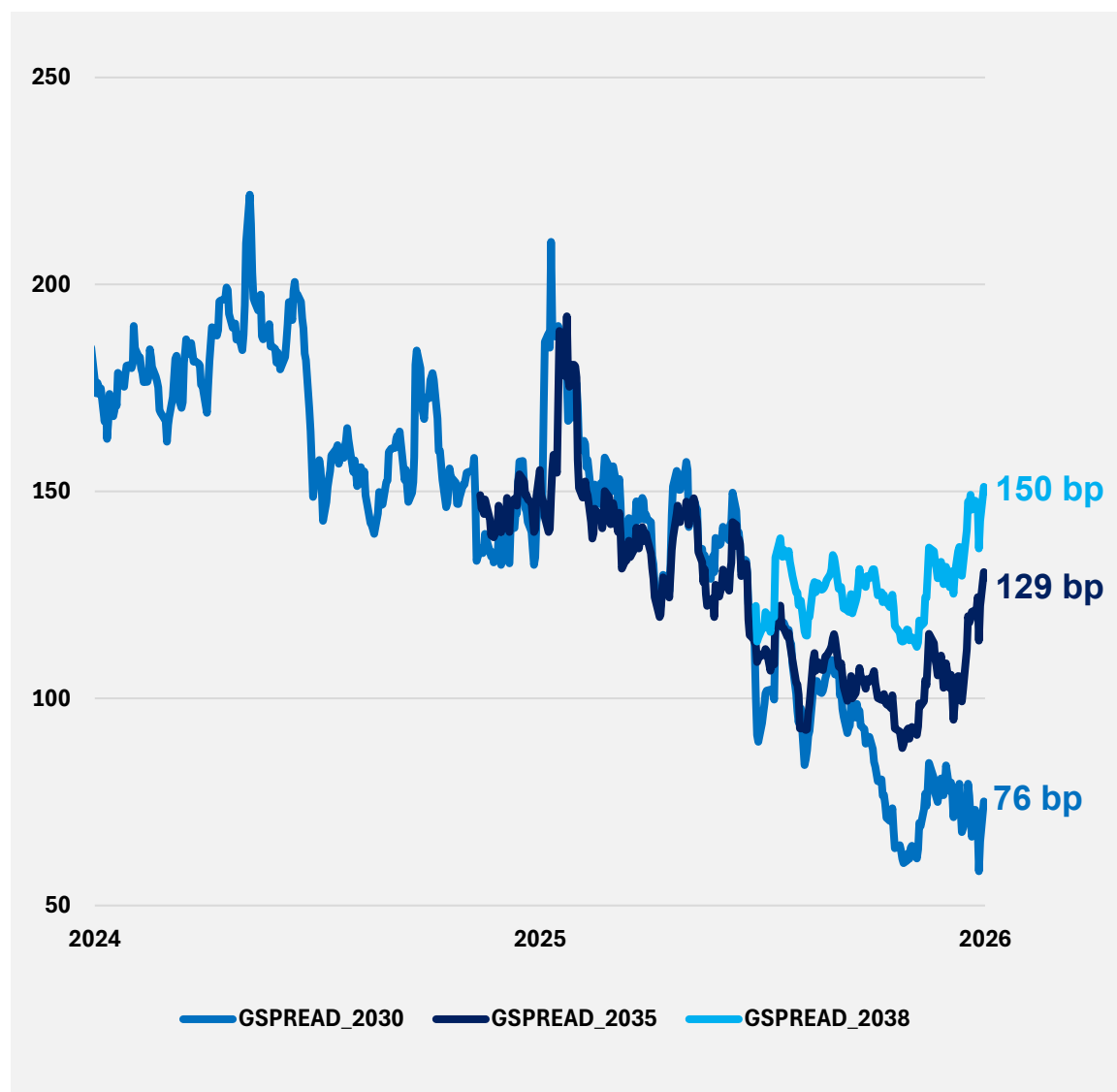
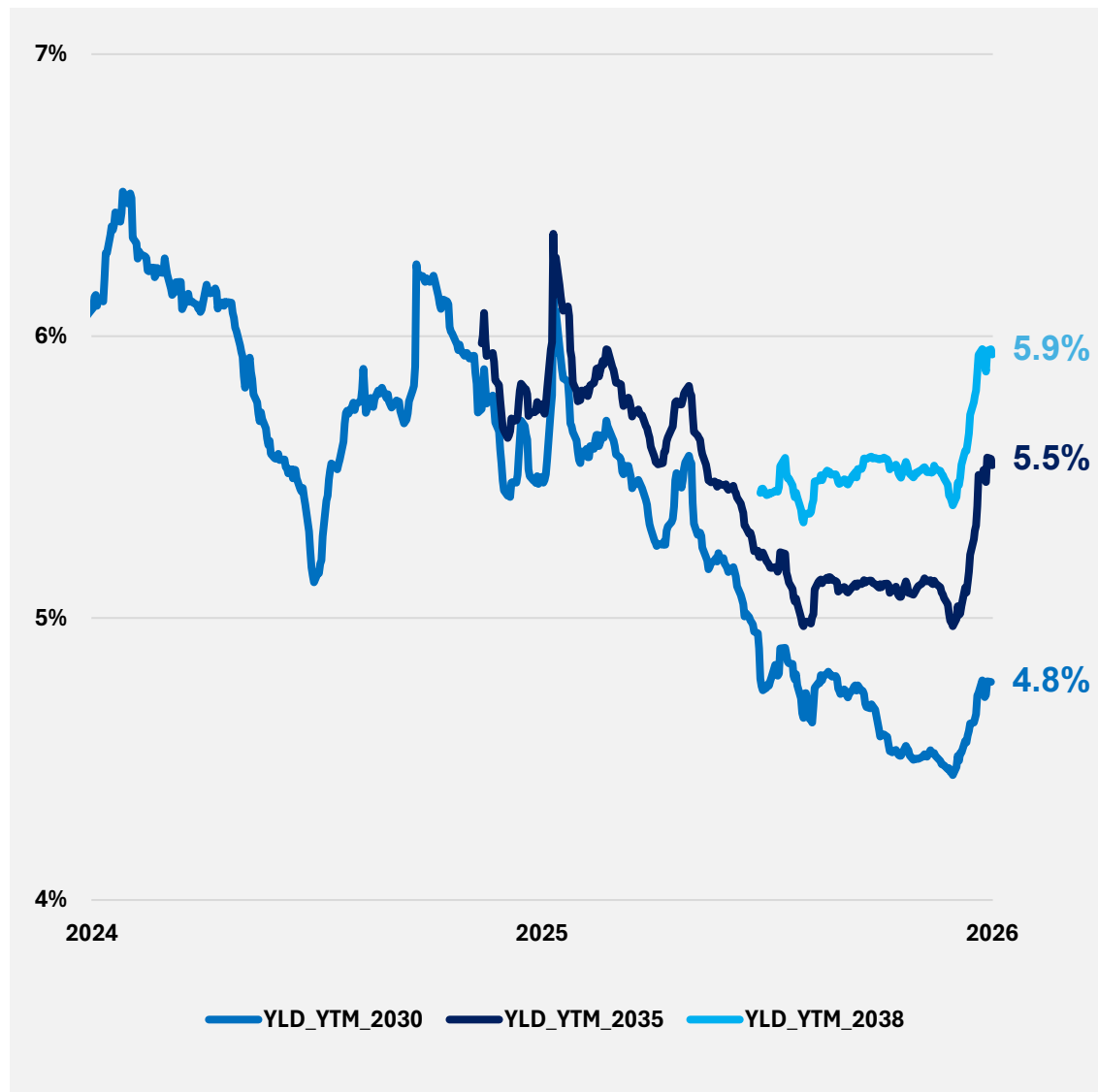
VALUATION - FORWARD EV/EBITDA



Source: Capital IQ; May 05, 2026.



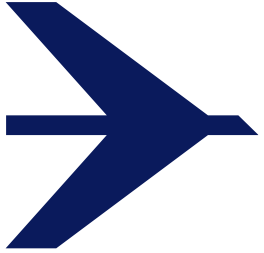
BONDS YIELD TO MATURITY & SPREAD OVER UST



Source: Bloomberg; March 31, 2026.

APPENDIX 3

COMPANY INFORMATION



EMBRAER'S HISTORY



60's



Embraer is Founded
Production of Bandeirante

70's



Development of EMB 312 Tucano
Start of Exports

80's



Great Technological Leap

1994



Privatization ERJ Family Launch

1999



E-Jet Family

2000



Beginning of Executive Aviation

2009



KC-390 MILLENNIUM

2013



E-Jet E2 Family

2017



Services & Support Unit Creation

2018



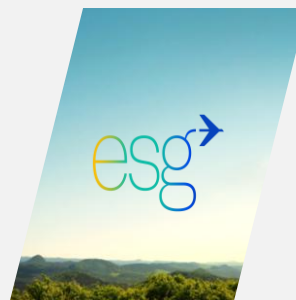
Praetors' Launch

2018



Beginning of the eVTOL Project

2021



ESG Targets

2021



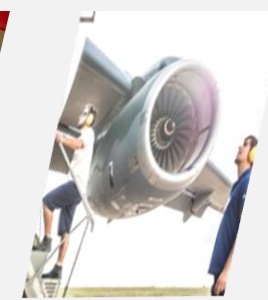
Energia Family

2022



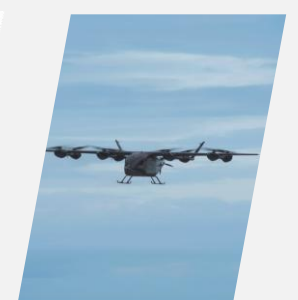
EVE'S IPO

2024



OGMA P&W Engine Overhaul

2025



1st E-VTOL flight

WHERE WE ARE



1 Brazil

São José dos Campos
 Belo Horizonte
 Botucatu
 Brasília
 Caçapava
 Campinas
 Campo Grande
 Florianópolis
 Gavião Peixoto
 Rio de Janeiro
 São Paulo
 Sorocaba
 Taubaté
 Recife

Subsidiaries
 ATECH
 VISIONA
 TEMPEST

2 United States

Dallas
 Davie
 Fort Lauderdale
 Jacksonville
 Melbourne
 Mesa
 Nashville

Subsidiaries
 ECTS
 EVE AIR MOBILITY
 NIDEC AEROSPACE

3 Mexico

Chihuahua
 Subsidiaries
 EZ AIR
 INTERIOR

4 Cayman Islands

George Town

5 Portugal

Alverca
 Lisbon
 Subsidiaries
 OGMA

6 Spain

Madrid

7 United Kingdom

Burgess-Hill
 Farnborough
 London
 Subsidiaries
 ECTS

8 Netherlands

Amsterdam

Subsidiaries
 ECTS
 VISIONA

9 Ireland

Dublin
 Subsidiaries
 EZ AIR

10 France

Le Bourget

11 Switzerland

Zurich

12 United Arab Emirates

Dubai

13 Singapore

Singapore
 Subsidiaries
 ECTS

14 China

Beijing

15 Australia

Melbourne

16 South Africa

Lethabong

17 India

New Delhi

Joint Ventures & Affiliates



OWNERSHIP STRUCTURE AND TRADING



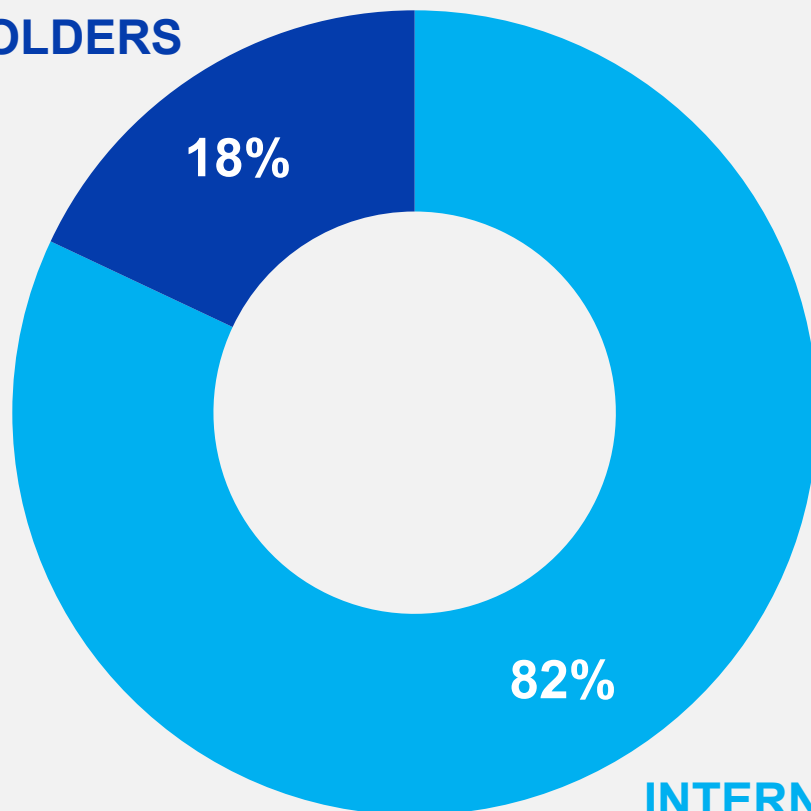
3-month ADTV (US\$m)

EMBJ: 80

EMBJ3: 80

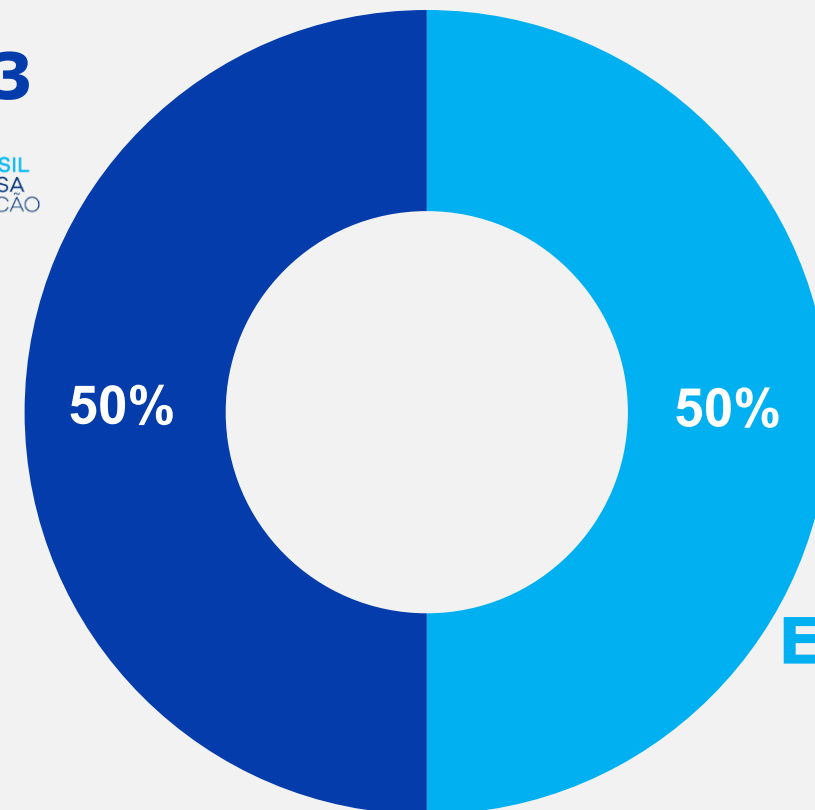
Total: 160

LOCAL
SHAREHOLDERS



INTERNACIONAL
SHAREHOLDERS

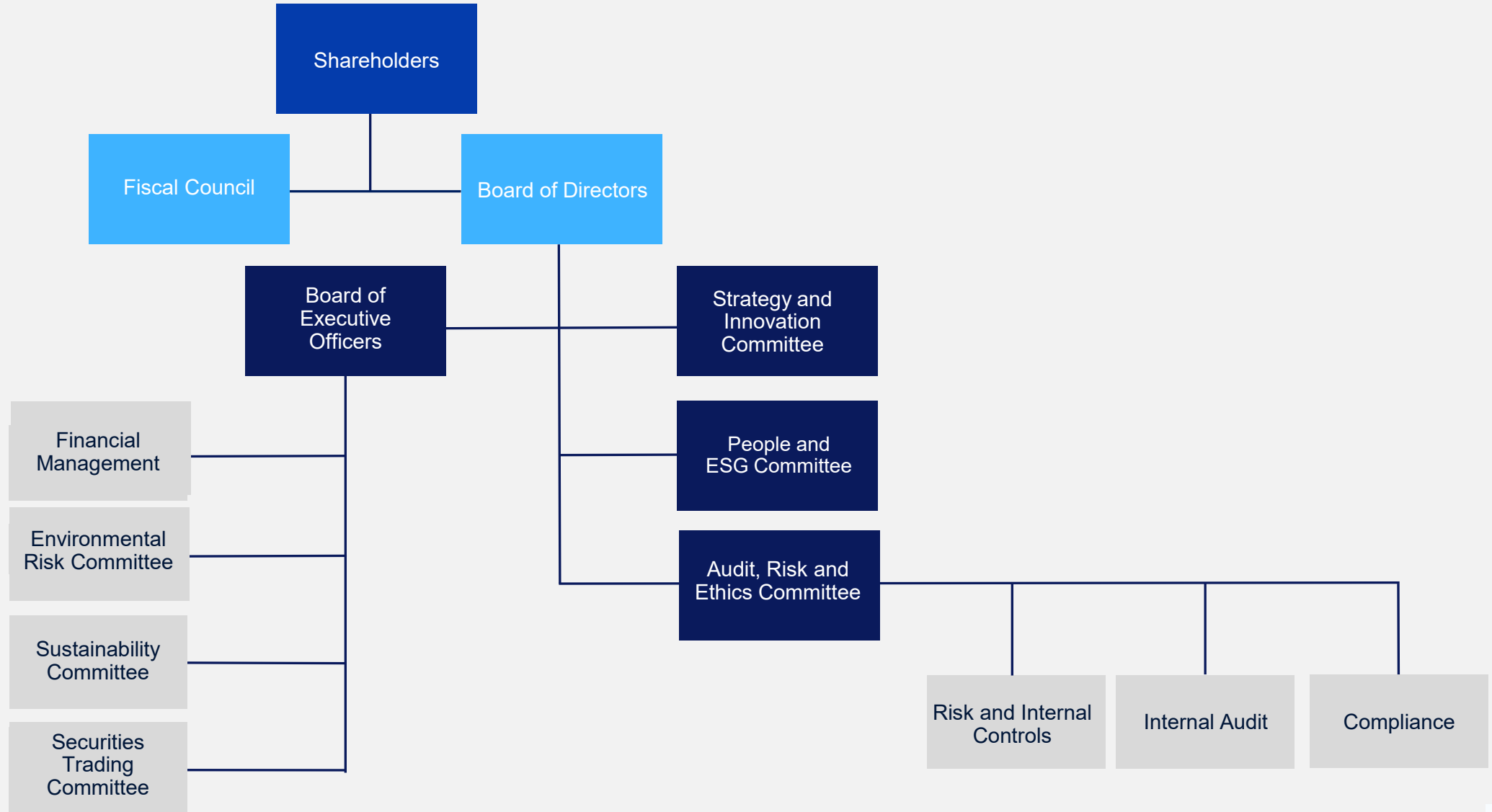
EMBJ3



EMBJ



CORPORATE GOVERNANCE STRUCTURE





 **EMBRAER**

THANK YOU!



DISCLAIMER

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